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## Minutes September 20, 2005

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**MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
UNIVERSITY OF CONNECTICUT**

University of Connecticut  
Rome Commons Ballroom  
South Campus Complex  
Storrs, Connecticut

September 20, 2005

**OPEN SESSION**

The meeting was called to order at 10:55 a.m. by Chairman John Rowe. Trustees present were: James Abromaitis, Philip Barry, Michael Bozzuto, Gerard Burrow, Andrea Dennis-LaVigne, Linda Gatling, Lenworth Jacobs, Salmun Kazerounian, Stephen Kuchta, Denis Nayden, F. Philip Prelli, Thomas Ritter, Wayne Shepperd, and Richard Treibick, and Brenda Sisco, who represents the Governor's Office.

Trustee Michael Martinez participated by telephone.

Trustees Louise Bailey, Peter Drotch, Rebecca Lobo, and Betty Sternberg were absent from the meeting.

University staff present were: President Austin, Provost and Executive Vice President for Academic Affairs Nicholls, Executive Vice President for Health Affairs Deckers, Vice President and Chief Financial Officer Aronson, Vice President and Chief Operating Officer Flaherty-Goldsmith, Vice President for Student Affairs Saddlemire, Vice Provost for Academic Administration Singha, Vice Provost for Academic Affairs Makowsky, Interim Vice Provost for Research and Graduate Education Anderson, Vice Provost for Strategic Planning Greger, Dr. Schurin, Special Assistant to the President Callahan, University Communications Director Brohinsky, Chief Audit and Compliance Officer Walker, Interim Director of Architectural and Engineering Services Kraus, Health Center Chief Financial Officer Upton, Heath Center Chief Administrative Officer Whetstone, Health Center Chief of Staff Carlson, University Senate representatives Gary English, Gerald Gianutsos, and Kent Holsinger, and Ms. Locke. Assistant Attorney General McCarthy was also present.

Also in attendance were Aetna Chief of Staff Patricia Hassett, and Attorney John Reid, who represents the law firm of Gordon Muir and Foley, LLP.

**EXECUTIVE SESSION**

On a motion by Mr. Barry, seconded by Mr. Treibick, **THE BOARD VOTED** to go into Executive Session at 10:57 a.m. to discuss matters pertaining to personnel and litigation. The Chairman noted that on the advice of counsel only staff members whose presence was necessary to provide their opinion would be permitted to attend Executive Session.

Trustees present were: Abromaitis, Barry, Bozzuto, Burrow, Dennis-LaVigne, Gatling, Jacobs, Kazerounian, Kuchta, Nayden, Prelli, Ritter, Rowe, Shepperd, and Treibick, and Brenda Sisco, who represents the Governor's Office.

Trustee Martinez participated by telephone.

University staff present were: President Austin, Provost and Executive Vice President for Academic Affairs Nicholls, Executive Vice President for Health Affairs Deckers, Vice President and Chief Financial Officer Aronson, Vice President and Chief Operating Officer Flaherty-Goldsmith, Dr. Schurin, Special Assistant to the President Callahan, and Chief Audit and Compliance Officer Walker. Assistant Attorney General McCarthy and Assistant Attorney General Kleinman were also present.

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Also in attendance were Aetna Chief of Staff Patricia Hassett, and Attorney John Reid, who represents the law firm of Gordon Muir and Foley, LLP.

Executive Session ended at 12:40 p.m. The Board returned to Open Session at 1:06 p.m. Trustee Treibick left at this time.

All actions taken were by unanimous vote of the Trustees present.

## 1. Public Participation

The following member of the public addressed the Board on the topic noted:

- Ms. Denise Burchsted, Executive Director  
Naubesatuck River Watershed Association Fenton River

Ms. Burchsted spoke on behalf of the local Naubesatuck River Watershed Council. The Council is concerned about the Fenton River and the recent dewatering. As the local environmental group, she spoke on behalf of the Council to provide their opinion, concerns, and suggestions that might be useful. She stressed that the Council expressed their appreciation for the work that has been completed to address the old infrastructure, water leakage, and potential inefficiencies of the water system. However, they encouraged the University to continue and to expand these efforts, especially in terms of addressing potential water inefficiencies, such as the issue of the break in the water main to the Towers dormitory during the Fenton River dry out. She said that this issue would seem to indicate that the pipes are old and there was probably water leakage to begin with or possibly a patch repair at some point. She noted that this also suggested that additional work may be needed to further improve efficiency of the water system.

The Council noted that the University is allowed to draw 2.3 million gallons per day from the Willimantic well field; however, they understand that the University's demand is currently about 1.3 million gallons per day, which would indicate that there is actually an excess of water available from the well field. Given that so much water was being pumped from the Fenton River, it appears (not confirmed) that something is not working properly in that particular well field and would like to see that addressed. They encouraged the Board to consider what is needed in terms of upgrading the water infrastructure, total cost, and funding source, particularly in the context of 21<sup>st</sup> Century UConn.

The Council had some additional recommendations, but time did not allow discussion. She stressed that the Council does not suggest bringing in additional water at this point. They strongly believe that there is an adequate water supply and they would like to see the University utilize these resources with the best possible efficiency. The Council would only recommend bringing additional water from another source as a last resort.

Chairman Rowe thanked Ms. Burchsted for her thoughtful suggestions. He stated that if she had further suggestions to convey them to him.

Chairman Rowe read the following letter addressed to him from Representative Denise Merrill and Senator Donald Williams.

"We write to you today because as residents and representatives of this area, we are deeply concerned about the environmental impact of the university's water usage on both the Fenton River and the Willimantic River. We urge the Board's attention to this matter.

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Our concern dates back decades and is based on the fact that UConn's registered well field capacities are not based on scientific analysis. We are now faced with a problem due to water usage distribution system problems and a drought in the Fenton River watershed. The Governor has rightly ordered DEP to report on the environmental situation and make recommendations, and we certainly support that effort.

We would also urge, in association with UConn's water supply plan update, to expeditiously complete the Fenton River Aquatic Habitat Study and to participate with the Governor, State environmental agencies and the Town of Mansfield to analyze the existing well field and distribution system and to determine a comprehensive long-term solution to the existing water supply situation. We hope you will work with other state agencies charged with regulation of water supply systems, such as the Department of Public Health and the DPUC.

Meanwhile, we strongly urge immediate action to curtail water usage on the campus. But more than that, we feel that the university should take leadership on environmental issues such as preservation of the natural resources. Encouraging students to take responsibility for their environment, to conserve natural resources, and to recycle, should be daily learning experiences.

This is a learning opportunity for the university community. We are all responsible for the rivers and the land. We offer to be partners with you in this endeavor, and thank you for your attention to this matter."

Chairman Rowe said that to his knowledge the Board has not been previously involved with this issue in any direct way at least since he has been Board Chairman. He had the opportunity to speak with the administration about this matter and more recently he has had discussions with Dr. J. Robert Galvin, Commissioner of the Connecticut Department of Public Health, Ms. Gina McCarthy, Commissioner of the Connecticut Department of Environmental Protection, Ms. Betsy Patterson, Mayor of Mansfield, and the Town Manager of Mansfield.

For almost 100 years, the University has been responsible for supervising and maintaining the supply and distribution channel of water, because there is no private or public utility in the area. This is a becoming an increasingly important issue with increasing concerns about the environment, usage of water by the University as enrollment grows, and the increasing sophistication in the design and maintenance of water management facilities. The University has been working with other agencies for some time, including the Department of Public Health, to consider ways to remove the University from the water management business, which has been one of President Austin's goals as well as others for some time. They are making progress and there is a clear consensus that a professional company should oversee the water supply and distribution system. Chairman Rowe also spoke to Representative Merrill and there is consensus that a committee be formed. Members would include representatives of state departments, the Town of Mansfield, and the University to develop a plan going forward. He applauded the University's efforts so far. He reiterated Representative Merrill's comments thanking the University for its effort to maintain and to upgrade the system in the face of increasing demand, but it may be time for other parties to get involved. He will update the Board later in the fall.

Trustee Barry brought to the Board's attention an article written by Kurt Heidinger that was featured in the Northeast Magazine section of *The Hartford Courant's* titled "Dry Times for UConn." Mr. Heidinger wrote about the Fenton River water problems and also provided a

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chronology of his predictions that the Fenton River will dry up if water was constantly drained from it. Mr. Barry stated the University has switched to draw approximately 70% of its water supply from the Willimantic River. Mr. Barry found the article disturbing because Mr. Heidinger accused Special Assistant to the President Callahan of not supporting his proposed water recommendations and calling his comments “reckless and erroneous.” In fact, Mr. Callahan made those characterizations not about Mr. Heidinger’s remarks about water, but about an unrelated set of charges by Mr. Heidinger relating to the issue of the hazardous waste collection facility on the other side of campus. The article’s reference to Mr. Callahan’s response to Mr. Heidinger on the water issue is, Trustee Barry said, unfair to Mr. Callahan..

## 2. Chairman’s Report

Chairman Rowe welcomed Wayne J. Shepperd to the Board.

- (a) Discussion of Implementation Plan:  
Governor’s Commission on UConn Review and Accountability

Chairman Rowe stated that Governor Rell has received the Commission’s report and has asked the Board to develop an immediate implementation plan that takes the intent of the report and reduces it to practice in a workable and efficient way. The report is broad ranging with recommendations in a number of different areas from audit, construction, budgets, finance, and governance. The Joint Audit and Compliance Committee and the administration have been working hard to develop a response. The Board discussed the report in detail this morning during Executive Session. A draft report has been developed and will be finalized shortly. Once finalized, the implementation plan will be conveyed to the Governor. University officials will be available to meet with members of the Legislature to provide information on the University’s implementation plan.

- (b) Matters outstanding
- (c) Committee appointments

Chairman Rowe directed Trustee attention to the 2005-06 Committee list at their places. The Governor’s Commission has called for two additional committees – Capital Projects and Buildings and Grounds. In addition, there is a set of guidelines that he believed would be appropriate. He encouraged active participation on Board committees because it is a very important way for members to become familiar with the University and to make important contributions. The Committee meetings also allow for more discussion opportunity than at the full Board meetings. There are four new members of the Board here today – Michael A. Bozzuto, Gerard N. Burrow, M.D., Salmun Kazerounian, and Wayne J. Shepperd. He noted that all Board members are expected to serve on at least one committee, but it would not be prudent for Board members to serve on too many committees. As the Governor’s representative, Ms. Sisco is invited to sit in on any committee meetings she chooses.

Chairman Rowe reviewed the organization of the Executive/Strategic Planning Committee. He noted that in the past, this Committee has had a varying membership for historical reasons. Chairman Rowe indicated that the Executive/Strategic Planning Committee may be convened on occasion by telephone. In his experience with not-for-profit organizations, this type of

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committee works best if its members represent chairs of the individual standing committees as well the Governor, University President, and Chairman of the Board. Chairman Rowe thanked Trustee Abromaitis for surrendering his seat on the Executive/Strategic Planning Committee as he is not a chair of a Board committee. He also has not appointed Ms. Brenda Sisco to any committees because she represents the Governor at Board meetings, but she herself is not a Board member. Ms. Sisco is welcome to attend any committees at her own discretion.

Trustee Kazerounian asked if non-committee members of the Board could attend meetings of the Executive/Strategic Planning Committee and also participate in or listen to the discussion. Chairman Rowe responded that all Trustees are welcome to participate at any committee meeting, but Trustees would not vote if they were not members of those committees.

On a motion by Dr. Burrow, seconded by Mr. Abromaitis, **THE BOARD VOTED** to approve the list of Committee appointments.

Chairman Rowe also suggested that Trustees serve as chair of only one Board committee. Trustee Drotch has agreed to serve as Vice-Chair of the Financial Affairs Committee, but has asked to attend a few meetings chaired by Vice-Chair Nayden before this transition occurs sometime in January. Vice-Chair Nayden has agreed to chair the Financial Affairs and the Joint Audit and Compliance Committees until January.

(d) Minutes of the meeting of August 2, 2005

On a motion by Mr. Shepperd, seconded by Mr. Kuchta, **THE BOARD VOTED** to approve the minutes of the meeting of August 2, 2005.

(e) Consent Agenda Items:

Chairman Rowe stated that although it is not a conflict, he wanted the Board to know that he is aware that Attachment 4 (Aetna English Chair in Writing) is on the Consent Agenda.

On a motion by Dr. Jacobs, seconded by Mr. Barry, **THE BOARD VOTED** to approve the following items listed on the Consent Agenda.

- (1) Approval of the Revised Spending Plan for Fiscal Year 2006 for the University of Connecticut, Storrs and Regional Campuses (Attachment 1)
- (2) Approval of the Revised Spending Plan for the University of Connecticut Health Center for Fiscal Year 2006 (Attachment 2)
- (3) Contracts and Agreements for the Storrs-based programs (Attachment 3)
- (4) Annual Report of the Endowed Chair Program Entitled "Aetna English Chair in Writing" (Attachment 4)
- (5) Easement by and Between the State of Connecticut and the Town of Mansfield for a Bicycle Path (23,028 Square Feet of Land) (Attachment 5)
- (6) Easement by and Between the State of Connecticut and the Town of Mansfield for a Bicycle Path (2,473 Square Feet of Land) (Attachment 6)

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- (7) Conservation Easement by and Between the State of Connecticut and the Connecticut Department of Environmental Protection for Open Space Adjacent to UConn Landfill (Attachment 7)
- (8) Reports of the Endowed Chairs for the Period July 1, 2004 to June 30, 2005 (Health Center) (Attachment 8)
- (9) Renovation of Administrative Services Building (Medical Services Building Project) (Attachment 9)
- (10) Appointment of Dr. Michael J. Pikal to the Pfizer Distinguished Chair in Pharmaceutical Technology Chemistry (Attachment 10)
- (11) Approval of Doctor of Philosophy Degree in Public Health with a Concentration in Social and Behavioral Health Sciences (Attachment 11)
- (12) Naming Recommendation for the Carole J. Neag Chair in Special Education (Attachment 12)
- (f) Personnel matters (Storrs-based programs) (Attachment 13)
  - (1) Awards of Tenure

On a motion by Mr. Kuchta, seconded by Dr. Dennis-LaVigne, **THE BOARD VOTED** to award tenure to the following faculty members:

1. Dean Cruess, Associate Professor, Department of Psychology, College of Liberal Arts and Sciences, effective August 23, 2005.
2. Wayne Franklin, Professor, Department of English, College of Liberal Arts and Sciences, effective August 23, 2005.
3. Sharon Harris, Professor, Department of English, College of Liberal Arts and Sciences, effective August 23, 2005.
4. Jeffrey Osleeb, Professor, Department of Geography, College of Liberal Arts and Sciences, effective August 23, 2005.
5. Peter J. Snyder, Professor, Department of Psychology, College of Liberal Arts and Sciences, effective August 23, 2005.
6. George Sugai, Professor, Department of Educational Psychology, Neag School of Education, effective August 23, 2005.
7. Michael Willig, Professor, Department of Ecology and Evolutionary Biology, College of Liberal Arts and Sciences, effective August 23, 2005.
8. Christian Zimmerman, Associate Professor, Department of English, College of Liberal Arts and Sciences, effective August 23, 2005.

- (2) Designation of Emeritus Faculty

On a motion by Mr. Barry, seconded by Mr. Kazerounian, **THE BOARD VOTED** to approve the designation of emeritus status to the following faculty members:

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1. Lester Lipsky, Professor, Department of Computer Science and Engineering, School of Engineering, effective September 1, 2005.
2. Kenneth A. Speranza, Associate Professor, School of Pharmacy, effective September 1, 2005.

## (3) Sabbaticals

On a motion by Mr. Barry, seconded Mr. Shepperd, **THE BOARD VOTED** to approve the sabbatic leave list.

## (4) Informational matters

**3. President's Report**

## (a) Dissolution of University of Connecticut Educational Properties, Inc. (UCEPI)

President Austin reported that UCEPI or the University of Connecticut Educational Properties, Inc. was an early and unsuccessful effort to organize the University's technology transfer and economic development efforts. It is formally a non-stock corporation formed on July 23, 1982. It has essentially been defunct for many years, but was operational from 1982 to 1994. Several years ago, the University bought out the master lease and acquired the land that was originally designated for UCEPI. It is in the best interest of the University to formally dissolve UCEPI as a corporate entity. Currently, the University has organized its development efforts around the UConn Technology Incubation Program, the Center for Science and Technology Commercialization, and the UConn Research and Development Corporation. President Austin indicated he will continue to work with the Attorney Generals Office to dissolve UCEPI.

- (b) Presenters: Vice Provost for Enrollment Management M. Dolan Evanovich  
 Vice President for Student Affairs John R. Saddlemire  
 Presentation: Start of the year update

Through the spring and summer, the administration has provided the Board with very positive enrollment reports and this year's freshman class has fully met our expectations. Vice Provost for Enrollment Evanovich and Vice President for Student Affairs Saddlemire will give their customary start of the year updates.

Vice Provost for Enrollment Management Evanovich gave a powerpoint presentation on freshmen enrollment. A copy of the handout is attached to the file copy of the Board minutes.

Chairman Rowe asked if the transfer student numbers included transfers from Tulane or other schools affected by Hurricane Katrina. Vice Provost Evanovich responded that the current figures do not include those specific transfers, because they are categorized as visiting or non-degree students. The University has assisted about 45 students in the last several weeks that were affected by the hurricane. Their strategy was to help create a temporary home for these students by admitting them as visiting or non-degree students, assisting them with class schedules, and working to ensure course work is transferable to their home institutions. Out of the 45, 37 are undergraduates, five are at the Law School, 2 are in the Graduate School, and one is in the School of Social Work.

They also had an opportunity to reach out and identify 16 current UConn students. The Vice President for Student Affairs Office and the Dean of Students Office have worked hard to assist in any way they could, such as helping them to get home or to obtain emergency loans among



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other services. The University community has pulled together to help raise money, create a web site to help students, set up volunteer activities, fund raising, etc.

With respect to Chairman Rowe's earlier question, most of the students were from Tulane – of the 37 undergraduates 25 were from Tulane, 4 from Loyola, a few from the University of New Orleans, one from Dillard University, and one from Delgado Community College. These students have been coded in order to track them, because the landscape is continually moving.

Chairman Rowe asked if there were any students from the medical or dental schools. Vice Provost Evanovich confirmed that there were none.

Chairman Rowe said that the medical school in New Orleans has relocated to a Carnival Cruise Line ship.

Vice Provost Evanovich reiterated that five students were at the Law School, one student at the School of Social Work, and two graduate students at the Storrs Campus. Chairman Rowe asked if they were all Connecticut residents. He said that all were except one student from Delgado Community College in New Orleans. This student was an exceptional case because he and his mother, who was nine months pregnant, were left with nothing.

Trustee Kazerounian asked for more clarification regarding the "Quality" slide (#4) for the time period 1995-2005. He asked how many merit-based scholarships were offered compared to need-based ones and how that has changed over time.

Vice Provost Evanovich responded that his staff does track that data and it has ebbed and flowed every year. He can provide exact figures, but generally speaking they spend about \$5 million annually on merit-based scholarships and approximately \$25 million on need-based scholarships. That proportion has been fairly constant as the University has increased tuition. They have always redirected money back to help the neediest students, which has helped the University provide access and opportunity, especially for minority recruitment efforts in-State.

Trustee Kazerounian asked if this ratio has stayed consistent over time. Vice Provost Evanovich responded that each year varies slightly as we become more selective, for example, we have changed our merit scholarship program three times in the last decade. The minimum qualifications used to be 1200 for the SATs (in the top fifteen percent of the class rank), now it is 1350 or (in the top ten percent of the class rank). As the University's position in the market place improves, the University has raised the bar so that we don't need to spend as much money to attract students with higher qualifications. Their goal is allows to achieve a good balance and to offer an appropriate amount of money for the purpose of attracting the best, brightest, and most diverse students.

Trustee Abromaitis asked how many from the "Transfers Enrolled" number are from the regional campuses.

Vice Provost Evanovich directed Trustee attention to Slide 2, which represents regional campus figures of transfers enrolled for last fall and this fall. He also indicated that it is an area that can increase in the future, especially since we have been developing better articulation agreements and are working with Vice Provost Makowsky and the regional campus staff. The intent is to work with some of the community colleges in the State to provide more access.

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Trustee Abromaitis asked for a breakdown of freshman by each regional campus. Vice Provost Evanovich responded with the following:

Avery Point – 169  
Hartford – 338  
Stamford – 185  
Torrington – 57  
Waterbury – 237

Vice-Chair Nayden asked for an estimate of the capacity utilization of the Stamford Campus at this point. Vice Provost Evanovich responded that during the day there is some capacity to grow. In the evening, it tends to be very crowded given the nature of the student we are serving, who tend to be non-traditional, working during the day. So as we look at our targets for the future, we were trying to identify more of the traditional age students who is attending a community college to transfer there or the freshman who is more apt to take classes during the day and work part-time in the afternoon or evening. He reiterated that there is more capacity during the day and less in the evening.

President Austin introduced Vice President for Student Affairs Saddlemire who gave a powerpoint presentation on opening weekend. A copy of the handout is attached to the file copy of the Board minutes.

Vice-Chair Nayden asked about housing capacity in terms of how we did in terms of students who wanted on-campus housing. How did they end up?

Vice President Saddlemire responded that the University has a design capacity of 11,114 and as of today, we are at 11,526. We are at about 103% occupancy a bit above. There is some density, but overall things went well. We still are the housing of choice.

Trustee Kazerounian ask where the overflow of students were housed.

Vice President Saddlemire responded that they create extended space that is either developed either in lounges or other areas that they can ensure they are housing as many students as possible without creating uncomfortable situations. They create some extra space at the beginning of the year to cover that need.

Trustee Kazerounian asked if there are situations in which there are four students to a room again. Vice President Saddlemire stated that unless they are in quads, not that he is aware of.

Trustee Kazerounian asked if there are three students to a room. Vice President Saddlemire responded that there are standard triples on campus.

- (c)     Presenter:     Dr. Marc E. Lalande, Assistant Dean for Research, School of Medicine  
          Presentation:   University of Connecticut Stem Cell Research

President Austin stated that the State is playing a leadership role in the area of stem cell research along with California, Massachusetts, and New Jersey. Within Connecticut, the University is well positioned to be a key player. Several years ago we created the Center for Regenerative Biology and dramatically expanded the budget of that venture. Concurrently, there has been a less well organized, but still repository research excellence at the Health Center. Provost and Vice President for Academic Affairs Nicholls and Executive Vice President for Health Affairs Deckers have been leading an

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effort to pull these entities together to respond to the State's emerging initiative. We are very sensitive to the realities of bioethical issues and on the one hand we want to be at the cutting edge, but we want to do it in a way that will never embarrass the University or the Board. Dr. Jerry Yang has made presentations in the past and he is the head of the Center for Regenerative Biology in Storrs and at the Health Center Dr. Marc Lalonde who is a distinguished geneticist and Assistant Dean for Research in the School of Medicine and is leading the effort at the Health Center. Today he will make a brief powerpoint presentation on our venture. A copy of the handout is attached to the file copy of the Board minutes.

President Austin said that he is not asking the Board to vote on any decisions on this, but because of the huge importance of this line of research and the sensitivity associated with it, he wanted to ensure that the Board received periodic updates as to what direction we are going in and get your response.

(c) Other matters

President Austin directed Trustee attention to a request for nominations for honorary degree candidates or for University Medal designation. The University has several commencement ceremonies every year and it is conventional to recognize individuals of either great academic distinction or those who have served as role models for our graduating students.

**4. Academic Affairs Committee Report**

(a) Committee Chairman's report on Committee activities

Vice-Chair Jacobs reported that the Academic Affairs Committee met this morning. He stated that the semester is underway with approximately 28,000 students enrolled. Provost Nicholls reported this morning that he is performing a careful review of University programs and next week and the week after he will be meeting with the deans. At the next Board meeting, Provost Nicholls is expected to present his findings for the Academic Plan to the Board.

Vice-Chair stressed the importance of the University's ability to attract an increasing number of valedictorians and salutatorians over the past decade. Regarding the minority enrollment in Storrs, which is alignment now with the minority population, and also at the School of Medicine and the School of Dental Medicine, which has achieved some success. This morning the Committee approved the appointments of two world-class faculty members, and under the "one University" philosophy, they approved a new Ph.D. program in public health that is supported by the Health Center and Storrs.

(b) Item requiring Board discussion and approval:

- (1) Appointment of Dr. George M. Sugai to the Carole J. Neag Chair in Special Education

(Attachment 14)

On a motion by Dr. Rowe, seconded by Mr. Abromaitis, **THE BOARD VOTED** to approve the appointment of George M. Sugai to the Carole J Neag Chair in Special Education.

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## 5. Financial Affairs Committee Report

(a) Committee Chairman's report on Committee activities

Vice-Chair Nayden reported that the Financial Affairs Committee met this morning and discussed a number of items. Vice President Flaherty-Goldsmith reiterated the recently approved guidelines for moving forward project budgets. Attachments 15-26 represent a number of planning, design, and final budgets. The Board will review each step of the budget review process (planning, design, and final) to provide detailed updates leading up to the final budget. Items 1 - 12 were discussed this morning in the Financial Affairs Committee.

(b) Items requiring Board discussion and approval:

- (1) Approval of the Deferred Maintenance and Renovations Lumpsum Expenditures for Fiscal Years 2004 and 2005 (Attachment 15)

On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Deferred Maintenance and Renovations Lumpsum expenditures of \$16,410,065 for FY '04 and \$25,855,735 for FY '05 at Storrs and Regional Campuses and expenditures of \$111,725 for FY '05 at the Health Center.

- (2) Approval of Project Budget (Planning) for Natural History Museum Completion (Attachment 16)

On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Planning Budget of \$976,775 for the completion of the Natural History Museum.

- (3) Approval of Project Budget (Planning) for Roof Repair and Rehabilitation of Monteith Hall (Attachment 17)

On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Planning Budget of \$500,000 for the roof repair and rehabilitation of Monteith Hall.

- (4) Approval of Project Budget (Design) for Lakeside Renovation (Lakeside Apartments) (Attachment 18)

On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Design Budget of \$5,047,180 for the Lakeside Renovation (Lakeside Apartments).

- (5) Approval of Project Budget (Design) for Parking Garage Repairs: UConn Stamford Campus Improvements (Attachment 19)

On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Design Budget of \$500,000 for repairs to the Parking Garage at the Stamford Campus.

- (6) Approval of Project Budget (Design) for the Final Phase of Landfill Closure (Attachment 20)

On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Design Budget of \$25,307,115 for the final phase of the Landfill Closure.

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- (7) Approval of Project Budget (Final) for Torrey Life Sciences Relocation (Attachment 21)  
On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Final Budget of \$645,000 for the Torrey Life Sciences Relocation project.
- (8) Approval of Project Budget (Planning) for Dental School Renovation at the University of Connecticut Health Center (Attachment 22)  
On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Planning Budget of \$500,000 for the University of Connecticut Health Center Dental School Renovation: Clinic Reception Areas (Pre-Clinical Labs).
- (9) Approval of Project Budget (Planning) for University of Connecticut Health Center Research Tower (Attachment 23)  
On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Planning Budget of \$60,000,000 for a University of Connecticut Health Center Research Tower.
- (10) Approval of Project Budget (Planning) for University of Connecticut Health Center Medical School Academic Building Renovation (Patterson and Massey Auditoria) (Attachment 24)  
On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Planning Budget of \$3,400,000 for the renovation of Patterson and Massey Auditoria as part of UCONN 2000, Phase III named project: Medical School Academic Building Renovation.
- (11) Approval of Project Budget (Planning) for Clinical Skills Renovation at the University of Connecticut Health Center (Attachment 25)  
On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Planning Budget of \$830,000 for the University of Connecticut Health Center Clinical Skills Renovation.
- (12) Approval of Project Budget (Final) for the University of Connecticut Health Center Cooling Tower Replacement (Attachment 26)  
On a motion by Dr. Rowe, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the Final Budget of \$1,818,600 for the replacement of the University of Connecticut Health Center Cooling Tower.

## 6. Joint Audit and Compliance Committee Report

- (a) Committee Chairman's report on Committee activities

Vice-Chair Nayden reported that the Joint Audit and Compliance Committee met on September 8, 2005. The Committee reviewed the status of projects, on-going work of the internal audit committee, the external auditors, and the State Auditors. Additionally, the Committee reviewed the Governor's Commission Report, specifically the series of recommendations that the Commission has asked the University to implement. The Committee has begun to formulate an initial draft, which was shared with the full Board this morning during Executive Session. They will incorporate the comments and suggestions and finalized

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the plan as soon as possible. The plan will be made available to Chairman Rowe, who will distribute it to the Governor, the Legislature, and the public.

Chairman Rowe thanked Vice-Chair Nayden for his time and guidance. He also thanked Chief Audit and Compliance Officer Walker, who has worked hard to take the Committee's suggestions and implement them into a plan. Chairman Rowe thanked President Austin for being responsive to the Commissioner's recommendations and forthright in his repeated statements about the clarity of the issues and remedies for the future.

Trustee Dennis-LaVigne thanked Chairman Rowe for his time in meeting with the Governor's Commission and the Governor on behalf of the Board.

## 7. Health Center Report

### (a) Report on Health Center activities

Health Center Board of Directors Chair Burrow reiterated the importance and potential of stem cell research and the opportunity to combine the expertise at the Health Center with the strengths of the Storrs faculty. Within the Financial Affairs Committee report, there were a number of planning budgets for both educational and research programs. The growth within the clinical programs indicates that they will also have to review this from both the inpatient and out patient areas.

The Health Center Board of Directors has been formed for three years. Currently, the Board is experiencing some turnover of the founding members – Bruce Chudwick, Aldrage Cooper, and Gerard Lawrence, M.D. terms have ended. Thomas Devers, a Governor appointee, resigned and has been replaced by John Bigos, M.D., who is serving as President of the Connecticut State Medical Society. In addition, Mr. Brian Hehir, Senior Vice President of Merrill Lynch, has been appointed to the Board and is expected to assume his position in November.

## 8. Student Life Committee Report

### (a) Committee Chairwoman's report on Committee activities

Chairman Rowe congratulated Trustee Barry on being re-elected by the alumni for a second four-year term.

Trustee Barry reported on behalf of Vice-Chair Bailey that the Student Life Committee has not met since the last Board meeting. The next meeting is scheduled for Monday, September 26, so there was no report of the Student Life Committee.

## 9. Institutional Advancement Committee Report

### (a) Committee Chairman's report on Committee activities

Trustee Barry gave the report of the Institutional Advancement Committee on behalf of Vice-Chair Treibick. He directed Trustee attention to Attachment 27 – Development Progress Executive Summary. He reported that the University had a very successful year and it was the most successful since the year that closed the *Capital Campaign*. A total of \$55.84 million was raised, but we fell short in our goal. This year represented the second most successful year in the history of fundraising at the University.

### (b) Development Progress Executive Summary

(Attachment 27)

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**10. Adjournment**

Chairman Rowe thanked the administration for their efforts in putting together the implementation plan so quickly.

Chairman Rowe announced that the next meeting will be held on Tuesday, November 15, 2005 at 1:00 p.m. at the University of Connecticut, Rome Commons Ballroom (South Campus Complex), Storrs, Connecticut.

There being no further business appearing, the Board meeting adjourned at 2:21 p.m.

Respectfully submitted,

Louise M. Bailey  
Secretary