

11-11-2000

## Minutes, November 9, 2000

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**MINUTES OF THE MEETING  
OF THE BOARD OF TRUSTEES**

THE UNIVERSITY OF CONNECTICUT

University of Connecticut  
at Stamford  
One University Place  
Stamford, Connecticut

November 9, 2000

The meeting was called to order at 11:50 a.m. by Chairman Roger Gelfenbien. Trustees present were: James Abromaitis, Christopher Albanese, Louise Bailey, Louise Berry, James Donich, John Downey, Linda Gatling, Claire Leonardi, Michael Martinez, Frank Napolitano, and Irving Saslow.

Trustees William Berkley, Michael Cicchetti, Shirley Ferris, Lenworth Jacobs, Theodore Sergi, Richard Treibick, and Anne George, who represents the Governor's Office, were absent from the meeting.

University Staff present were: President Austin, Chancellor and Provost for University Affairs Petersen, Vice President for Institutional Advancement Allenby, Vice President for Financial Planning and Management Aronson, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Information Services Kobulnicky, Vice Chancellor for Student Affairs Triponey, Vice Provost for Undergraduate Education Steele, Assistant Attorney General Shapiro, Dr. Schurin, Assistant Vice Chancellor Miller, and Ms. Locke were present for this discussion.

All actions taken were by unanimous vote of the Trustees present.

**EXECUTIVE SESSION**

On a motion by Mrs. Berry, seconded by Ms. Leonardi, **THE BOARD VOTED** to go into Executive Session at 11:01 a.m. to discuss matters that would result in the disclosure of public records described in Section 1-19 (b) of the Connecticut General Statutes. The Chairman noted that on the advice of counsel only staff members whose presence was necessary to provide their opinion would be permitted to attend Executive Session.

Trustees present were: Abromaitis, Albanese, Bailey, Berry, Donich, Downey, Gatling, Gelfenbien, Leonardi, Martinez, Napolitano, and Saslow.

Matters that would result in the disclosure of public records described in Section 1-19 (b) of the Connecticut General Statutes were discussed. President Austin, Chancellor and Provost for University Affairs Petersen, Vice President for Institutional Advancement Allenby, Vice President for Financial Planning and Management Aronson, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Student Affairs Triponey, Assistant Attorney General Shapiro, Dr. Schurin, and Assistant Vice Chancellor Miller were present for this discussion.

Executive Session ended at 12:05 p.m. and the Board returned to Open Session at 1:15 p.m. Trustees Berkley and Treibick and Dean Peter Deckers joined the meeting at this time.

All actions taken were by unanimous vote of the Trustees present.

A. **The Report of the Chairman** included the following items:

The following member of the public addressed the Board on the topic noted:

- Professor John Clausen, Chair, Senate Growth and Development Committee, and Board Senate Representative      Lakeside Apartments Renovations

The University of Connecticut Health Center Faculty Association provided a handout on the New Faculty Compensation Plan. There was no representative at the meeting.

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When provided, copies of individual public statements are attached to the file copy of the Board minutes.

Chairman Gelfenbien thanked Associate Vice Chancellor and Director Jacquelyn Joseph-Silverstein, staff, and students at the Stamford Campus for hosting the Board meeting. Associate Vice Chancellor Silverstein gave a brief overview of the Campus' programs, corporate and community partnerships, and recruitment challenges over the next five years. Dr. Silverstein introduced Dr. Oskar Harmon, Professor of Economics, who discussed the new WebCT technology at Stamford. WebCT provides several course offerings using the Internet that complement the classroom experience. This technology has been successful in educating faculty and enhancing course discussion outside of the classroom.

President Austin thanked Associate Vice Chancellor Silverstein and her colleagues for hosting the Board meeting. He commended the progress over the last few years and encouraged continued growth and interaction with the business community.

Chairman Gelfenbien noted the commitment and support of former Trustee L.C. Heist.

Chairman Gelfenbien introduced Dr. Marja Hurley, Associate Dean for Health Career Opportunity Programs at the Health Center, who gave a presentation on the "Health Professions Partnership Initiative." Copies of the Handouts are attached to the file copy of the Board minutes.

Chairman Gelfenbien and Vice-Chair Leonardi thanked her for her efforts in reaching out to the community.

1. On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the minutes of the meeting of September 12, 2000.
2. The following items were **REMOVED** from the Consent Agenda for further discussion. Background information is attached to the file copy of the Board minutes.

Final Draft, The University of Connecticut Outlying  
Parcels Master Plan

(Attachment 4)

Memorandum of Understanding Between the University  
of Connecticut and the Protective Services Employee  
Coalition at the University of Connecticut

3. On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the following items listed on the Consent Agenda as follows:
  - (a) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the Contracts and Agreements for Storrs and the Health Center. (Attachment 1)
  - (b) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to renew a Memorandum of Understanding between the University of Connecticut Health Center and the State of Connecticut Board of Parole whereby the University of Connecticut Health Center will operate and direct a managed care system for alcohol and drug abuse and provide mental health services for parolees, for which services the State of Connecticut Board of Parole will compensate the University of Connecticut Health Center in the amount of \$624,000, term of the agreement to be for one year beginning July 1, 2000. (Attachment 1)

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- (c) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a Memorandum of Understanding with the Department of Veteran's Affairs (DVA) for the provision of medical specialty services for DVA veterans. (Attachment 1)
- (d) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the 1999-00 report on the English Chair in Writing. The report will be submitted to the Board of Governors, Department of Higher Education, as required by Connecticut General Statute (C.S.G.) 10a-2a(f). (Attachment 2)
- (c) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to authorize the conveyance of the land and building located at 28 North Eagleville Road, Mansfield, Connecticut, with surrounding acreage to the Islamic Center of the University of Connecticut, Inc. for the purpose of renovating the building for use as an Islamic Center. (Attachment 3)
- (f) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the changing of the name of an undergraduate major within the School of Family Studies, from "Human Development and Family Relations," to "Human Development and Family Studies." (Attachment 5)
- (g) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the change of the name of the major, "Italian" within the College of Liberal Arts and Sciences, to "Italian Literature and Cultural Studies." (Attachment 6)
- (h) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the proposed changes to the *University of Connecticut Laws and By-Laws*, as indicated in the following sections:
- Article II – Organization of the Board of Trustees
  - Article VII – President of the University
  - Article VIII – The Chancellors and Provosts and Vice Presidents
  - Article IX – The University Administration
  - Article XI – The Schools and Colleges
  - Article XII – The Divisions
  - Article XIV – The Departments
  - Article XV – The University Staff
  - Article XVI – General Policies and Practices
  - Article XVIII – Honorary Degrees
- (Attachment 7)
- (i) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to accept gifts and donations totaling \$26,372,740 made to and on behalf of the University of Connecticut by donors, the University of Connecticut Foundation, Inc., and the University of Connecticut Law School Foundation, Inc. for the period July 1, 1999 to June 30, 2000. (Attachment 8)
- (j) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the appointment of Stephen Strongwater, M.D. as Director of Clinical Operations of the University of Connecticut Health Center and Hospital Director, John Dempsey Hospital. (Attachment 9)

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- (k) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the John Dempsey Hospital Medical Staff Bylaws Revisions 11/00. (Attachment 10)
- (l) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the John Dempsey Hospital Plan for Improving Organizational Performance. (Attachment 11)
- (m) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the John Dempsey Hospital policy related to organ procurement. (Attachment 12)
- (n) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the School of Medicine recommendations for tenure, promotion, and reappointment. (Attachment 13)
- (o) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the change of the name of the major, "Leisure Science" of the Department of Kinesiology within the Neag School of Education, to "Social Science of Sport and Leisure." (Attachment 14)
- (p) On a motion by Mr. Treibick, seconded by Ms. Bailey, **THE BOARD VOTED** to approve the change of the name of the major, "Sport Science" of the Department of Kinesiology within the Neag School of Education, to "Athletic Training." (Attachment 15)

Vice-Chair Leonardi asked why the architectural planning and design contract for the Arjona and Monteith Buildings at the Storrs Campus was on the Consent Agenda for approval if the projects were being deferred. Vice Chancellor Dreyfuss responded that the design contract must be approved in order to begin preliminary work on the projects.

Vice-Chair Leonardi asked if this contract would pay for services rendered. Vice Chancellor Dreyfuss responded that approximately \$277,300 was incurred.

Chairman Gelfenbien asked if the Board was approving the contract after the work was complete. Vice Chancellor Dreyfuss responded that under the procedures approved by the Board for UCONN 2000 projects, the University has the authority to sign for design contracts and then bring them to the Board for approval.

- 4. On a motion by Ms. Leonardi, seconded by Mr. Saslow, **THE BOARD VOTED** to approve the lists of sabbatic leaves. Background information listed as Attachment 16 is attached to the file copy of the Board minutes.

Trustee Napolitano raised concerns regarding the 2000 regional campus enrollment goals. He emphasized increased involvement by the regional campus directors.

President Austin asked Chancellor Petersen to update the Board on enrollment. Chancellor Petersen reported that Vice Chancellor Maryanski has convened several meetings with the regional campus directors and several members of the enrollment management staff to discuss new marketing strategies. Associate Vice Chancellor Joseph Comprone has submitted a final report for Avery Point. The plan is expected to double the current enrollment over the next 3-5 years. Chancellor Petersen reported that the Stamford plan is nearing completion. The Tri-Campus report, which includes the Hartford, Waterbury and Torrington campuses, is pending the appointment of an Associate Vice Chancellor.

Chairman Gelfenbien asked the administration to present periodic reports on the enrollment plans. Chancellor Petersen responded that the Avery Point and Stamford plans will be presented at the February Board meeting along with a status report on the Tri-Campus.

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**B. The Report of the President** included the following items:

1. President Austin reported that the United States Department of Energy confirmed its prior commitment to provide a \$7.7 million grant to the University for the Advanced Technologies Institute Building Complex. He noted that this grant was crucial to the University's research mission in the field of biotechnology. President Austin acknowledged the hard work of many individuals, including more recently several members of Congress. The measure gained final approval with assistance from Senator Christopher J. Dodd. President Austin asked the Board to approve a resolution expressing its gratitude to Senator Dodd. On a motion by Ms. Leonardi, seconded by Ms. Bailey, **THE BOARD VOTED** to approve a resolution expressing its deep appreciation to Senator Christopher J. Dodd for his unfailing support on behalf of the University. A copy of the resolution is attached to the file copy of the Board minutes.
2. President Austin informed the Board that the lawsuit brought by Charter Communications, the local cable television franchise holder, ended with a victory for the University. President Austin thanked Trustee Richard Treibick for his assistance.

President Austin noted that there are no plans to completely sever ties with Charter Communications. Negotiations are expected to continue regarding other services designed to bolster research opportunities for the scientific and engineering communities at the University. President Austin noted that he will be meeting with Charter's general counsel about new prospects, but it is unlikely that the University will accept Charter's counter proposal for cable service, because it is not competitive with the market.

Trustee Downey asked what the appellate recourse would be in light of this judgement. Attorney Shapiro responded that if there was not a satisfactory resolution, then there would probably be a direct appeal to the Connecticut Appellate Court. Trustee Downey expressed his gratitude to the administration and to Attorney Shapiro.

3. President Austin reported that the University will announce its strategic partnership with General Electric on Tuesday, November 14 at the Stamford Campus. General Electric has generously pledged \$11 million over the next five years to promote the University as a prominent educational leader in e-business and e-engineering technology. The University will also dedicate the new state-of-the-art GE Capital e-Lab to be located in the Connecticut Information Technology Institute (CITI) at the Stamford Campus. The GE partnerships will include a research contract between General Electric Industrial Systems and the School of Engineering, private gifts from Senior Vice President of General Electric and Chairman and CEO of General Electric Capital Denis Nayden and his wife along with numerous other individuals, a GE capital matching grant, a gift from the GE Foundation, and the creation of a Beta Site. President Austin encouraged all Trustees to attend this extraordinary event.
4. President Austin directed Trustee attention to the newspaper article in *The Hartford Courant* titled "UConn's Investment All-Stars." He expressed his appreciation to the entire investment team and noted that several members of the team were alumni committed to the University. A copy of the article is attached to the file copy of the Board minutes.
5. President Austin introduced Vice President Aronson, who gave a presentation on the "Revised Capital Budget Recommendation," which corresponds to Attachments 17 and 18 in the agenda. A copy of the Handout is attached to the file copy of the Board minutes.

Trustee Berkley asked if the capital projects were funded and contractors were hired from State bonds. Vice President Aronson responded that pre-UCONN 2000 projects were completed using State General Obligation Bonds with construction and management run by the

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Department of Public Works. Vice President Aronson noted that the University does not have control over DPW projects and has asked the Department of Public Works and the Attorney General's Office on numerous occasions to pursue contractors for cost recovery where completed projects had persistent infrastructure flaws. In response to Trustee Berkley's concerns, Vice President Aronson reiterated that the University has pursued this issue repeatedly, but the ultimate decision rests with other agencies.

President Austin cited the brick damage and other notable deficiencies in the Wolff-Zackin Natatorium in Gampel Pavilion as an example of poor workmanship. The Department of Public Works has not acted on the University's request to sue the contractor for the recovery costs. Mr. Larry Schilling, University Architect, estimated that renovations to the Natatorium alone would cost \$2 million to remove and replace the bricks, which he reported were not fired properly. He also noted that the Department of Public Works held all the pre-UCONN 2000 contracts. Vice President Aronson also noted brick damage to the Pathobiology Building on North Eagleville Road.

Trustee Downey asked if the pool could be enlarged to NCAA size while the Natatorium undergoes renovations. Mr. Schilling noted that lengthening the team pool would involve reconstructing the foundation walls, which was not feasible.

In response to several Trustees' concerns, Mr. Schilling responded that the problem lies with the contractor and architectural engineer. Attorney Shapiro reiterated that the University does not hold the contract for the pre-UConn 2000 projects.

Chairman Gelfenbien asked Vice President Aronson to write a letter on behalf of the Board to the Commissioner of Public Works regarding recovery of costs associated with design and construction flaws of several pre-UConn 2000 projects.

Vice President Aronson introduced Vice Chancellor Triponey, who presented the "Residential Needs" section of the "Revised Capital Budget Recommendation" report.

Trustee Saslow left the meeting at this time.

The Board recessed at 2:30 p.m. and returned to Open Session at 2:40 p.m.

C. Vice-Chair Berry's **Report of the Academic Affairs Committee** included the following items:

1. Vice-Chair Berry reported that the Academic Affairs Committee met this morning and discussed the "Outlying Parcels Master Plan." The Committee asked Associate Vice Chancellor Fox to review several issues with the Master Plan Committee and to present a revised draft at the next meeting. Copies of the Master Plan and the power point presentation are attached to the file copy of the Board minutes.
2. Vice-Chair Berry directed Trustee attention to the proposal to establish a doctoral (Ed.D.) program in Educational Leadership. The Committee heard a presentation from Dean Richard Schwab and Department Chair Edward Iwanicki.

On a motion by Chairman Gelfenbien, seconded by Vice-Chair Berry, **THE BOARD VOTED** to add to the agenda a resolution to establish a doctoral (Ed.D.) degree program in Educational Leadership within the Neag School of Education.

On a motion by Chairman Gelfenbien, seconded by Vice-Chair Berry, **THE BOARD VOTED** to approve the establishment of a doctoral (Ed.D.) degree program in Educational Leadership within the Neag School of Education.

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3. Vice-Chair Berry noted that the Committee heard a report on Campus Safety and Beautification and will consider these issues in greater detail at the next meeting.
4. The Committee also heard a brief report on the School of Business Administration laptop issue. Chancellor Petersen and Associate Dean Robert Hoskin of the School of Business Administration will respond to all inquiries.
5. Vice-Chair Berry directed Trustee attention to the Capital Projects Status Report in Tab B under the Financial Affairs section of the agenda.

**B. The Report of the President** was continued at this time:

Vice-Chair Berry left the meeting at this time.

Vice Chancellor Triponey resumed her discussion on the residential project needs as part of the Revised Capital Budget Recommendation report.

Chairman Gelfenbien asked Vice Chancellor Triponey if the site identified on the Master Plan for dormitories at North Campus was included in her report. Vice Chancellor Triponey responded that the site was not included. She noted that her report strictly identified the self-supporting projects, which consists of providing 1,000 beds of apartments for fall 2002 and another 1,000 beds for fall 2003. The activity will be structured similar to the hotel in which the University will enter into a ground lease and contract with an outside developer to build and run the projects. The University will not be issuing the bonds for these projects.

In response to Chairman Gelfenbien's concerns about the overall residential needs, Vice Chancellor Triponey affirmed that this proposal would meet the needs of the student population.

Chairman Gelfenbien asked where the apartments would be located. Vice Chancellor Triponey responded that North Campus was sited for 1,000 beds in 2002. The second possible location for 1,000 beds in 2003 is the lot located behind the Store 24 commercial block adjacent to Route 195, which will be primarily for graduate students.

Chairman Gelfenbien asked if there was anything that prevented the University from attracting private developers. Vice Chancellor Triponey responded that utility infrastructure, specifically water and sewer lines, is a key issue for developers.

Trustee Napolitano asked if the administration had explored the feasibility of the existing dormitories. Vice Chancellor Triponey responded that the University is currently reviewing some of its dormitories such as West Campus. She confirmed that the University remains responsible for renovations of its existing dormitories.

Chairman Gelfenbien asked if the hotel project was at the market rate. Vice Chancellor Dreyfuss responded that the hotel is a two-part project, which consists of a land lease at a low yield for the first five years and a 3% participation in the Limited Partnership.

Trustee Berkley asked if the University has installed sprinkler systems in all the residence halls. Vice Chancellor Triponey responded that almost all residence halls already have alarms, smoke detectors and door-closers, and that all will have sprinklers systems by 2005.

Trustees Berkley and Treibick expressed their concerns about the delay and stated that the sprinkler systems should be the University's first priority.

Chairman Gelfenbien asked that the Board return to this issue after Vice Chancellor Triponey completed her presentation.

Vice Chancellor Triponey introduced Vice Chancellor Dreyfuss, who presented the "Analysis of Debt Capacity" section of the "Revised Capital Budget Recommendation" report.

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Trustee Berkley asked that the Board receive updates on the variable fee proposals, including historical data.

Trustee Napolitano raised concerns about whether the Board had ample opportunity to consider the four-year capital plan.

Trustee Albanese asked if the State or the individual schools and colleges were responsible for providing matching funds for the projects listed on page 9 of the handout. Vice Chancellor Dreyfuss responded that private funds are being raised for these projects. Chairman Gelfenbien further illustrated the projects with private fundraising matches.

Trustee Berkley noted that the University will be advancing the budgets of all the projects except for the School of Nursing.

Trustee Berkley reiterated his earlier concern that the University's first priority should be the installation of sprinkler systems. He noted that he would only vote in favor of the revised FY 2000-01 capital budget if the resolution was amended to include a statement about the sprinkler systems.

Vice Chancellor Triponey directed Trustee attention to the Campus Safety and Beautification handout presented at the Academic Affairs Committee meeting. She reviewed the University's three-tiered fire precaution system in residence halls. Fire safety professionals have indicated that smoke detectors and self-closing door mechanisms are the most critical safety measures. All the smoke detectors on campus are programmed to the Fire Department, which allows fire personnel to respond immediately. Vice-Chancellor Triponey reported that as of this fall, all residence halls are equipped with smoke detectors and door-closers. The last phase of the project involves the installation of sprinklers systems, which require extensive renovations, especially to older buildings.

Chairman Gelfenbien shared Trustee Berkley's concerns and discussed the fire safety report presented at the February 2 Board meeting in which Police Chief Robert Hudd and Deputy Chief Francis Williams assured the Board that the most critical fire safety measures were smoke detectors and self-closing door devices. They agreed that the sprinkler systems were beneficial in conjunction with detectors and door-closers. Chairman Gelfenbien considered the administration's recommendations and expressed concern about the project time line.

Trustee Berkley raised concerns that only 80% of the residence halls will have sprinkler systems by 2002. Chairman Gelfenbien noted that he also would be concerned if smoke detectors and door-closers were not in place.

Vice-Chair Leonardi asked if the administration had conducted an analysis of what measures would be necessary to accelerate the installation.

Mr. Schilling responded that the installation process requires modifications to the existing infrastructure. He noted that if a water main is not readily available to a building, then that building would require a fire pump and a generator. Generators require a permit to build and a permit to operate. The Department of Environmental Protection, the permitting agency, has informed the University that it has too many generators on campus. Currently, a water main is being installed along Stadium Road, which will connect to the Hilltop Apartments down to McMahon and to the Alumni Quadrangle. Mr. Schilling further noted that the most difficult facilities to reach are those across Route 195, which is the older part of the campus.

Trustee Berkley reiterated his concerns that the sprinklers systems should be the University's first concern.

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Chairman Gelfenbien asked the administration to present options for a revised plan at the next Board meeting.

On a motion by Mr. Martinez, seconded by Mrs. Gatling, **THE BOARD VOTED** to approve a reallocation of bond authorizations among capital projects by amending Appendix A of the Sixth Supplemental Indenture as follows; decrease Beach Hall Renovation by \$500,000, increase Deferred Maintenance and Renovations Lumpsum by \$2,300,000, increase Gant Plaza by \$3,000,000, increase Gentry Renovations by \$500,000, decrease Monteith Renovations by \$5,300,000, increase School of Business (new) by \$3,000,000, decrease School of Pharmacy/Biology Building by \$6,000,000, and increase Wilbur Cross Renovation by \$3,000,000. Background information listed as Attachment 17 is attached to the file copy of the Board minutes.

On a motion by Mr. Martinez, seconded by Mrs. Gatling, **THE BOARD VOTED** to approve the revised Capital Budget for FY 2000-01. Background information listed as Attachment 18 is attached to the file copy of the Board minutes.

Vice-Chair Treibick asked for clarification about what the Board approved. Chairman Gelfenbien responded that the Board agreed to make the revisions in the Capital Budget. Vice-Chair Treibick reiterated his concerns about a plan for the sprinkler systems.

Trustee Berkley recommended that the Board first approve a plan to install sprinkler systems in the residence halls before approving additional expenditures.

Vice-Chair Treibick asked for a cost analysis.

Trustee Berkley asked that the resolution be amended to include a statement about funding for the sprinkler systems.

Vice President Aronson noted that there was some confusion about the two items. She noted that the action item is a revision of the current year list and the larger issue was for multiple year allocations.

Chairman Gelfenbien noted that the Board approved the changes to UCONN 2000 for the current year in Attachment 18. He gave Trustees Berkley and Treibick an opportunity to propose a separate resolution on the sprinkler issue.

Trustee Berkley asked that the capital budget resolution be amended. Chairman Gelfenbien responded that an addendum to this resolution could not be made, because the administration does not have cost estimate.

Trustee Berkley asked that the approval of the resolution be subject to an adequate plan to install sprinkler systems by the end of 2002.

Chairman Gelfenbien agreed to make the resolution contingent upon Trustee Berkley's amendment. Vice-Chair Treibick seconded the motion.

Vice President Aronson responded that she does not believe that the resolution can be contingent and still be considered adequate for the purposes of bond activity.

Vice-Chair Treibick asked that the administration propose an adequate funding plan to complete the installation of sprinklers in the residence halls by the end of 2002 and then come back to the Board with a separate proposal for the other projects.

Chairman Gelfenbien asked Vice President Aronson to address the bond issue. Vice President Aronson responded that the revised allocation of the bond proceeds of the Sixth Supplemental Indenture reflect the revised FY 2000-01 capital budget and cannot be contingent.

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Chairman Gelfenbien asked Trustee Berkley to retract his amendment to the resolution to allow for discussion and a vote. Chairman Gelfenbien asked Trustee Berkley to put his resolution on the table as a separate item.

Vice-Chair Leonardi asked if this issue could be deferred until the next meeting. Vice President Aronson responded that it is for the current year. Trustee Treibick asked why approval was needed at this meeting. Vice President Aronson responded that the University has already begun activity on the projects. Vice Chancellor Dreyfuss noted that the University must have approval by the Board for the revised capital budget and the Sixth Supplemental Indenture or the University cannot legally spend the money.

Chairman Gelfenbien asked Richard Sigal, bond counsel, to address these issues. Mr. Sigal explained that the Capital Budget and Indenture amendments are connected and require authorization to begin signing contracts and spending funds. The Board must approve any changes in the project list and unless that approval is granted the University cannot continue with the projects.

Vice-Chair Treibick asked that the Board to suspend discussion on the capital budget and the bond issues. He asked that the Board consider a separate motion on the sprinkler systems.

Chairman Gelfenbien asked for an estimate on funds from the deferred maintenance allocation. Mr. Schilling reported that the University has in excess of \$60 million.

Chairman Gelfenbien asked Vice-Treibick to table his motion and asked either Trustee Berkley or Treibick to make a new motion.

Trustee Berkley moved that all capital spending cease as of March 31, 2001 unless there is a program in place to have the sprinkler systems installed in 90% of the residence halls by the end of 2002. Vice-Chair Bailey seconded it. Vice-Chair Treibick supported Trustee Berkley's motion.

Vice President Aronson asked the Board to consider the impact this will have on completing dormitory projects before the students return to campus in August. She explained that for the last two summers renovations were being completed as students were moving in because of the extremely tight timetable in the summer window to complete renovations. The administration has carefully planned and timed the number of beds needed to come offline at this time of the year so as to minimize negative impact on admissions/enrollment, student life and funding availability given the annual bond caps. Vice President Aronson also noted that the University is almost complete in providing the most extensive fire safety precautions in all the residence halls.

Trustee Berkley reiterated that every commercial building requires sprinkler systems and alarms for all access hallways. Vice President Aronson noted that she did not disagree about the importance of this issue. She raised concerns about the ability to sequence changes in the infrastructure to meet student needs.

Chairman Gelfenbien supported a proposal to allow the administration to present a sprinkler system installation plan at the February Board meeting, or if needed, at a special meeting in January.

Trustee Berkley made a motion to direct the administration to have sprinkler systems installed in 90% of the residence halls by the end of 2002. Vice-Chair Treibick seconded the motion.

Those voting in favor were: Trustees Bailey, Berkley, Napolitano, and Treibick. Those voting in opposition were: Trustees Abromaitis, Albanese, Downey, Gatling, Gelfenbien, Leonardi, and Martinez. The Board defeated the proposal.

Chairman Gelfenbien asked Trustee Downey to make a motion on the Chairman's earlier request for the administration to present a sprinkler system installation plan at the February Board meeting. Trustee Abromaitis seconded it. Those in opposition were: Trustees Berkley and Treibick.

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Vice-Chair Leonardi raised concerns about funding for the plan. She noted that the Board may have to revise the project list again.

Trustee Gatling asked for clarification about the Board's directive to the administration to present an installation plan at the February Board meeting. Chairman Gelfenbien restated that the administration will present a residence hall sprinkler installation plan that includes funding resources.

Vice President Aronson agreed with Vice-Chair Leonardi, who suggested that the University move forward on the current year 2001 revision and then have the administration review the four-year list if necessary in light of the sprinkler issue.

Chairman Gelfenbien asked for a final vote on the amendments to the capital budget. All voted in favor.

D. Vice-Chair Leonardi's **Report of the Health Affairs Committee** included the following items:

1. Vice-Chair Leonardi reported that the Health Affairs Committee met on November 7. The Committee heard two critical reports. The first report was presented by Mr. Donald Serino, Associate Vice President for Development, who outlined the steps being taken to revitalize the Health Center's private fundraising effort. The Health Center will be utilizing resources identified from the UConn Foundation, Inc.  
  
The second report was presented by Dr. Robert Kozol, Executive Director for UCHC Compliance and Chief of Staff at the Health Center, who discussed the University of Connecticut Health Center Compliance 2000 report. Vice-Chair Leonardi noted that compliance issues are receiving increased scrutiny at the federal level regarding the number of examinations as well as the amount of the penalty for violations.
2. Vice-Chair Leonardi reported that the committee established to review the governance issues at the Health Center has met twice and will prepare a set of recommendations that will be brought to the Board in spring 2001.
3. Vice-Chair Leonardi noted that there will be a special meeting of the Health Affairs Committee on Tuesday, November 28 to discuss the Signature Programs of the Integrated Strategic Plan. Dr. Steven Strongwater will present the progress report on the clinical strategic plan. Vice-Chair Leonardi encouraged all Board members to attend this special meeting.
4. PricewaterhouseCoopers LLP is in the process of conducting a report as part of a directive from the General Assembly's Health Center Review Committee. The initial report is due later this month and will be presented to the Board. Two follow-up reports will be presented next year.
5. Vice-Chair Leonardi reported that the Committee received the second Health Center Quarterly Financial Report to be submitted to the General Assembly's Health Center Review Committee. The Health Center management will provide selective operating indicators on the clinical operations, which include hospital admissions data, surgical cases, UMG volume, and days receivable outstanding. For the first fiscal quarter ending September 30, the Health Center showed a favorable budget. The actual loss for the quarter was approximately \$750,000 compared to a budgeted loss of just over \$1 million. Last year the Health Center suffered a loss of \$4.1 million in the first quarter. Vice-Chair Leonardi also noted that clinical volumes were up, expenditures were below budget, and accounts receivable days were down dramatically, all of which improved the cash flow.

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Chairman Gelfenbien expressed his appreciation to the staff at the Health Center for the tremendous progress. He also encouraged Board members to attend the special Health Affairs meeting on November 28.

President Austin acknowledged the official appointment of Dean Peter Deckers as Executive Vice President of Health Affairs.

E. Vice-Chair Treibick's **Report of the Institutional Advancement Committee** included the following items:

1. Vice-Chair Treibick reported that the Institutional Advancement Committee met via teleconference on Wednesday, November 1, 2000 to discuss fundraising progress and to receive a report on the Campaign. He directed Trustee attention to the Development Progress Executive Summary and the Gift Report in Attachment 19, and to a revised Gift Report presented as a handout. A copy of the Handout is attached to the file copy of the Board minutes.

Vice-Chair Treibick noted that the UConn Foundation, Inc. has reported a 61% increase in cash receipts to date. Specifically, the Foundation experienced a 47% increase in total current operating funds, a 73% increase in unrestricted support, and a 75% increase in gifts to endowments. The Foundation is expected to reach the projected goal of \$40 million by June 30, 2001.

2. The Committee also reviewed the Awards and Donations report in Attachment 8 and discussed plans for the upcoming Capital Campaign.

Chairman Gelfenbien encouraged continued progress.

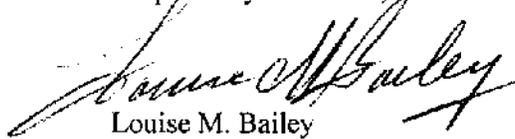
F. Vice-Chair Bailey's **Report of the Student Life Committee** included the following items:

1. Vice-Chair Bailey reported that the Student Life Committee met on September 27 and October 25, 2000. She commended Vice Chancellor Triponey and her staff for their efforts and efficiency in resolving student housing problems this fall.
2. At the September 27 meeting, the Committee was introduced to Eddie Daniels, Director of Campus Activities, Herbertia Williams, Associate Dean of Students, and Chantal Bouchereau, Associate Director of Residential Life.
3. On September 27, the Committee also heard a presentation on the plans for the new Student Union.
4. At its October 25 meeting, Vice-Chair Bailey reported that the Committee discussed Husky Express Service and student fees.

Chairman Gelfenbien announced that the next regular Board of Trustees meeting is scheduled for Tuesday, February 13, 2001 at 1:00 p.m. at the University of Connecticut Health Center, Farmington, Connecticut.

There being no further business appearing, the Board meeting adjourned at 3:55 p.m.

Respectfully submitted,



Louise M. Bailey  
Secretary