

March 2007

Minutes March 13, 2007

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**MEETING OF THE BOARD OF TRUSTEES
UNIVERSITY OF CONNECTICUT**

AGENDA

University of Connecticut
Waterbury Campus
99 East Main Street
Waterbury, Connecticut

March 13, 2007

OPEN SESSION

The meeting was called to order at 11:25 a.m. by Chairman John Rowe. Trustees present were: Ronald Angelo, Jr., Louise Bailey, Philip Barry, Gerard Burrow, Andrea Dennis-LaVigne, Peter Drotch, Rebecca Lobo, F. Philip Prelli, Thomas Ritter, Wayne Shepperd, and Janine Braun, who represents the Governor's Office.

Trustees Salmun Kazerounian and Richard Treibick participated by telephone.

Trustees Michael Bozzuto, George Coleman, Linda Gatling, Lenworth Jacobs, Jr., Denis Nayden, Michael Martinez, and Michael Nichols were absent from the meeting.

University staff present were: President Austin, Provost and Executive Vice President for Academic Affairs Nicholls, Executive Vice President for Health Affairs Deckers, Vice President and Chief Operating Officer Feldman, Vice President for Student Affairs Saddlemire, Vice Provost for Academic Administration Singha, Vice Provost for Enrollment Management Evanovich, Vice Provost for Research and Graduate Education Anderson, Vice Provost for Multicultural Affairs Taylor, Associate Vice President for Public and Environmental Safety Hudd, Associate Vice President of Administration and Operations Services Callahan, Dr. Schurin, Interim Executive Director of Architectural and Engineering Services Bradley, Special Assistant to the President and Director of University Communications Brohinsky, Chief Financial Officer DeTora, Health Center Chief Financial Officer Upton, and Ms. Locke.

Assistant Attorney Generals Ralph Urban, Michael Sullivan, and Jane Comerford were also present.

Also in attendance was Ms. Patricia Hassett, who assists Dr. Rowe.

EXECUTIVE SESSION

On a motion by Mr. Drotch, seconded by Ms. Bailey, **THE BOARD VOTED** to go into Executive Session at 11:30 a.m. to discuss litigation and personnel matters. The Chairman noted that on the advice of counsel only staff members whose presence was necessary to provide their opinion would be permitted to attend Executive Session.

Trustees present were: Angelo, Bailey, Barry, Burrow, Dennis-LaVigne, Drotch, Lobo, Prelli, Ritter, Rowe, Shepperd, and Janine Braun, who represents the Governor's Office.

Trustees Kazerounian and Treibick participated by telephone.

University staff present were: President Austin (present for part of the meeting), Provost and Executive Vice President for Academic Affairs Nicholls, Executive Vice President for Health Affairs Deckers, Vice President and Chief Operating Officer Feldman, Associate Vice President of Administration and Operations Services Callahan, Interim Executive Director of Architectural and Engineering Services Bradley, and Dr. Schurin.

March 13, 2007

Assistant Attorney Generals Ralph Urban, Michael Sullivan, and Jane Comerford were also present. Also in attendance was Ms. Patricia Hassett.

Executive Session ended at 12:30 p.m. The Board returned to Open Session at 1:00 p.m. Trustee Treibick participated by telephone.

All actions taken were by unanimous vote of the Trustees present.

1. Public Participation

There were no members of the public who wished to address the Board.

2. Greetings from the Waterbury Campus

Interim Associate Vice Provost William Pizzuto welcomed the Board to the Waterbury Campus. Dr. Pizzuto said the Campus is celebrating its 60th anniversary this year. In 2003 the Campus moved from Hillside Avenue to their current location. Enrollment then was about 500 students and today it has doubled to approximately 1,000. They offer bachelor degree programs in psychology, urban and community studies, business and technology, family studies, and also offer a bachelor of general studies. The Campus also offers master's programs in business administration, nursing, and course work in the field of social work, and they are on track to receive approval for the Teacher Certification Program for College Graduates and also an additional master's degree in nursing.

Dr. Pizzuto was proud that many of their students give back to the community by working as mentor and tutors in the local schools. Some students also volunteer in the local soup kitchens and work in internships and cooperative programs in the hospitals, theaters, social service agencies, and the municipality to gain hands on career experience. The faculty and staff also work hard to help students achieve their higher education goals.

He thanked the Board for its oversight and dedication to the University and for providing a valuable resource to the students at the Waterbury Campus.

3. Chairman's Report

Chairman Rowe welcomed to the Board Acting Commissioner of Economic and Community Development Ronald F. Angelo, Jr. By virtue of that position, he takes the seat previously held by James Abromaitis. Mr. Angelo had to leave the Board meeting early because of a prior commitment.

- (a) Presentations by the Board of Trustees Distinguished Professors
 - (1) Professor Michael Neumann, Department of Mathematics
 - (2) Professor John D. Salamone, Department of Psychology
 - (3) Professor Sandra K. Weller, Department of Molecular, Microbial, and Structural Biology

Chairman Rowe said that one of the pleasures of being on the Board was that each year the Board designated members of the distinguished faculty as Board of Trustees Distinguished Professors. Shortly, the Board will hear presentations from this year's awardees. A separate ceremony will be held in their honor on April 24, 2007 from 3:00 p.m. – 5:00 p.m. at the Foundation Building.

March 13, 2007

Provost and Vice President for Academic Affairs Nicholls introduced to the Board Professors Michael Neumann and John D. Salamone. Provost Nichols stated that Dr. Michael Neumann is an internationally recognized scholar in the areas of theoretical and applied linear algebra, and matrix analysis. He is a professor and Department Head of Mathematics Department at the Storrs Campus. He is also the 2004-2005 recipient of the Provost's Research Excellence Award.

Dr. Neumann made a brief presentation of his research activities. A copy of his presentation is attached to the file copy of the Board minutes.

Chairman Rowe asked Dr. Neumann if his main emphasis on the efficiency or the effectiveness of the analysis. Dr. Neumann responded that it was both. He said that efficiency is sometimes effectiveness.

Provost Nichols introduced Professor John D. Salamone, who is an internationally recognized expert in the areas of psychopharmacology and behavioral neuroscience. His research focus is on the chemistry and pharmacology of the nervous system, and how chemical systems in the brain are involved in aspects of motor control, motivation, stress, and cognition. He is a professor of psychology at the Storrs Campus, and also Head of the Behavioral Neuroscience graduate training program in psychology.

Dr. Salamone thanked Professor "Skip" Lowe, Department Head of Psychology, and Dean Ross MacKinnon, both of whom have provided support. In addition, he expressed his gratitude to the administration for providing a scientific-friendly environment at UConn. He has found that UConn is a place where a scientist can thrive and prosper.

Dr. Salamone made a brief presentation of his research activities.

Executive Vice President for Health Affairs Deckers introduced Professor Sandra K. Weller. Dr. Weller is professor and chair of the new Department of Molecular, Microbial, and Structural Biology at the Health Center. She is the Department's first chair and has effectively integrated the Departments of Microbiology and Biochemistry. Professor Weller is nationally and internationally recognized for her work on apoptosis or the death of cells. She is also a recognized expert on the pathobiology of the Herpes Simplex Virus. Dr. Weller has won many awards. She has accrued over \$8 million of extramural research funding and was recently given a merit award of the NIH, which recognizes the best and the brightest and ensures their funding for a long time.

Dr. Weller made a brief presentation of her research activities. A copy of her presentation is attached to the file copy of the Board minutes.

(b) Board recognitions

Chairman Rowe directed Trustee attention to resolutions recognizing Trustee James Abromaitis and former Vice President and Chief Operating Officer Linda Flaherty-Goldsmith.

Chairman Rowe stated that Trustee Abromaitis served on the Board from 1995-2007. On behalf of the Board, he wished him well in his new position as Executive Director of the Capital City Economic Development Authority.

March 13, 2007

On a motion by Mr. Treibick, seconded Mr. Barry, **THE BOARD VOTED** to approve the resolution recognizing Trustee James Abromaitis.

Also before the Trustees is a resolution recognizing the exceptional dedication and high distinction with which Linda Flaherty-Goldsmith served as Vice President and Chief Operating Officer from 2003-2006. Ms. Flaherty-Goldsmith took this role during a very difficult time, and in the presence of reorganization, accomplished a tremendous amount during her time. The Board is very grateful to her for her invaluable service.

On a motion by Mr. Treibick, seconded Mr. Drotch, **THE BOARD VOTED** to approve the resolution recognizing former Vice President and Chief Operating Officer Linda Flaherty-Goldsmith.

(c) Matters outstanding

Chairman Rowe updated the Board on the activity of the Search Advisory Committee for a new president. As a member of the Committee, Governor Rell spoke to the group at its first meeting. President Austin was also invited to meet with the Committee to discuss his views about the opportunities and challenges of the position. The Committee hired a Boston-based professional search firm, Isaacson, Miller, who have substantial experience with academic searches. Members of the firm have met with the Committee and are interviewing various constituencies. In addition, members of the Committee have been meeting with legislators, deans, student senate, faculty members, and others. Chairman Rowe said that he was pleased with the process going forward and is optimistic that the search will successfully conclude prior to the beginning of the fall semester.

(d) Minutes of the meeting of January 30, 2007

On a motion by Mr. Shepperd, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the minutes of the meeting of January 30, 2007.

(e) Consent Agenda Items:

On a motion by Ms. Bailey, seconded by Mr. Shepperd, **THE BOARD VOTED** to approve the Consent Agenda Items.

- (1) Contracts and Agreements for the Storrs-based programs and the Health Center (Attachment 1)
- (2) Approval of Proposed Changes to the University of Connecticut Laws and By-Laws (Art. XV.K.1.b, Sabbatical Leaves) (Attachment 2)
- (3) Graduate Certificate in Law and Public Policy in the School of Law (Attachment 3)
- (4) Discontinuation of Three Majors in Allied Health Sciences (Diagnostic Sciences, Health Promotion Sciences, and Rehabilitation Sciences) in the College of Agriculture and Natural Resources (Attachment 4)
- (5) Establishment of the Boehringer Ingelheim Pharmaceuticals, Inc. Chair in Mechanistic Toxicology in the School of Pharmacy (Attachment 5)

March 13, 2007

- (6) Disbanding the Department of Pharmacology in the School of Medicine

(Attachment 6)

Chairman Rowe commented about the recommendation to close the Department of Pharmacology in the School of Medicine. The materials in the agenda include a report to the Dean, as well as a full report from a visiting committee, which includes some Storrs faculty as well as a faculty member from Yale. It was noted in the Visiting Committee's Report that the faculty of the Department of Pharmacology preferred to have the Department continue, but it was felt that that the Department did not have sufficient academic strength or provide a sufficient contribution beyond teaching pharmacology to justify its continuation. The field of pharmacology is almost by definition connected to many other disciplines and there is very substantial expertise throughout the medical center in this area. Chairman Rowe said that there is always concern when there is a recommendation to close a department or a school. He believed that this was a good sign, because it shows the evolution of the academic enterprise. He recalled his own experience at Harvard Medical School when he was selected to be a on a committee to determine whether to establish a department of pharmacology. He said that the graduates did well on their exams, because it was taught by faculty in many other departments.

Executive Vice President Deckers said that this action represents the completion of a very thoughtful reorganization of all of their basic science departments that has led to the creation of a new Department of Immunology, Department of Genetics, Department of Developmental Biology, and Department of Molecular, Structural, and Microbial Biology, and reorganization in Cell Biology. These new departments represent modern relevance relative to scientific investigation and education. Pharmacology, as we heard from Board of Trustees Distinguished Professor John Salamone, is not the province of a unique department, but is imbedded very deeply in psychology and well as in other departments. The Health Center looks upon the whole University as an opportunity to gather faculty to teach its programs.

Chairman Rowe asked if Dr. Deckers felt confident that the arrangements going forward are sufficient to guarantee the effective education of core pharmacological principles.

Dr. Deckers responded that this was their key concern and they asked that Dean McCarthy in the School of Pharmacy to examine this issue. Dean McCarthy chaired the committee that conducted the analysis. The Committee concluded that throughout the University there are many opportunities to not only preserve the teaching, but to augment it significantly.

- (f) Personnel matters (Storrs-based programs)

(Attachment 7)

- (1) Sabbatics

On a motion by Mr. Barry, seconded by Dr. Dennis-LaVigne, **THE BOARD VOTED** to approve the sabbatic leave list.

- (2) Informational matters

March 13, 2007

4. **President's Report**

President Austin reported earlier this morning that the University has a very ambitious legislative agenda and has focused its efforts on the faculty funding for 175 positions and the Health Center issues. The General Assembly is in the midst of the session, so it is difficult to ascertain what will happen. There is much concern about the Health Center, its future, and the understanding that it is necessary to have robust and vital Medical and Dental Schools. President Austin said that there seems to be an understanding that the economic model on which the two Schools were created 35 years ago was flawed and under-funded. In addition, the days of relying on the profitability of a hospital to subsidize the disparity between expenses incurred and state appropriation have long since passed. He hesitated to speculate on the status of the hospital or on the additional 175 faculty positions.

As he reported to the Board at previous meetings, President Austin indicated that the proposal for the 175 additional faculty positions over a five-year period resulted from our goal to reach a 15:1 student:faculty ratio. We are now at 17:1. The peer groups to which we aspire have student:faculty ratios on average of 15:1. In order to get back to that ratio we would need to increase the number of faculty by 35 each year over a five-year period, which is approximately \$4.5 million a year or \$22 million over five years. The administration is hopeful that we will get an increase in our state appropriation, but the amount will determine whether Provost Nicholls will allocate those spots in accordance with three or four priority criteria, which include: 1) student demand; 2) existing academic excellence in areas that need additional faculty, and 3) conformity with the economic needs and workforce needs of the State of Connecticut. President Austin said that half of the positions will go to the basic sciences or technology areas at the graduate level, and half will go to the arts, humanities, and social sciences, which are critical in maintaining the undergraduate curriculum. President Austin stated that he would keep the Board updated between meetings.

Vice Provost Evanovich has given every indication that next year we will break the 1200 SAT score and attract 150 valedictorians/salutatorians.

The UConn-Dubai initiative has been temporarily put on hold as we resolve some political and legal questions. President Austin said that he was cautiously optimistic that these issues can be resolved and he can come back to the Board with a proposal.

5. **Academic Affairs Committee Report**

(a) **Committee Chairman's report on Committee activities**

Dr. Dennis-LaVigne gave the report of the Academic Affairs Committee on behalf of Vice-Chair Jacobs. The Committee heard two presentations – Dr. Gregory Anderson gave a power point presentation titled “2006 Report on Sponsored Project Activity.” His presentation helped explain how research is being conducted at the University. The second presentation was by

Maria Sedotti, Coordinator of Orientation Services, who gave an overview of the freshmen orientation services that take place on the Storrs Campus.

March 13, 2007

(b) Item requiring Board discussion and approval:

- (1) Appointment of Urs A. Boelsterli to the Boehringer Ingelheim Pharmaceuticals, Inc. Chair in Mechanistic Toxicology in the School of Pharmacy (Attachment 8)

On a motion by Mr. Prelli, seconded by Mr. Shepperd, **THE BOARD VOTED** to approve the appointment of Urs A. Boelsterli to the Boehringer Ingelheim Pharmaceuticals, Inc. Chair in Mechanistic Toxicology in the School of Pharmacy.

6. Financial Affairs Committee Report

(a) Committee Chairman's report on Committee activities

Vice-Chair Drotch reported that the Financial Affairs Committee met this morning. The Committee reviewed a number of contracts and agreements and several project budgets.

The Committee heard a brief narrative on the Financial Report for the Six Months Ended December 31, 2006, which described various matters that affect the University, including the Health Center. The update covered financial data through the end of February where we continue to look for considerable savings in energy costs, which will fund a substantial increase in financial aid.

Vice-Chair Drotch noted that President Austin discussed in his report earlier the status of the 175 additional faculty positions.

The Board also received the Financial Reports from the University and from the Health Center for fiscal year ended June 30, 2006, which have been audited by various audit firms and by the Auditors of Public Accounts.

Vice-Chair Drotch asked the Board for a collective vote on Attachments 9 through 14.

(b) Items requiring Board discussion and approval:

- (1) Project Budget (Planning) for the Family Studies Elevator Replacement (Attachment 9)

On a motion by Mr. Barry, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a Planning Budget for the School of Family Studies elevator replacement in the amount of \$800,000.

- (2) Project Budget (Planning) for the Nayden Clinic Relocation (Attachment 10)

On a motion by Mr. Barry, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a Planning Budget for the relocation of the Nayden Clinic facility in the amount of \$650,000.

- (3) Project Budget (Planning) for the South Garage Slope and Ramp Repair (Attachment 11)

On a motion by Mr. Barry, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a Planning Budget for the South Garage slope and ramp repair in the amount of \$600,000.

March 13, 2007

- (4) Project Budget (Design) for the University of Connecticut Health Center Dental Implant Center Renovation (Attachment 12)
 On a motion by Mr. Barry, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a Design Project Budget of \$2,750,000 for the University of Connecticut Health Center Dental Implant Center Renovation.
- (5) Project Budget (Final) for the University of Connecticut Health Center Medical Arts and Research Building Laboratory Fit-Out (Attachment 13)
 On a motion by Mr. Barry, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a Final Project Budget in the amount of \$560,000 for the University of Connecticut Health Center Medical Arts and Research Building Lab Fit-Out.
- (6) Project Budget (Final) for the University of Connecticut Health Center Tomotherapy Equipment Installation (Attachment 14)
 On a motion by Mr. Barry, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a Final Project Budget in the amount of \$4,300,000 for the University of Connecticut Health Center Tomotherapy Equipment Installation project.

7. Joint Audit and Compliance Committee Report

- (a) Committee Chairman's report on Committee activities

Vice-Chair Drotch gave the report of the Joint Audit and Compliance Committee on behalf of Vice-Chair Nayden. He reported that the Joint Audit and Compliance Committee met on March 1, 2007. The Financial Reports for the Year Ended June 30, 2006 for the University and the Health Center, and the reports of the auditors were presented. All of the opinions on the financials were unqualified or "clean" opinions. For the case of the Storrs-based programs, the audit was conducted by the Auditors of Public Accounts (state auditors), who have adopted reporting standards similar to public accounting firms.

KPMG audited the financial statements of the Health Center and presented their findings at the meeting. Their opinion was also unqualified. KPMG made Management Letter recommendations that will be addressed by the Health Center.

The state auditors also had some comments regarding their audit results and they introduced a new audit standard that would change the way material weaknesses and significant weaknesses are reported by auditors in future audits. The state auditors raised the issue of the complexity of the financial statement process (Storrs-based programs) as an area where they are considering expressing a material weakness conclusion next year (Fiscal Year ending June 30, 2007). Vice-Chair Drotch said that he and Jay Haberland, member of the Health Center Board of Directors, strongly objected to that point of view.

Chairman Rowe affirmed that both Mr. Haberland and Vice-Chair Drotch are certified public accountants.

Vice-Chair Drotch added that he and Mr. Haberland are very familiar with the reporting requirements and took strong objection to the claim that there could be a material weakness conclusion reached by the state auditors. Although they are considering such a conclusion, they have no recommendations for improving the complexity or simplifying the process. Vice-Chair

March 13, 2007

Drotch said that this issue will be further discussed at the next Joint Audit and Compliance meeting, which will be prior to the completion of the audits.

Chairman Rowe asked if this was a position that the state auditors are taking with other organizations and institutions.

Vice-Chair Drotch responded that he did not know. He clarified that they defended the case for do this simply because of the complexity of the closing process, not because of basic record-keeping practices, etc.

Chairman Rowe asked if the process was too hard.

Vice-Chair Drotch said that what they are saying is that in order to prepare financial statements for the Storrs-based programs, the university staff needs to conduct extensive analysis and gather various pieces from accounting records in order to present the financial statements.

Chairman Rowe asked if the state auditors were certified public accountants. Vice-Chair Drotch said he did not know. Vice-Chair Ritter said that they were not.

Vice-Chair Drotch continued to say that the reports mirror how public accounting firms report. He stated that there is complexity in many industries, such as the insurance industry. However, he believes an accounting firm would come to the conclusion that simply because insurance companies have a complex process determining reserves at the end of the year, that is in and of itself is a material weakness.

Vice-Chair Drotch said that organizations design and implement managerial controls to ensure that there is double checking and segregation of duties to mitigate the inherent risk.

A question was asked regarding a financial measurement of materiality. Mr. Drotch responded that auditors oftentimes point to 5% of equity or net worth, which in our case would be about \$50 or \$60 million; a percentage of "net income" is not meaningful due to the breakeven nature of the annual budget process. It seems that the budgetary controls that we have would identify a problem of that magnitude and, in fact, they would identify a problem that was 10% of that magnitude, or 0.5% of net worth. Vice-Chair Drotch concluded that more discussion was needed.

Chairman Rowe reiterated the concept. He asked if the state auditors wanted us to streamline the closing and auditing process. Vice-Chair Drotch said that they recognized it might not be practical to do so (see below). Chairman Rowe continued to say that unless we do this, then they will identify a material weakness because of the complexity, but they have no recommendations to streamline the process. Vice-Chair Drotch agreed.

Chairman Rowe asked if there was a legal recourse. Assistant Attorney General Sullivan said he did not know as it was the first he had heard of it.

Vice-Chair Drotch quoted the position of the state auditors, from the Joint Audit and Compliance Committee minutes of March 1, 2007.

The accounting systems in place at the University and the Health Center requires a complex financial statement adjustment in the compilation process which, by its very nature, creates more than a remote likelihood of material misstatement. This weakness is not indicative of deficiencies in the accounting software used and, therefore, cannot

March 13, 2007

be addressed by acquiring new software. This maybe a condition that UConn will not want to change, but should be aware of.

Vice-Chair Drotch raised concerns regarding the statement, that this is a material weakness, when in fact the University has robust processes in place to control complexity. Vice-Chair Drotch asked the discussion continue at the next meeting and also asked the state auditors to attend. He said that accounting firms would probably support his view, but KPMG was reluctant to weigh in on the discussion at the previous meeting.

Moving to other matters, Vice-Chair Drotch also reported that one of the accounting firms, Seward & Monde, presented their report on the procedures that they employed to review revenues and expenses in the Division of Athletics. There were no material exceptions noted. UHY, LLP gave the Committee an update on their Construction Auditing Services, which is still in process; to date, they had no significant results to report.

Seward and Monde have completed their NCAA audit of the Division of Athletics' annual revenues and expenditures. There were no material findings.

8. Buildings, Grounds and Environment Committee Report

(a) Committee Chairman's report on Committee activities

Vice-Chair Ritter began his report with a discussion on LEED building standards. He said that the Committee had hoped to provide the LEED policy to the Board at the last meeting, but there were significant modifications since the previous Committee meeting. The resolution before the Board today discusses the \$5 million threshold for using LEED standards. The Committee is hopeful that they can go lower than that amount in addition to gaining flexibility to make decisions on an individual project basis. Vice-Chair Ritter said that the University has already built one LEED certified building prior to State mandates. He expected that LEED certification expenses will begin to decrease as LEED standards become more integrated in the building industry.

He motioned that the Board adopt the LEED building standards contingent upon the Buildings, Grounds, and Environment approving the LEED guidelines. He felt that the Committee should have the opportunity to review the guidelines prior to the policy going into effect.

(b) Items requiring Board discussion and approval:

(1) UConn Sustainable Design & Construction Policy (Revised) (Attachment 15)

Vice-Chair Ritter directed Trustee attention to the revised Sustainable Design and Construction Policy presented to the Board as a handout. He said that if the Committee makes any revisions to the policy, then they will bring the policy back to the Board.

On a motion by Mr. Ritter, seconded by Dr. Rowe, **THE BOARD VOTED** to approve the University of Connecticut Sustainable Design & Construction Policy (Revised) contingent upon the Buildings, Grounds, and Environment Committee review and acceptance of the LEED Policy Guidelines.

Ritter indicated that the policy not go into effect until the Committee has reviewed and approved the guidelines at its next meeting. If for some reason upon reviewing the guidelines the Committee feels that the policy should come back to the Board, then they will bring it back.

March 13, 2007

- (2) Resolution in Support of Amendment to Zoning Regulations of the Town of Mansfield, to Create the Storrs Center Special Design District (Attachment 16)

Vice-Chair Ritter reported that the Committee has spent a lot of time on the Storrs Center Special Design District. The Town of Mansfield Planning and Zoning Commission will hold a meeting to create a special zoning district to allow the University to move forward. The Committee was asked to create a resolution in support.

Trustee Barry said the Town of Mansfield Planning and Zoning Commission will hold a meeting in Mansfield on March 28. The Commission felt that support coming from the Board and the Alumni Association would help facilitate the concept of a Special Design District.

Vice-Chair Ritter indicated that all parties involved are in support of this.

On a motion by Mr. Ritter, seconded by Dr. Rowe, **THE BOARD VOTED** to communicate to the Planning and Zoning Commission of the Town of Mansfield the University's strong support of an amendment to the Town's Zoning Regulations to create the Storrs Center Special Design District.

Chairman Rowe said that Mayor of the Town of Mansfield Betsy Patterson is a member of the Advisory Search Committee for a new president. At the last search committee meeting, she spoke with great enthusiasm about the significance of a new district and the important collaboration between the Town of Mansfield and the University. She was confident that this plan would be an important magnet for certain types of candidates. He said that it was important that the Board continuously exercise its support.

Dr. Burrow mentioned that there was an article in the New York Times about a year ago.

9. Construction Management Oversight Committee Report

- (a) Committee Chairman's report on Committee activities

Vice-Chair Ritter reported that the Construction Management Oversight Committee met on January 30, 2007. Vice-Chair Ritter introduced to the Committee Bhupen Patel as the new Construction Assurance Director.

Interim Executive Director for Architectural and Engineering Services Bradley discussed the draft policies and procedures for University project planning and initiation. Vice-Chair Ritter said the climate at the Legislature is different from last year largely in part because the University has hired additional staff and has incorporated appropriate checks and balances.

March 13, 2007

10. Health Center Report – Dr. Burrow**(a) Report on Health Center activities**

Health Center Board of Directors Chair Burrow reported that James F. Abromaitis and Anne D. Gnazzo have left the Health Center Board of Directors. Cheryl Chase, Executive Vice President and General Counsel of Chase Enterprises and Michael Cicchetti, Deputy Secretary of the Office of Policy and Management were welcomed as new members.

Dr. Burrow reported that the Health Center has just been named one of the nation's top 100 hospitals, according to the *Solucient 100 Top Hospitals: National Benchmarks for Success* study for 2006. The UConn Health Center is one of only 15 hospitals nationwide recognized in the major teaching hospital category. Now in its 14th year, the Solucient study is considered one of the hospital industry's most prestigious awards. It uses a scorecard based on objective statistical measurement of performance in critical areas including clinical outcomes, patient safety, operational efficiency, and growth in patient volume. Winning hospitals display an ability to provide sustainable and reliable health care services.

According to Solucient's key findings, if all Medicare inpatients in the country received the same level of care as those in the top 100 hospitals: 1) more than 100,000 patients that would survive each year, 2) there would be 114,000 fewer patient complications, 3) expenses would decline by an aggregate of \$10.9 billion per year, and 4) patients would go home on average of a half a day earlier. Dr. Burrow added that the only other area hospital included in the Top 100 is Yale-New Haven Hospital.

11. Student Life Committee Report**(a) Committee Chairwoman's report on Committee activities**

There was no report of the Student Life Committee.

12. Institutional Advancement Committee Report**(a) Committee Chairman's report on Committee activities**

Trustee Barry gave the report of the Institutional Advancement Committee on behalf of Vice-Chair Treibick. The Institutional Advancement Committee last met on March 6, 2007. They received a report from John Martin, President of The University of Connecticut, Inc. concerning the fundraising results as of January 31, 2007. Trustee Barry directed Trustee attention to the Development Progress Executive Summary in Attachment 21, which shows that as of January 31, the UConn Foundation has raised \$22.1 million in new gifts as compared to \$17.12 million over the same period last year. Spring is historically a time of heavier giving, so they expect to meet and ultimately surpass the \$51 million goal for the year. The Foundation recently announced an estate commitment of \$2 million from a 92 year old faculty retiree. The Foundation has also received several verbal commitments for gifts from \$500,000 to \$2 million. It is expected that these will successfully close over the next two months.

On the annual giving side, The Foundation's progress this year has been encouraging, and they are in the midst of rolling out a very strong winter/spring solicitation schedule. The overall dollar goal for Fiscal Year 2007 was built with an 8% increase over the Fiscal Year 2006 results, with a goal of slightly over \$4 million. As of the end of February, they were at \$2.27 million, which is 69% of the goal and receipts are running 27% ahead of this time last year.

March 13, 2007

Unrestricted gifts to the Fund for UConn were 6% ahead of Fiscal Year 2006, with nearly \$700,000 of the \$1 million goal in hand and 3% more donors than last year to date. This is the first time in three years that the number of donors has been on the plus side. Our Dean's Funds and other school specific funds are running 40% ahead of last year. The spring Dean's Funds appeals are just going out now, so these line items ought to increase dramatically over the next several months. The Health Center is rolling out its largest mail appeal ever with more than 80,000 solicitations seeking gifts for support of the Calhoun Cardiac Center. They will kick off the Storrs-based Close to Home Campaign for faculty and staff later this month and have a very committed volunteer group to assist with that cause.

Trustee Barry directed Trustee attention to the naming recommendations in Attachments 5 and 17. The Boehringer Ingelheim Pharmaceuticals, Inc. Chair in Mechanistic Toxicology (Attachment 5) was approved under the Consent Agenda. The naming opportunities in Attachment 17 refer to room namings developed through the Alumni Association. The recommendation to name the i-Studios (The Class of 1957 Learning Commons i-Studios), which is to be constructed as part of the new Learning Commons project on Level One of the Homer Babbidge Library, is in honor of the Class of 1957's 50th reunion in June. In addition, the Class of 1997 will celebrate its 10th reunion with The Class of 1997 Learning Commons Writing Center and Q Center. There will also be a request of the present graduates to support The Class of 2007 Learning Commons Multimedia Studio.

At the Committee meeting, Mr. Martin summarized the revisions of the named gift guidelines. The Committee accepted the revisions and forwarded them to the Board for informational purposes. Trustee Barry referred Trustees to Attachment 20.

Trustee Barry also directed Trustee attention to the revisions to the Endowment State Matching Grant Program Guidelines effective July 1, 2005 in Attachment 18. In compliance with the 1998 Guidelines, the Committee received a report of exceptions to the Endowment State Matching Grant Program Guidelines listed in Attachment 19.

Mr. Brohinsky provided the Committee with a status report on legislative activity. His report included a review of the Governor's proposed budget and its relation to the University's requested appropriations for both the Storrs-based budget and the Health Center.

He also discussed legislative proposals regarding funding for the academic programs and financing for a replacement hospital at the Health Center and state support to increase the number of faculty for the Storrs-based programs.

Mr. Brohinsky highlighted the legislation passed at the beginning of the session that restores the ability of businesses, which are registered lobbyists or are doing or seeking to do business with the State, to make donations. Although there was a shortfall, The Foundation expects to make those losses as they move forward.

Dr. Archambault, President of the Alumni Board, introduced to the Committee Lisa Lewis, the newly appointed Executive Director of the Alumni Association. The Board of Directors held a meeting last night. She presented a number of programs that will increase the visibility and viability of Alumni Association.

March 13, 2007

(b) Items requiring Board discussion and approval:

- (1) Facility Naming Recommendations (Attachment 17)

On a motion by Dr. Rowe, seconded by Mr. Drotch, **THE BOARD VOTED** to approve the following naming recommendations in the Homer Babbidge Library.

(a) Homer Babbidge Library

- (1) The Class of 1957 Learning Commons i-Studios
- (2) The Class of 1997 Learning Commons Writing Center and Q Center
- (3) The Class of 2007 Learning Commons Multimedia Studio

- (2) Revisions to the Endowment State Matching Grant Program Board of Trustees Guidelines (Attachment 18)

On a motion by Dr. Rowe, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the revised Endowed State Matching Grant Program Guidelines.

- (3) Report of Exceptions to Endowment State Matching Grant Program Board of Trustees Guidelines (Attachment 19)

On a motion by Dr. Rowe, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the Report of Exceptions to the Endowed State Matching Grant Program Guidelines.

(c) Informational items:

- (1) Named Gift Guidelines (Attachment 20)
- (2) Development Progress Executive Summary (Attachment 21)

13. Adjournment

The next meeting of the Board of Trustees is scheduled for Tuesday, April 10, 2007 at 1:00 p.m. at the Rome Commons Ballroom, Storrs, Connecticut.

There being no further business appearing, the Board meeting adjourned at 2:15 p.m.

Respectfully submitted,

Louise M. Bailey
Secretary