

9-26-2001

Minutes, September 26, 2001

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**MINUTES OF THE MEETING
OF THE BOARD OF TRUSTEES**

THE UNIVERSITY OF CONNECTICUT

University of Connecticut
Rome Commons Ballroom
South Campus Complex
Storrs, Connecticut

September 26, 2001

The meeting was called to order at 10:05 a.m. by Chairman Roger Gelfenbien. Trustees present were: Philip Barry, Linda Gatling, Christopher Hattayer, Lenworth Jacobs, Claire Leonardi, and Frank Napolitano.

Trustees James Abromaitis, Christopher Albanese, Louise Bailey, William Berkley, Michael Cicchetti, Shirley Ferris, Michael Martinez, Denis Nayden, David O'Leary, Theodore Sergi, Richard Treibick, and Anne George, who represents the Governor's Office, were absent from the meeting.

University Staff present were: President Austin, Chancellor and Provost for University Affairs Petersen, Executive Vice President Deckers, Vice President for Institutional Advancement Allenby, Vice President for Financial Planning and Management Aronson, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Student Affairs Triponey, Assistant Attorney General Shapiro, Dr. Schurin, and Ms. Locke.

All actions taken were by unanimous vote of the Trustees present.

EXECUTIVE SESSION

On a motion by Mrs. Gatling, seconded by Mr. Hattayer, **THE BOARD VOTED** to go into Executive Session at 10:05 a.m. to discuss matters that would result in the disclosure of public records described in Section 1-19 (b) of the Connecticut General Statutes. The Chairman noted that on the advice of counsel only staff members whose presence was necessary to provide their opinion would be permitted to attend Executive Session.

Trustees present were: Barry, Gatling, Gelfenbien, Hattayer, Jacobs, Leonardi, and Napolitano.

President Austin, Chancellor and Provost for University Affairs Petersen, Executive Vice President Deckers, Vice President for Institutional Advancement Allenby, Vice President for Financial Planning and Management Aronson, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Student Affairs Triponey, Assistant Attorney General Shapiro, and Dr. Schurin were also present.

Executive Session ended at 10:58 a.m. and the Board returned to Open Session at 1:00 p.m. Trustees Abromaitis and O'Leary and Assistant Attorney General McCarthy joined the meeting at this time. Trustee Albanese and Attorney Anne George, who represents the Governor's Office, participated by telephone.

All actions taken were by unanimous vote of the Trustees present.

1. Chairman's Report

Chairman Gelfenbien introduced Reverend Ken Ferguson from the Storrs Congregational Church on North Eagleville Road. Reverend Ferguson has helped the community deal with the tragedy of September 11. Chairman Gelfenbien noted that all of our hearts go out to all the people affected by this tragedy. He knew several people that were lost, who include a flight attendant on the first plane, three people from his town, and a man with a family who worked at Anderson Consulting for many years.

September 26, 2001

Chairman Gelfenbien also commented that a friend of his returned from Europe and commented that the tragedy was covered constantly by the news. Chairman Gelfenbien asked if those in attendance observe a moment of silence in remembrance of the events of September 11. He also asked Reverend Ferguson to say a few words to help everyone deal with the tragedy.

Reverend Ferguson thanked the Board and noted that life has to go on, but that it is not going to be same as before. He said that what people have come to recognize in the faith community is that everyone will begin to process their understanding of the divine in different ways. He doesn't know if there is anyone that hasn't begun to question or to inquire as to what kind of changes this is going to mean for them. What we are acknowledging over time as we begin to understand the impact on us as people and on our children and on the students at the University, is not only grief and sadness of the loss in New York City, Washington, D.C., and Pennsylvania, but that this tragedy has impacted everyone in the world.

Reverend Ferguson invited the community to move on and embrace the hope of diversity, but to not engender stereotypes or the myth of redemptive violence. This is a global problem and that the hope for peace begins with each us.

Chairman Gelfenbien also recognized those who represent the police, the firefighters, and all the rescue workers mostly in New York, but also in Washington, D.C. and Pennsylvania as well. Chairman Gelfenbien noted that he asked personnel from the University's police and fire departments to be here today to represent that part of the community. He introduced firefighter Jill Miller and police officer Debra Booker to the Board.

Chairman Gelfenbien also noted that a team from the Health Center was deployed immediately to assist in the devastation. He said that those who attended the Health Affairs Committee meeting last week were fortunate to hear Dr. Robert Fuller's account of his team's efforts in New York. Chairman Gelfenbien welcomed Dr. Fuller to the Board. Dr. Fuller provided the Board with a brief narrative of what he and his team encountered in New York.

Chairman Gelfenbien thanked Dr. Fuller for sharing his story. He noted that it makes things more real when you hear from someone who has been on the scene compared to seeing the events of television or in the newspapers. Chairman Gelfenbien also noted that Dr. Jacobs and his team at Hartford Hospital were also involved, but they were fortunate in that they were able to assist while remaining in the area. They were prepared to deal with several hundred people if necessary. He thanked Dr. Jacobs as well.

Chairman Gelfenbien noted that he had seen a public service announcement by the Ad Council last evening on television that depicted the nation's diverse community and reminded us that everyone deserves respect. He was glad to report that there have been no incidents reported on campus.

2. **President's Report**

(a) Introduction: Dr. John R. Saddlemire, Dean of Students

President Austin introduced the new Dean of Students, Dr. John R. Saddlemire to the Board. President Austin noted that Dr. Saddlemire comes to UConn from Heidelberg College in Ohio and prior to that Penn State, where he earned his doctorate and served as Associate Director of Student Activities. President Austin indicated that he comes to UConn at a particularly important, and in some ways, difficult time. President Austin welcomed him on behalf of the entire community.

September 26, 2001

(b) Introduction: Dr. Edna L. McBreen, Associate Vice Chancellor Tri-Campus

President Austin asked Chancellor Petersen to introduce Dr. Edna L. McBreen as the new Associate Vice Chancellor Tri-Campus. Chancellor Petersen noted that Dr. McBreen has been appointed the new Associate Vice Chancellor for the Tri-Campus area. Most recently, she comes from an administrative position at the University of Nebraska. As the Associate Vice Chancellor for the Tri-Campus, she will serve as the academic leader for the Waterbury, West Hartford, and Torrington Campuses. Chancellor Petersen also noted that although she has only been at UConn for a short period of time, she has made a tremendous impact on bringing together some of the academic programs in the Tri-Campus area. Chancellor Petersen welcomed Dr. McBreen on behalf of the University community.

Chairman Gelfenbien welcomed Trustee Philip P. Barry to the Board and noted that he is a longtime member of the community. Mr. Barry was elected by the alumni to replace Louise S. Berry as the University's Alumni representative for the next four years.

Chairman Gelfenbien apologized to the members of the public for the delay. He asked that the members of the public speak for approximately two minutes.

3. Public Participation

The following members of the public addressed the Board on the topic noted:

- Dr. Elliot Wolk, Professor Emeritus of Mathematics and Mansfield resident Proposed Graduate Dormitories

Dr. Wolk expressed his concerns about locating graduate housing at the periphery of University land. He also expressed concerns about the decline of students in the graduate program.

- Dr. John DeWolfe, Professor, School of Engineering UConn Development

Dr. DeWolfe expressed his support for continued University development.

- Ruth B. Moynihan, retired faculty member, UConn alum, and Mansfield resident Proposed University Building Plans

Mrs. Moynihan expressed her opposition to the proposal for building graduate housing behind the town center. She suggested other sites that include North Campus, the Depot Campus, or the possibility of developing a quad adjacent to the South Campus area or near Whitney Hall.

- Roger Adams, Executive Director, Willimantic Chamber of Commerce UConn Growth and Development

Mr. Adams expressed his support for University growth and development.

- Dr. Milton Stern, Alumni Association Distinguished Professor of English and Mansfield resident Deterioration of Town/Gown Relations

Dr. Stern expressed his concerns regarding the town/gown relationships.

- Mr. James Stallard, Mansfield Town Council UConn Town/Gown Relations

Mr. Stallard expressed his support of the improved town/gown relationships. He also expressed his support of graduate housing adjacent to the downtown area and continued growth and development.

September 26, 2001

- Ms. Hilding, Mansfield resident UConn Town/Gown Relations
 Ms. Hilding expressed her concerns about the growing disproportion of the faculty/student ratio, both graduate and undergraduate. She also expressed concern about housing construction on the perimeter of the Storrs campus. She presented a petition of over 250 names of Mansfield residents who are concerned about building near a piece of property referred to as Pink Ravine. She suggested that the Board and University officials consider other alternatives for housing, possibly utilizing the former ConnTech industrial site.
- Betsy Paterson, Mayor of the Town of Mansfield Support of UConn Housing
 Mayor Paterson expressed her support for the graduate housing near the downtown site and continued University growth and development.
- Helen Koehn, Mansfield resident Hilltop Apartments
 Ms. Koehn expressed her concerns regarding the ground water and treatment plant at the Hilltop Apartments. Ms. Koehn presented several articles regarding the Hilltop Apartments from *The Chronicle*.
- Hill Colbert, Parent UConn Progress
 Mr. Hill expressed his support for the Hilltop Apartments and encouraged community cooperation with the University.
- Dr. Fred Carstensen, Professor of Economics UConn Development and Progress
 Dr. Carstensen expressed his support of University growth and development and encouraged the preservation of the process of the Master Plan Advisory Committee.
- Tom Rogers, alum, former employee, Mansfield resident UConn Development and Progress
 Mr. Rogers expressed his support for student housing and continued growth and development.
- Barbara Viadella, alum UConn Development and Progress
 Ms. Viadella expressed her support for new graduate housing and continued University growth.
- Sarah Klingmeyer, Undergraduate student UConn Town/Gown Relations
 Ms. Klingmeyer expressed her support for new graduate housing.
- Michael Gergler, Mansfield resident, volunteer firefighter UConn Development Progress
 Mayor Paterson read Mr. Gergler's comments, which expressed support for University growth and development.
- Lynn Swezey, Undergraduate student UConn Town/Gown Relations
 Ms. Swezey expressed her support for graduate housing.

September 26, 2001

- Ed Smith, alum, E.O. Smith teacher UConn Development and Progress

Mr. Smith expressed his support of University development and progress, and criticized those who have opposed University advancements.

- Philip Lodewick, alum, UConn Foundation member UConn Development and Progress

Mr. Lodewick expressed his support for University development and progress.

- Dr. Allen Ward, Emeritus Professor of History Communication

Dr. Allen expressed his concern regarding the negative state of town/gown relations.

Trustee Leonardi and Attorney Anne George left the meeting at this time.

- Bruce Borders, alum, Representative of the Friends of the Farwell Barn Proposed Stabilization of Farwell Barn

Mr. Borders expressed his concern of the proposed plans and specifications for the stabilization of the Farwell Barn as prepared by Hoffman Associates of North Haven, Connecticut.

- Ruth McLoughlin, Mansfield resident Hilltop Apartments

Ms. McLoughlin changed her topic to respond to comments made by Mr. Ed Smith. She asked that the Board issue a statement that would encourage debate and discourage hate letters, which she claimed six members of the community have received. She expressed her concern that members of the community are concerned with environmental issues, but still encourage University growth and development.

Trustee Albanese left the meeting at this time.

- David Morse, journalist, Mansfield resident Water Supply, Intellectual Property Rights

Mr. Morse expressed his concerns about oversight and environmental concerns, particularly the water supply with respect to the UCONN 2000 construction projects.

- Robin Weiner, alum, Mansfield resident Maintain what we have

Ms. Weiner expressed her opposition to proposed dormitories on the campus periphery.

Trustee Albanese rejoined the meeting at this time.

- Lynn Bobb, alum, Mansfield resident Town and University Cooperation

Ms. Bobb expressed her support for increased cooperation between the University and the Mansfield community for continued growth and progress. She also expressed her support for more businesses and attractions for students on the weekends. She also suggested that the water from the pond on Separatist Road be discharged into a pipe down Separatist Road into the Eagleville Brook rather than the Lynwood Brook, which affects the houses through the Lynwood Road area.

September 26, 2001

Chairman's Report continued.

- (a) Minutes of the meetings of July 24 and August 3, 2001

On a motion by Mr. Martinez, seconded by Dr. Jacobs, **THE BOARD VOTED** to approve the minutes of July 24 and August 3, 2001.

- (b) Consent Agenda Items:

On a motion by Mr. Abromaitis, seconded by Mr. Martinez, **THE BOARD VOTED** to approve the following items listed on the Consent Agenda: Dr. Deckers indicated that Attachment 8 was revised and a copy of the handout was distributed to Trustees at their places.

- (1) Contracts and Agreements for the Storrs-based programs (Attachment 1)
- (2) Annual Report of the Endowed Chair Program Entitled, "English Chair in Writing" (Attachment 2)
- (3) Master of Arts Degree in Survey Research (Attachment 3)
- (4) Baccalaureate Degree in Cognitive Science (Attachment 4)
- (5) Resolution of Support for the William Benton Museum of Art (Attachment 5)
- (6) Transfer of Funds to the UCHC Finance Corporation to Perform Functions for the Correctional Managed Health Care Program for the Period July 1, 2000 to June 30, 2001 (Attachment 6)
- (7) Transfer of Funds to the UCHC Finance Corporation to Perform Functions for the UConn Health Center Pharmacy for the Correctional Managed Health Care Program for the Period October 1, 2001 to September 30, 2002 (Attachment 7)
- (8) Authorization for the University of Connecticut Health Center to Enter into a Five-Year Lease Out of Space to Wheeler Clinic on Behalf of the School of Medicine's Department of Psychiatry (Attachment 8)
- (9) Reports of Endowed Chairs for the Period July 1, 2000 to June 30, 2001 (Attachment 9)

- (c) Personnel matters (Storrs-based programs and the Health Center) (Attachment 10)

On a motion by Mr. Martinez, seconded by Mr. Abromaitis, **THE BOARD VOTED** to approve the recommendation on Attachment 10.

- (1) Emeritus Faculty Retirements
- (2) Sabbatics
- (3) Informational matters

September 26, 2001

(d) Discussion

On a motion by Dr. Jacobs, seconded by Mr. Martinez, **THE BOARD VOTED** to approve the 2001-2002 Board meeting schedule. Chairman Gelfenbien noted that the November Board meeting has been changed from November 15 to November 16, 2001.

(1) 2001-2002 Board meeting schedule (Attachment 11)

On a motion by Mr. Hattayer, seconded by Mr. Martinez, **THE BOARD VOTED** to approve the 2001-2002 Board Committee assignments. Chairman Gelfenbien asked if any Board member wished to change his or her assignment.

(2) Board Committee Assignments (Attachment 12)

4. **Student Life Committee Report – Mrs. Gatling**

(a) Committee Chairwoman's report on Committee activities

Mrs. Gatling presented the report of the Student Life Committee. She reported that the Committee met on August 20, 2001. At that meeting Vice Chancellor Maryanski gave a presentation on an extensive study that was conducted regarding residential housing at the Avery Point Campus. The report indicated that residential housing was not feasible at this time, but they would review the enrollment figures and revisit this issue in May, 2003.

Mrs. Gatling noted that Vice Chancellor Triponey introduced the new Dean of Students John Saddlemire to the Committee.

Vice Chancellor Triponey also presented the Student Affairs Annual Report and the Academic Calendar Proposal.

The Committee discussed the Wilbur Cross renovations as Phase I is now complete. Board members had an opportunity to visit the building this morning on a campus tour.

Vice Chancellor Triponey updated the Committee on a bond package, which may come before the Board to address Greek Housing, hall renovations and fire safety, and the Student Union. She also presented a housing update, in which she reported that the Hilltop Apartments and Suites were ready for the beginning of the semester.

(b) Item requiring Board discussion and approval:

The Committee discussed and approved the School of Law Academic Misconduct Policy. Mrs. Gatling reported that the *Responsibility of Community Life: The Student Code*, includes an undergraduate student academic misconduct policy, and a separate policy that focuses on graduate student academic misconduct. The new policy developed by the Law School will establish a third process, which recognizes the unique academic and professional responsibilities of law students within the framework of *The Student Code*. For non-academic misconduct, the procedures described in *The Student Code* apply to all University of Connecticut students. After extensive discussion, the Committee recommended support by the full Board.

On a motion by Mrs. Gatling, seconded by Mr. Hattayer, **THE BOARD VOTED** to approve the Law School Academic Misconduct Policy.

(1) Law School Academic Misconduct Policy (Attachment 13)

September 26, 2001

5. Health Affairs Committee Report – Ms. Leonardi

Chairman Gelfenbien deferred the report of the Health Affairs Committee until November.

(a) Committee Chairwoman's report on Committee activities

(b) Item requiring Board discussion and approval:

The Separation Policy for Unclassified Board of Trustees Exempt Managers and Confidential Employees was removed for further consideration.

(1) Approval of Separation Policy for Unclassified Board of Trustees Exempt Managers and Confidential Employees (Attachment 4)

6. Executive Compensation Committee Report – Ms. Leonardi

(a) Committee Chairwoman's report on Committee activities

Dr. Jacobs presented the report of the Executive Compensation Committee. Dr. Jacobs reported that the Committee approved a salary increase for President Austin on November 10, 1998. His performance was rated as exceptional; however, President Austin requested that his increment be in the approximate range of increases given to faculty and professional staff; therefore, the Committee recommended a retroactive increase indicated above be set to a 5% salary increase.

On a motion by Dr. Jacobs, seconded by Mr. Hattayer, **THE BOARD VOTED** to add to the agenda a recommendation to approve a 5% salary increment for the President of the University retroactive to October 1, 1999 and an additional 5% salary increment retroactive to October 1, 2000.

On a motion by Dr. Jacobs, seconded by Mrs. Gatling, **THE BOARD VOTED** to approve a 5% salary increment for the President of the University retroactive to October 1, 1999 and an additional 5% salary increment retroactive to October 1, 2000.

7. Academic Affairs Committee Report

(a) Committee Chairman's report on Committee activities

Mrs. Gatling presented the report of the Academic Affairs Committee. Mrs. Gatling reported that the Committee met this morning and the first order of business was to approve the minutes of the meeting of July 24, 2001.

Mrs. Gatling also noted that the Committee approved the addition of the new Masters of Art degree in Survey Research. She noted that in the past this was part of a political science program, which had a concentration in survey research. Funding for this program will come from the Center for Research Survey and Analysis and the Institute of Public and Urban Affairs. This item as well as other items discussed were approved under the Consent Agenda.

8. Financial Affairs Committee Report – Dr. Jacobs

(a) Committee Chairman's report on Committee activities

Dr. Jacobs reported that the Financial Affairs Committee met this morning and heard a brief presentation from Ms. Cathy Boone, Assistant State Treasurer. He also noted that Ms. Laurie Hall, representative of the Bond Counsel, Hawkins, Delafield & Wood, was present to answer any questions.

September 26, 2001

(b) Items requiring Board discussion and approval:

Dr. Jacobs noted that the following items were discussed extensively and approved by the Financial Affairs Committee. Vice President Aronson and Vice Chancellor Dreyfuss presented reports to the Committee.

On a motion by Dr. Jacobs, seconded by Mr. Martinez, **THE BOARD VOTED** to approve the following items under the Financial Affairs report.

- | | | |
|-----|---|-----------------|
| (1) | Third Supplemental Indenture Authorizing the University of Connecticut Special Obligation Student Fee Revenue Refunding Bonds | (Attachment 16) |
| (2) | Eighth Supplemental Indenture Authorizing the University of Connecticut General Obligation Refunding Bonds | (Attachment 17) |
| (3) | Revised Allocation of Bond Proceeds of the Sixth Supplemental Indenture (University of Connecticut General Obligation Bonds 2001, Series A) | (Attachment 18) |
| (4) | Revised FY 2000-01 Capital Budget | (Attachment 19) |

9. **Institutional Advancement Committee Report – Mr. Treibick**

(a) Committee Chairman's report on Committee activities

Mr. Napolitano presented the report of the Institutional Advancement Committee. He reported that the Committee met via teleconference on Tuesday, September 18, 2001. Mr. Kessler presented the development report and indicated that the results from Fiscal Year 2001 were \$50.6 million, which is a 37% increase over the prior year, and represented a record level of giving in all categories. For the first time in 10 years, faculty and staff were solicited for gifts and 25% of the University community participated. He also reported that Fiscal Year 2002 is off to a good start considering the market. Cash receipts are \$6.2 million, up 37% over last year.

Mr. Kessler reported to the Committee that they had proposed goals of \$60 million for new business and \$55 million for cash receipts for fiscal year 2002. While many felt these were rather aggressive goals, Vice President Allenby indicated that he was confident that Campaign UConn provides the University with the incentive to achieve these goals, and felt that this is a reasonable but ambitious goal.

Mr. Napolitano also noted that there is approximately \$1.8 million left in State matching funds for the calendar year and they anticipate full subscription to the program.

At the next meeting, Vice President Allenby will submit a University-wide comprehensive list of naming opportunities for the Committee's review.

Mr. Feudo updated the Committee on the Alumni House addition. It is scheduled for completion for Homecoming Weekend, beginning October 27, 2001. Mr. Napolitano noted that it is a 12,000-foot addition estimated at \$3.5 million. He also noted that it is coming in \$200,000 under budget. Approximately half of the building is earmarked for the new Sports Museum, which will be a tremendous draw to the facility.

September 26, 2001

The Alumni Campaign has set a very ambitious fundraising goal of \$4.5 million. The Committee will meet for the first time on October 26, 2001. Mr. Napolitano noted that \$1.5 million will be dedicated back to the facility, \$2 million for scholarships, and \$1 million for programs. The Alumni Association is on target with many of the financial goals. They are committed to making it an inclusive national and international association.

Chairman Gelfenbien noted that the plan for this current year was for \$42 million and they raised over \$50 million. He noted that there is an objective next year for \$55 million.

On a motion by Mr. Napolitano, seconded by Mrs. Gatling, **THE BOARD VOTED** to approve the following naming recommendations.

(b) Items requiring Board discussion and approval:

- (1) Naming Recommendations: (Attachment 20)
- (a) The Zachs Community Room
 - (b) The Thomson Corporation E-Classroom
 - (c) Recommendation to Redesignate the Jorgensen Auditorium as the Jorgensen Center for the Performing Arts
 - (d) Recommendation to Transfer and Rename Milton Stern Meeting Room
 - (e) Recommendation to Name GE Capital (North) Atrium in the New School of Business Building

(c) Gift Reports (Attachment 21)

President's Report continued.

President Austin welcomed new Trustee Philip Barry to the Board.

(c) Board of Trustees Policy Regarding Endowed Chairs and Professorships (Attachment 15)

President Austin directed Trustee attention to a proposed change to the Endowed Chairs Policy in Attachment 15. He noted that the policy adopted in 1989 has language that links the creation of the chair to the appointment of the holder, when in reality there is likely to be a significant lag time. President Austin indicated that the old policy is also overly prescriptive in terms of specific items to be covered. The new policy, while it provides more flexibility, continues to provide that the Board is insured that the Chair conforms to the University's academic mission and that there is an appropriate level of funding.

On a motion by Mr. Martinez, seconded by Mr. O'Leary, **THE BOARD VOTED** to approve

(d) Diversity Task Force Update

President Austin reported that not long ago he and Chancellor Petersen appointed a 26-member Diversity Task force to implement one of the Board's and the administration's key objectives. President Austin asked Dr. Ronald Taylor to provide the Board with a brief update.

Dr. Taylor reported that the Diversity Task Force has been working diligently over the last several months to complete its recommendations. The Committee is co-chaired by the Dean of the College of Liberal Arts and Sciences, Ross MacKinnon. The Committee is charged with preparing a diversity plan

September 26, 2001

that includes initiatives that might be implemented over the next five years to do the following: 1) to create a more welcoming campus environment for all students; 2) to enhance the University's efforts to recruit and to retain a diverse student population; 3) to enhance the University's efforts to recruit and retain a diverse workforce; 4) to diversify the University leadership; and 5) to assign accountability for the achievement of the goals outlined in the action plan.

Dr. Taylor reported that the Committee was divided in sub-committees, each of which has concentrated on one aspect of the charge. There is, for example, a sub-committee dealing with recruitment and retention of faculty, staff, and administration, student recruitment and retention, campus environment or campus climate, curriculum diversity, and evaluation assessment and accountability. In discharging their work, they have reviewed a large number of diversity plans developed by many of the major institutions around the country and they have sought to incorporate many of the best ideas and practices of these plans in order to devise one of the best diversity plans available. They have also invited several administrators to meet with the Committee to discuss various aspects of the plan, where it was thought that additional clarity was needed. This has included staff from the Development Office, particularly in those areas where they thought that they might want to talk with as to how they might fold diversity initiatives into the Capital Campaign. In addition, the Chancellor has also been consulted about his vision.

Dr. Taylor noted that the Committee is now entering the final phase of the work, which includes refining a rather large document. A preliminary draft is expected to be distributed in the next few weeks for review and discussion with various segments of the campus community. The diversity webpage will be up and running this week and they will post a draft for campus review. When appropriate, changes in the document based on feedback from the community will be made and incorporated into the final document, which will be presented to the President, Chancellor and the Board before the end of the fall semester. Dr. Taylor also reported that the Committee has been working very hard on the various components of the plan where they think they have a reasonable chance of implementing both short- and long-term goals. The Committee is also reviewing how best to implement these initiatives and monitor them within a specific time frame.

There will be costs associated with some of the initiatives being proposed. Where possible and appropriate, the Committee will estimate those costs, based in part on the experience of other institutions that have effectively implemented these initiatives. Dr. Taylor encouraged the members of the Board to attend the special meeting being held today after the Board meeting.

(e) Start of Year Update

President Austin asked Vice Chancellor Triponey and Interim Vice Provost Singha to provide brief updates on the issues of enrollment, housing, and class availability. Vice Chancellor Triponey directed Trustee attention to a handout. She reported that housing this fall is in very good shape with over 9,800 students living on campus, including both undergraduate and graduate students. That puts the University at 98.5% capacity, which presently leaves approximately 174 vacancies. They are currently in the process of filling those vacancies with students on the wait list or with those temporarily assigned to stretch capacity. Vice Chancellor Triponey indicated that for the first time in two years no students were tripled, but during the temporary period some of the study lounges were used until it was determined which students would not be coming. The student affairs staff is now in the process of asking those in the study lounges to move and they are finding that many do not want to move. Those placed in the stretch capacity are freshman, some transfer students, and a few of the continuing students who volunteered.

September 26, 2001

Last year a lottery was proposed for seniors for this coming year, so that beds could be reserved at the front end for the freshman and sophomores. There were about 500 seniors who were displaced, but since the Hilltop suites came online all the seniors without accommodations were offered housing by the end of the summer.

Since the crisis of September 11, Vice Chancellor Triponey reported that she was extremely proud to see how the student body came together and responded to those in need. With the strong student leadership, including the USG President Chris Hattayer, the community came together and remained unified and supportive of each other. She commented that this shows incredible progress for the kind of community that they are trying to build. She personally thanked Chris Hattayer for that leadership.

Interim Vice Provost Singha provided a brief update regarding enrollment. He noted that he provided the Board with a brief handout on the current enrollment highlights for the University. In terms of total enrollments, they have increased 6.6%, which exceeded their goal by 4,556 or the 5.3% that was projected to meet enrollment targets. The bulk of the University's enrollment is for incoming freshman at Storrs, whereby the numbers increased by 317. The numbers for the regional campus freshman have remained stable as well as the transfer enrollments for both Storrs and the regional campuses. Given the large enrollment increase at Storrs, Interim Vice Provost Singha spoke to Associate Vice Provost Evanovich regarding next year's plan to enhance the enrollment of freshman at the regional campuses and of transfer students at Storrs and at the regional campuses.

Dr. Singha noted that the increased freshman enrollment did put some pressure on some of the freshman classes, especially the general education classes. With support from the Chancellor's Office, the administration has successfully accommodated all of the students. He noted that the increased enrollment will in turn put pressure at the upper division level as well. At the request of the Chancellor, Dr. Singha has been charged with evaluating and determining the current pressure points. He will discuss his report with the Chancellor tomorrow.

Dr. Singha indicated that the SATs scores have remained stable as compared to last year's scores, but they still represent a significant increase from the scores from a few years ago. The number of freshman honor students went up quite substantially this year and they have begun to look at what is needed for the coming year to maintain the quality of the program.

The number of minority student has increased slightly, but in terms of the percentages, there is a slight reduction, because of the significant increase in the student population. The in-State/out-of-State ratio has not changed much from last year's figures, which represents a 70:30 mix, but has changed considerably from that of a few years ago when the ratio represented an 80:20 mix. Dr. Singha contends that as an institution, we are on target with our previous projections and it is certain that the growth rate will continue strategically in the coming year.

Trustee Napolitano raised concerns about the low enrollment at the regional campuses. He expected that this issue would be addressed immediately, because it impacts the struggle to reach enrollment goals for Storrs as well as the need for housing. He also noted that the capacity at the regional campuses is underutilized and encouraged more aggressive marketing plans for those campuses, because the drop off will negatively impact the University. Mr. Napolitano also asked for a report on the administration's plans to increase enrollment. Dr. Singha responded that he would provide the Board with a plan in the near future.

President Austin noted that multiple staff has been appointed in Waterbury to work specifically on the Tri-Campus issue. He offered to provide a report to the Board at their next meeting.

September 26, 2001

(f) Construction Update

President Austin noted that his final report involves construction updates. He noted that several trustees took a tour of some of the new facilities this morning. He offered to provide tours as new structures come on line. President Austin asked Vice Chancellor Dreyfuss to summarize the current structures. Vice Chancellor Dreyfuss provided a brief powerpoint presentation of the structures completed or projects put into service over the summer at four campuses -- Avery Point, Storrs, Torrington, and West Hartford, which are estimated at a total cost of \$210 million. A handout was presented at the meeting.

One of the major projects involves the residential sprinkler system, which has undergone approximately \$16.7 million worth of work and lasted from May to September of this year. Vice Chancellor Dreyfuss directed attention to the Accelerated Residential Sprinkler Project powerpoint slide, which illustrated over 10,000 feet of high pressure sprinkler lines and 3,700 feet of domestic water lines that were put in place. He noted that there is only a small piece of the infrastructure that is left to put in place. All dormitories have been completed, except for East Campus, the Towers Complex, Shippee/Buckley, the Grad Dorms, and West Campus, which will be the last building. West Campus is the least desirable remaining dormitory; therefore, it may be utilized for another purpose.

The Gant Plaza Deck Renovation, which began in July, 2000, has been completed at \$8.5 million with approximately 21,000 square feet. The renovations included replacing the ceiling of the deck and placing the structure on top of it, which is primarily meeting rooms and office space.

The Hilltops Apartments have brought online about 968 beds, which cost \$42 million. This project began in July, 2000 and finished this August. The companion piece across the street is the Hilltop Suites, which offers 450 beds, and fits into the Hilltop Complex. Construction for the Hilltop Suites began in October, 2000 and was just completed in August at approximately \$21 million.

One of the smaller projects includes the Litchfield Agriculture Center located at the Torrington Campus. This project began in June, 1999 and was just completed at a cost of \$1.8 million. The Center primarily houses the Agricultural Extension Service operations in Litchfield County.

Another major project involved the construction of the new Marine Sciences Building at Avery Point. This building has about 116,000 square feet of laboratory and classroom space in addition to offices. The project began in February, 1998 and was recently completed.

The construction for the new School of Business Building began in September 1999 and was completed this September at a cost \$26.5 million. The building occupies approximately 100,000 square feet.

The agricultural arena, sometimes known as the polo arena, underwent construction last August and was completed by September at a cost of \$1.6 million.

The Precision Manufacturing Enterprise Building at the Depot Campus was designed to occupy open research space that will house the Engineering's research efforts in fuel cells. The Building is approximately 16,000 square feet. This project is estimated at almost \$3 million, of which a large portion was a federal grant.

Vice Chancellor Dreyfuss was pleased to report that the South Parking Garage is now open after 13 months of construction at a cost of \$16 million.

The Waring Renovation, the former Chemistry Building, began in April, 2000 and was completed in time for classes. The project renovation cost approximately \$14.5 million. The old Chemistry Building

September 26, 2001

was gutted to renovate very old, obsolete laboratory space into classrooms, and offices for the College of Liberal Arts and Sciences, which includes a suite for the Dean.

The Wilbur Cross Phase I Renovations began in August, 2000 and is still ongoing. Vice Chancellor Dreyfuss indicated that the West end of the building is occupied with student services and is in use. These renovations totaled \$17.4 million. As the East end is completed, it will open some more office space as well as the two original reading rooms, which are the historic parts of the building. The administration is seeking donors to restore the reading rooms to their original stature. It was thought that one of the rooms could be used as a meeting area for the Board.

Dr. Jacobs commented that the new living accommodations for the students were spectacular.

(g) Other matters

President Austin announced that the Bond Commission last Friday released another \$5.6 million of the University's request for the Health Center. He wanted to acknowledge the Governor's support and the University's appreciation. President Austin further noted that this is significant in its own right, because it was truly needed. In addition to the State's assistance, President Austin noted the generosity of the Alumni Association, and the Foundation, the Lodewicks, and others that have provided tremendous support to the University.

President Austin noted that in the last week or so, he has given approximately six speeches, has reissued one of the written communications, and has sent several e-mails to the community regarding the events of September 11, and for other events as well. He resolved to say that the community will continue to grow out of this as it did after President Kennedy's assassination, the Challenger explosion, and other major tragedies. President Austin echoed Vice Chancellor Triponey's comments regarding the student leadership. He also commended the staff involvement as well. He noted that what received the most press was the efforts of the Dean of the School of Fine Arts and the Department Head of Music, who in two days prepared an event in conjunction with the Hartford Symphony and a Choral group from Hartford and put together a stunning performance of Mozart's Requiem. They performed in Bloomfield on a Saturday night and again performed on Sunday afternoon at Jorgensen and on Sunday evening at the Palace Theater in Stamford. These events raised over \$30,000 in donations, which will go the New York Fireman's Fund and in part to the American Red Cross.

On behalf of the Trustees, Chairman Gelfenbien thanked those responsible for completing many of the construction projects before the semester began.

Chairman Gelfenbien reminded the Board that there will be a luncheon on Friday, October 5 at the Polytechnic Club for the Trustees that have retired from the Board.

Chairman Gelfenbien announced that the next regular meeting of the Board of Trustees is scheduled for Friday, November 16, 2001 at 1:00 p.m. at the Merlin D. Bishop Center, Storrs, Connecticut.

There being no further business, the Board meeting adjourned at 3:45 p.m.

Respectfully submitted,



Louise M. Bailey
Secretary