

April 2005

Minutes April 12, 2005

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**MEETING OF THE BOARD OF TRUSTEES
UNIVERSITY OF CONNECTICUT**

AGENDA

University of Connecticut
Stamford Campus
One University Place
Stamford, Connecticut

April 12, 2005

OPEN SESSION

The meeting was called to order at 11:01 a.m. by Chairman John Rowe. Trustees present were: James Abromaitis, Louise Bailey, Philip Barry, William Berkley, Andrea Dennis-LaVigne, Linda Gatling, Lenworth Jacobs, Rebecca Lobo, Michael Martinez, Denis Nayden, Thomas Ritter, Richard Treibick, and Brenda Sisco, who represents the Governor's Office.

Trustees Peter Drotch, Bruce Gresczyk, and Betty Sternberg were absent from the meeting.

Trustees Stephen Kuchta and Michael Nichols participated by telephone.

University staff present were: President Austin, Provost and Executive Vice President for Academic Affairs Nicholls, Vice President and Chief Financial Officer Aronson, Vice President and Chief Operating Officer Flaherty-Goldsmith, Vice President for Operations Dreyfuss, Vice President for Student Affairs Saddlemire, Vice Provost for Enrollment Management Evanovich, Vice Provost for Research and Graduate Education Greger, Vice Provost for Academic Programs Singha, Interim Vice Provost for Academic Affairs Makowsky, Vice Provost for Multicultural Affairs Taylor, Associate Vice President Callahan, Athletic Director Hathaway, University Communications Director Brohinsky, Chief Audit and Compliance Officer Walker, Health Center Chief of Staff Carlson, Dr. Schurin, University Senate representative Kent Holsinger, and Ms. Locke. Assistant Attorney General McCarthy was also present.

Also in attendance were Attorney Laurann Asklof and Attorney R. Bradley Wolfe, who represented the law firm of Gordon Muir and Foley, LLP, and Mr. Derick Dahlen from Dahlen, Berg & Co.

EXECUTIVE SESSION

On a motion by Mr. Nayden, seconded by Dr. Jacobs, **THE BOARD VOTED** to go into Executive Session at 11:05 a.m. to discuss matters pertaining to personnel, litigation, and collective bargaining. The Chairman noted that on the advice of counsel only staff members whose presence was necessary to provide their opinion would be permitted to attend Executive Session.

Trustees present were: Abromaitis, Bailey, Barry, Berkley, Dennis-LaVigne, Gatling, Jacobs, Lobo, Martinez, Nayden, Ritter, Rowe, Treibick, and Brenda Sisco, who represents the Governor's Office.

University staff present were: President Austin, Provost and Vice President for Academic Affairs Nicholls, Vice President and Chief Financial Officer Aronson, Vice President and Chief Operating Officer Flaherty-Goldsmith, Dr. Schurin, Associate Vice President Callahan, Athletic Director Hathaway, and Chief Audit and Compliance Officer Walker. Assistant Attorney General McCarthy was also present. Attorney Laurann Asklof and Attorney R. Bradley Wolfe represented the law firm of Gordon Muir and Foley, LLP.

Executive Session ended at 12:50 p.m. The Board returned to Open Session at 1:02 p.m. Executive Vice President for Health Affairs Deckers joined the meeting at this time. All actions taken were by unanimous vote of the Trustees present.

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1. Public Participation

There were no members of the public who wished to speak.

2. Chairman's Report

Associate Vice Provost Michael Ego welcomed the Board to the Stamford Campus. Chairman Rowe commented that the campus is always busy with students and activities.

(a) Board recognition

Chairman Rowe announced that Commissioner of Agriculture Bruce Gresczyk has resigned his position with the State of Connecticut and is leaving the Board. Chairman Rowe acknowledged his contributions to the Board and will provide him with the usual remembrances of his position on the Board.

(b) Matters outstanding

Chairman Rowe commented on the recent events related to the University's construction projects, oversight management, cost, and compliance with a number of regulatory guidelines, which are significant and of serious concern to the Board. Chairman Rowe and other Board members have met regularly with the administration regarding updates, particularly with respect to legal action related to recovery of costs. Chairman Rowe and President Austin have been in consultation with the Governor's Office regarding these issues. He thanked Brenda Sisco, the Governor's representative on the Board, for her assistance in facilitating interactions with the Governor's Office.

Chairman Rowe asked President Austin to prepare a report that provides a detailed account of all construction issues, including those at Storrs and those that are of concern at the regional campuses, the School of Law, and the Health Center. Chairman Rowe proposed the following plan: The Joint Audit and Compliance Committee will review two reports – 1) an internal audit report provided by Mr. Walker that will provide a review of oversight on a number of specific areas, and a report on the Architectural and Engineering Services department, which is being conducted by an external audit firm. Chairman Rowe emphasized that it was very important for the Board to receive input from an independent, external review as well as an internal review. The Joint Audit and Compliance Committee will meet during the first week of May in order to consider both reports and to provide a summary report and recommendations to the full Board.

As noted earlier, the Board will receive a report from the President that will encompass the issues of facilities, related litigation, and the next iteration of the Corrective Action Plan (CAP). The initial phase of the CAP has been developed, and there are matters that can be corrected immediately rather than waiting for the final review. President Austin will speak tomorrow about these matters at the meeting of the Joint Finance, Revenue, and Bonding Committee of the State Legislature.

The Board is currently scheduled to have its next full meeting on June 21, but because the Joint Audit and Compliance Committee review and the President's report will be available in the near future, Dr. Rowe suggested that it would be prudent for the Board to meet earlier. This will

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permit the Board to dedicate a meeting to thoroughly review these topics. The June 21 Board meeting will be held in conjunction with the annual budget workshop, but it will also provide an opportunity for any follow up discussion.

Chairman Rowe thanked the Board and the administration for their hard work in clarifying the issues. He said that Governor Rell is mindful of the UCONN 2000 accomplishments and wants to ensure that these concerns are evaluated thoroughly and that organizational and oversight changes are in place before the beginning of the next academic year. It is important that we achieve complete compliance going forward, so that the University's significant accomplishments are not blemished. With that in mind, the Governor recently announced that she will establish a commission to review the University's contract and construction procedures. Governor Rell will name the specific members of this group within the next week or so and they will constitute an independent group that will provide a report directly to her. Chairman Rowe hoped that the efforts previously outlined would be available sometime after the May meeting or perhaps no later than the June 21 Board meeting. The reports will be informative for the Governor's commission and Chairman Rowe hopes to have the opportunity to meet with the commission.

- (c) Recommendations for Designation as Board of Trustees
Distinguished Professor, Academic Year 2004-2005 (Attachment 1)

Dr. Rowe stated that every year since 1998, the Board has appointed no more than five Board of Trustees Distinguished Professors. This title honors faculty who are tenured full professors at the University. The University's By-Laws stipulate that no more than 5% of that group can be awarded this designation. This year there are four individuals that have been selected by a committee that includes faculty, students, a dean, and a senior member of the Provost's staff. A reception will be held in their honor on April 20 at 4:00 p.m. at the Foundation Building.

On a motion by Mr. Berkley, seconded Mr. Nichols, **THE BOARD VOTED** to accept the recommendation of the Distinguished Professor Selection Committee and designate the following faculty members as University of Connecticut Board of Trustees Distinguished Professors: Brenda Murphy (Department of English), Peter Setlow (Department of Molecular Microbial and Structural Biology – Health Center), C.F. Sirmans (Department of Finance) and Bette Talvacchia (Department of Art History).

Provost Nicholls introduced to the Board each of Board of Trustees Distinguished Professors from the Storrs-based programs and Dr. Deckers introduced one faculty member from the Health Center. Each gave a brief power point presentation of their research activities.

- (d) Minutes of the meetings of February 3 and March 11, 2005

On a motion by Mr. Treibick, seconded by Mr. Berkley, **THE BOARD VOTED** to approve the minutes of the meetings of February 3 and March 11, 2005.

- (e) 2005-2006 Board meeting schedule

Chairman Rowe asked Board members to review the schedule and to contact the President's Office if there are any serious conflicts.

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(f) Consent Agenda Items:

On a motion by Mr. Nichols, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the following items listed on the Consent Agenda.

- (1) Contract and Agreements for the Storrs-based programs (Attachment 2)
- (2) FY 2005-2006 Rental Rates for Residential Properties (Attachment 3)
- (3) Transfer of Moss Sanctuary (Attachment 4)
- (4) Notification of Proposed Changes to the *University of Connecticut Laws and By-Laws* (Board of Trustees Distinguished Professor Selection Process) (Attachment 5)
- (5) Notification of Proposed Changes to the *University of Connecticut Laws and By-Laws* (University Senate Membership – Administrative Title Revisions and Additions) (Attachment 6)
- (6) Approval of the Master of Professional Studies in Homeland Security Leadership in the College of Continuing Studies (Attachment 7)
- (7) Appointment to Canvassing Board – Election of Alumni Trustee (Attachment 8)
- (8) Candidates for Commencement (Attachment 9)

(g) Personnel matters (Storrs-based programs) (Attachment 10)

- (1) Promotion, Tenure, and Reappointment lists

On a motion by Mr. Nayden, seconded Ms. Bailey, **THE BOARD VOTED** to approve the promotion, tenure, and reappointment lists.

- (2) Designation of Emeritus Faculty

On a motion by Mr. Treibick, seconded Ms. Bailey, **THE BOARD VOTED** to approve the designation of emeritus status to Professor Edward Pollack in the Department of Physics, College of Liberal Arts and Sciences, effective February 1, 2005.

- (3) Sabbatics

On a motion by Dr. Rowe, seconded Dr. Jacobs, **THE BOARD VOTED** to approve the sabbatic leave list.

- (4) Informational matters

3. President's Report

President Austin welcomed Provost Peter Nicholls to the University. President Austin noted that in his short time here at UConn Dr. Nicholls has already made significant contributions.

(a) Honorary Degrees

President Austin directed Trustee attention to the Honorary Degree and Commencement Speaker recommendations for May, 2005.

On a motion by Dr. Rowe, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the list of honorary degree candidates for the May 2005 Commencement ceremonies.

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(b) Other matters

President Austin congratulated the faculty members who were designated Board of Trustees Distinguished Professors. He thanked them for bringing distinction to the University in not only being recognized for their scholarly output, but for their teaching and service as well.

(c) Presenter: Vice Provost for Research and Graduate Education Janet Greger
Presentation: Research at UConn: Storrs and Regional Campuses

Vice Provost for Research and Graduate Education Greger gave a brief presentation on research at Storrs and the regional campuses. She introduced the following research faculty who constitute the current “million dollar” group, because they have received a million dollars in grant awards in either FY 2003 or FY 2004 or in both years. Vice Provost Greger also emphasized how diverse their fields are. The faculty introduced by Vice Provost Greger included: Board of Trustees Distinguished Professor Deborah Fein (Psychology), Board of Trustees Distinguished Professor Alexandros Makriyannis (Pharmacy), Steven Geary (Pathobiology), who was in the audience, Linda Strausbaugh (Molecular and Cell Biology), who was in the audience, Fotios Papadimitrakopoulos (Chemistry), David Miller (Natural Resources Management & Engineering), Kenneth Dautrich (Public Policy), Joseph Renzulli (Educational Psychology), who was in the audience, Jeffrey Fisher (Psychology), Seth Kalichman (Psychology), Ann Ferris (Nutritional Sciences), who was in the audience, and Rafael Perez-Escamilla (Nutritional Sciences). A copy of Dr. Greger’s report is attached to the file copy of the minutes.

President Austin thanked the research faculty who made the trip to the Stamford Campus.

(d) Presenter: Marc E. Lalande, Assistant Dean for Research, School of Medicine
Presentation: Research at UConn: Health Center

Health Center Assistant Dean for Research Marc Lalande gave a brief presentation on research at the Health Center. A copy of the handout is attached to the file copy of the minutes.

Chairman Rowe stated that attracting research funds is important, but cautioned that there are indirect costs associated with these monies and that these costs usually come from another source. For every dollar of research support that comes in (direct or indirect), the University needs to find an additional 20 or 25 cents, which either comes from private philanthropy, the State, or clinical funds from the John Dempsey Hospital. While research funds are significant for the University’s success, they do not stand on their own financially, especially since the University has a relatively modest clinical enterprise compared to many larger hospitals that support their medical schools. Chairman Rowe emphasized that it is particularly important that private philanthropy be pursued as a source of support for the academic enterprise.

(e) President Austin reiterated that the full Board and the Joint Audit and Compliance Committee will meet shortly about the construction program. He deferred his comments until after the presentation of those reports.

President Austin reported that he and Vice Presidents Aronson and Flaherty-Goldsmith will be testifying with him before the Finance, Revenue, and Bonding Committee of the Legislature tomorrow. He was pleased to receive the invitation, because it was an important opportunity for the administration to state its position on these matters. A component of his presentation to the Committee will be a preliminary action plan. As Chairman Rowe suggested earlier, this plan

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will be a work in progress and is particularly important as the University makes dramatic adjustments to accommodate its recent growth and increased size, and also addresses the complex structural, process, and personnel issues associated with an institution of this size.

President Austin outlined the seven elements of the initial action plan: 1) strengthen oversight in the audit and compliance risk management areas; 2) further organizational restructuring that began in 2003 with the creation of the Vice President and Chief Operating Officer position; 3) establishment of a new University Office of Fire Marshal and Building Inspector under the University's Division of Public Safety; 4) revised project budgeting and reporting organizational structure where the Chief Financial Officer and the Chief Operating Officer are more closely involved; 5) enhanced contract and expenditure approval and administration; 6) personnel actions; and 7) steps to recover through legal action financial deficiencies as a result of inadequate contractor performance. The administration considers these actions to be very important.

Chairman Rowe thanked President Austin and the administration for their responsiveness to the Board's request.

4. **Health Center Report**

(a) Report on Health Center activities

Health Center Board of Directors Chair Leonardi reported that the Health Center Board of Directors met on March 1 and April 4, 2005. On March 1, the Board met briefly and addressed three major items. The first item represented changes in the University By-Laws related to post-tenure review. This item was noticed at the Board of Trustees' February meeting.

(b) Item requiring Board discussion and approval:

- (1) Approval of Proposed Changes to the *University of Connecticut Laws and By-Laws* (Health Center Faculty Tenure and Post-Tenure Review) (Attachment 11)

Ms. Leonardi noted that it was brought to her attention a short while ago that the background information was not included in the agenda, but was presented at the Trustees' places. In brief, the proposal, which applies only to the faculty of the Schools of Medicine and Dental Medicine is as follows:

- Institution of a peer-review process that relies on the assessment of the Senior Appointments and Promotions Committees of each school
- Post tenure review, which can only be triggered once every five years, is based on the annual performance ratings of the faculty member's department chair
- Institution of a process where an initial poor assessment requires the development of a remediation plan
- If there is sustained unsatisfactory performance, this can lead to dismissal
- Faculty will have access to multiple levels of appeal within the process outlined in the by-laws

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On a motion by Dr. Rowe, seconded Dr. Jacobs, **THE BOARD VOTED** to approve the proposed changes to the *University of Connecticut Laws and By-Laws* to revise the Health Center faculty tenure and post-tenure review (Article XV.C and F) and proposed changes to the *School of Medicine By-Laws* and the *School of Dental Medicine Operating Guidelines*.

Ms. Leonardi stated that the second item discussed in March was a change to the School of Medicine By-Laws. Over the last two years, the School of Medicine has been engaged in a process to review and revise the School's Operating Guidelines. Dr. Deckers initiated this process after an accreditation site visit by the Liaison Committee on Medical Education (LCME), which determined that the existing faculty governance was obsolete. Dr. Mary Casey Jacob, who chaired the self-study section on governance for the LCME visit, also chaired the revision effort.

The proposed new governance structure 1) provides an opportunity for more faculty involvement in decision-making, 2) promotes integration across traditional silos, and 3) provides a significant opportunity for communication with the general faculty. It:

- Eliminates the Dean's Advisory Committee and the School of Medicine Faculty Council and in their place
- Institutes five policy committees, including education, research, clinical affairs, community affairs, and the Dean's Council, plus an oversight committee

These changes were unanimously approved by the Board of Directors, unanimously approved by the Deans Advisory Committee, 77% approval of the Faculty Council, and 84% approval of the voting faculty of the School. She noted that this item does not require Board of Trustee approval.

On March 1, the Board of Directors also heard a report on the status of the Corrections Managed Health Care program. They were pleased to have Corrections Commissioner Teresa Lanz at their meeting to participate in the discussion. This partnership began about ten years ago. The Health Center is responsible for all of the health care needs of convicted inmates as well as those passing through the State's jails. The program has an annual budget of \$81 million, including services to 18 Corrections facilities as well as a special secured inpatient unit at the John Dempsey Hospital. On an average day, the program distributes 3,500 prescriptions, has over 540 sick call visits, serves 106 inmates in infirmary beds and provides inpatient services to eight or nine inmates at the John Dempsey Hospital. Last year, dentists saw almost 34,000 inmates for services ranging from routine exams to oral surgery.

The Board of Directors were presented with information related to the health status of inmates, as a group, as well as the quality of care and trends in the cost of delivery of services. Unlike what was recently reported in the national media related to poor care quality in prisons in other states, the Health Center's program shows excellent access to and quality of care. They have achieved efficiencies for the State through such innovations as robotics pharmacy solutions, use of the John Dempsey Hospital discount pricing, and expanded technology to improve safety, care and medical data

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management, including a clinical data repository, and by 2006 will include computerized physician order entry.

The Health Center also has an academic presence in the prisons including over \$6 million in federal research grants as well as educational opportunities for students. They have recently developed a triage tool that is fast becoming a national standard.

The Board of Directors discussed ways to continue to deliver high quality care and to ensure accountability measures, so that they can accurately monitor that and make sure that they have efficient and effective use of available resources. At this time, the Department of Corrections and the Health Center are engaged in negotiations on a new Memorandum of Understanding that will govern the partnership going forward.

Finally, the Board of Directors held a special meeting on April 4 to review drafts of implementation plans for the UHC 2020 Vision, which was approved by the Board of Directors last June, and was previously reviewed by the Board of Trustees. There were four interdisciplinary segments: 1) Health Knowledge and Awareness, 2) Patient Safety and Quality Care, 3) Public Health, and 4) Signature Programs. The ideas were very integrative and transformational, while building on what the Health Center already does well. Dr. Lalande referenced earlier some of the work that they have been doing in bringing many of the groups at the Health Center together in research, care quality, and educational perspectives. They are in the process of working through and refining these ideas, developing priorities based on where the State has the greatest needs, where we have the greatest expertise and competitive advantage as well as beginning to quantify the necessary investment. Ms. Leonardi will keep the Board of Trustees informed of their progress.

Executive Vice President for Health Affairs Deckers noted that there was a second by-law change that was noticed at the last meeting related to extending the probationary period for tenure-track faculty in the Schools of Medicine and Dental Medicine from seven years to nine years (Article XV.C.4).

Ms. Leonardi stated that it was part of the resolution in Attachment 11, but she did not review the details. This item was approved as a notification at the last Board meeting.

Dr. Deckers added that research is becoming much more complex, interdisciplinary, requires exceptional funding, and extensive medical training. After careful review, it seemed more appropriate to expect new graduates to achieve tenure in nine years rather than in seven.

Chairman Rowe added that the administration continues to strive for excellence in the faculty, as interdisciplinary research becomes more complex, more time is needed.

5. Academic Affairs Committee Report

(a) Committee Chairman's report on Committee activities

Vice-Chair Jacobs reported that the Academic Affairs Committee held a TAFS (Trustee-Administration-Faculty-Student) Committee meeting on April 5. The meeting participants consisted of members of the Board, the administration, the faculty, and students. Provost Nicholls addressed preliminary plans for the new Academic Plan, which will come before the Board at a later time.

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This morning the Academic Affairs Committee heard the presentations of the Board of Trustees Distinguished Professors.

Vice-Chair Jacobs noted that there have been some inquiries about a proposal to create a School of Veterinary Medicine. The members of the Academic Affairs Committee have received the "Report on the Feasibility of Establishing a College of Veterinary Medicine." The Report proposes three different models. During the next month or so, the Academic Affairs Committee will address the Report.

6. **Financial Affairs Committee Report**

(a) Committee Chairman's report on Committee activities

Vice-Chair Nayden reported that the Financial Affairs Committee met this morning and reviewed contracts and agreements, rental rates for residential properties, and the transfer and acceptance of a piece of property. The Committee also heard a presentation from Mr. Derick Dahlen of Dahlen, Berg & Co. regarding the status of the construction of the Cogeneration facility, which is currently about 80% complete. Since the end of last year, the University has contracted with Dahlen, Berg & Co. as Project Managers to provide technical oversight and project management for this project. The purpose of the discussion this morning was to outline the status of the construction and the increased budget. The original plan that was brought to the Board a couple of years ago was projected at \$75 million. Since that time there have been some inflationary cost increases on certain components of the project, such as the replacement versus repair of one of the smoke stacks, at \$1 million. The capitalization of \$3 million of interest during construction is part of the approximately \$6.9 million increase in projected costs for a total estimated revised budget of \$81.9 million.

Vice-Chair Nayden stated that the purpose of the Cogeneration plant is to achieve energy efficiency on the Storrs campus. The University is a huge energy consumer and this facility is state-of-the-art. The estimated net present value of cost avoided by the construction of this plant is approximately \$80 million, which today is approximately \$13.2 million higher than the original plan. Fortunately, the incremental savings contemplated exceed the \$6.9 million increase in the budgetary cost. In total undiscounted dollars, the cost avoidance for the University over the 20-year lease is about \$187 million. Additionally, the financing provider, Caterpillar Financial, has agreed to incorporate the proposed increase in the total capital project financing for the 20-year period at an average interest rate of 4.5%. The Financial Affairs Committee reviewed that proposal and recommended to the Board the following: 1) approval of the proposed budget increase, 2) approval to authorize the financing with Caterpillar Financial.

Chairman Rowe stated that so many of the University's construction projects have come under scrutiny recently, and he hopes that this project will receive careful analysis as well. Many experts agree that oil prices will continue to rise and this facility is coming online at the right time.

Chairman Rowe reiterated that this increase in cost does not involve UCONN 2000 funds nor are they tax payer dollars or another State overrun. This is a very positive economic arrangement for the State and for the University.

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Vice-Chair Nayden added that the administration asked Dahlen, Berg & Co. to provide the Board with the detailed terms of testing the facility, especially as the boilers come on line (three total) scheduled to begin in June and extend through August. They will provide the University with a very detailed set of the testing and acceptable standards, so we will be assured of getting the state-of-the-art facility that was proposed in the original plan.

(b) Item requiring Board discussion and approval:

- (1) Approval of Revised Budget and Funding Plan
for the Heating Plant – Upgrade (Attachment 12)

On a motion by Mr. Treibick, seconded Mr. Nichols, **THE BOARD VOTED** to approve a revised budget of \$81.9 million for the Heating Plant Upgrade (cogeneration plant project) and an amendment to the lease-purchase agreement.

Trustee Ritter abstained from voting on this item.

7. **Joint Audit and Compliance Committee Report**

(a) Committee Chairman's report on Committee activities

Vice-Chair Nayden reported that there have been several meetings of the Joint Audit and Compliance Committee that have been focused on the facilities issues mentioned by both Chairman Rowe and President Austin. He noted that there are six fundamental issues that the Committee will examine in detail and report to the Board at the May 17 meeting. They include the following:

- 1) A clear understanding of what has happened relative to the construction and oversight of the various projects for UCONN 2000
- 2) Explicitly cite where, if anywhere, the process and controls were weak or broken, and where they need to be fixed
- 3) Outline the proposed plan for process, review, approval, and ongoing oversight of future projects
- 4) Determine what legal action, if any, is appropriate to the various players associated with the construction activities
- 5) A review of proposed personnel changes, if necessary
- 6) Recommendation for ongoing communication related to all facilities, construction, and status reporting. Communication should start with the Board, then with the Governor's panel, and finally to the general public

This review will be extensive, objective, and thorough.

Chairman Rowe added that the internal review will be coupled with the external review of the Architectural and Engineering Services Department, which will be provided by a major outside audit firm. They will serve as the basis for the recommendations from the Joint Audit and Compliance Committee to the full Board at their next meeting. This information will be conveyed through Ms. Sisco, the Governor's representative, and directly by Chairman Rowe to Governor Rell, so that the Governor's Office is well aware of the steps the Board is taking in conjunction with her efforts, which are independent.

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8. Student Life Committee Report

- (a) Committee Chairwoman's report on Committee activities

Vice-Chair Bailey did not have a report, but announced that the next meeting of the Student Affairs Committee was Monday, April 18, 2005.

9. Institutional Advancement Committee Report

- (a) Committee Chairman's report on Committee activities

Vice-Chair Treibick reported that the Institutional Advancement Committee last met via teleconference on Thursday, April 7, 2005.

The Committee received a report from Mr. Martin. The Foundation has set a goal of \$60 million this fiscal year. Vice-Chair Treibick directed Trustee attention to the following items under Attachments 13 through 15.

- (b) Items requiring Board discussion and approval:

- (1) Academic Program Naming Recommendation (Attachment 13)

- (a) Health Center

- (1) Aetna Health Professions Partnership Initiative

On a motion by Mr. Berkley, seconded Ms. Bailey, **THE BOARD VOTED** to authorize naming the University of Connecticut Health Center's Health Professions Partnership Initiative program as the Aetna Health Professions Partnership Initiative.

Chairman Rowe abstained from voting on this item.

- (2) Facilities Naming Recommendations (Attachment 14)

- (a) Health Center

On a motion by Mr. Berkley, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the following Health Center naming recommendations:

- (1) Mr. and Mrs. Guy C. Shafer Study Rooms
- (2) Sherwin J. Cooperstein, D.D.S., Ph.D.
Center for Anatomical Studies
- (3) James E. C. Walker, M.D. Academic Affairs
Conference Room

- (b) School of Pharmacy

On a motion by Mr. Berkley, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the following School of Pharmacy naming recommendations:

- (1) Walgreen Company Student Organization Room
- (2) Charles and Dee Grannick Library Office
- (3) V. Michael & Cynthia Guertin Alumni Office

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- (3) Policy Regarding Demolition of Named Structures and Use
Changes of Named Campus Areas (Attachment 15)

Vice-Chair Treibick encouraged Trustees to review the policy outlined in Attachment 15, which provides answers to questions and concerns that have been raised. For example, many have raised questions about what happens when something, e.g., a structure, which was dedicated to the University many years ago, is torn down. The policy will address recognition of the initial gift.

Vice-Chair Berkley raised these issues at another school in terms of differentiating what was done to honor someone when they gave the institution a gift, and what was done when the institution initiated a naming. Vice-Chair Berkley noted that the University's obligations are somewhat different. Trustee Treibick agreed with this analysis. Mr. Berkley concluded that there was recent litigation and a settlement on this issue at another institution.

Vice-Chair Treibick responded that the University's current policy involves a more aggressive philanthropic policy for naming opportunities. Mr. Berkley agreed, but noted that many of the University's original structures were named by the University a long time ago. Chairman Rowe agreed.

- (c) Development Progress Executive Summary (Attachment 16)

10. Other

11. Adjournment

Chairman Rowe announced that the next meeting will be several weeks in Storrs and the Board will receive details shortly. He expressed his appreciation to the Board for their attendance and participation and thanked the Stamford Campus for hosting the meeting.

There being no further business appearing, the Board meeting adjourned at 2:37 p.m.

Respectfully submitted,

Louise M. Bailey
Secretary