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Minutes, February 9, 1999

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**MINUTES OF THE MEETING
OF THE BOARD OF TRUSTEES**

THE UNIVERSITY OF CONNECTICUT

University of Connecticut
School of Law
Hosmer Building
Janet M. Blumberg Hall
Hartford, Connecticut

February 9, 1999

The meeting was called to order at 11:35 a.m. by Chairman Roger Gelfenbien. Trustees present were: James Abromaitis, Louise Bailey, Alyssa Benedict, Louise Berry, Brian Collins, John Downey, Shirley Ferris, Lenworth Jacobs, Claire Leonardi, Frank Napolitano, and Irving Saslow. Trustee Berkley participated by telephone.

Trustees Cicchetti, Sergi, Treibick, and Mr. Ellef, who represents the Governor's Office, were absent from the meeting.

University Staff present were: President Austin, Chancellor and Provost for University Affairs Emmert, Chancellor and Provost for Health Affairs Cutler, Vice President Allenby, Vice President Jones, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Student Affairs Triponey, Assistant Attorney General Shapiro, Dr. Schurin, and Ms. Locke.

All actions taken were by unanimous vote of the Trustees present, except as otherwise noted.

EXECUTIVE SESSION

On a motion by Mrs. Berry, seconded by Ms. Bailey, **THE BOARD VOTED** to go into Executive Session at 11:40 a.m. to discuss matters that would result in the disclosure of public records described in Section 1-19 (b) of the Connecticut General Statutes. The Chairman noted that on the advice of counsel only staff members whose presence was necessary to provide their opinion would be permitted to attend Executive Session.

Trustees present were: Abromaitis, Bailey, Benedict, Berry, Collins, Downey, Ferris, Gelfenbien, Jacobs, Leonardi, Napolitano, and Saslow. Trustee Berkley participated by telephone.

Matters that would result in the disclosure of public records described in Section 1-19 (b) of the Connecticut General Statutes were discussed. President Austin, Chancellor and Provost for University Affairs Emmert, Chancellor and Provost for Health Affairs Cutler, Vice President Allenby, Vice President Jones, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Student Affairs Triponey, Assistant Attorney General Shapiro, and Dr. Schurin were present for this discussion.

Executive Session ended at 12:35 p.m. and the Board returned to Open Session at 1:15 p.m.

Trustee Smith joined the meeting at this time. Trustees Berkley, Treibick, and Mr. Ellef, who represents the Governor's Office, participated by telephone. Assistant Attorney General McCarthy joined the meeting at this time.

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The following members of the public addressed the Board on the topics noted:

- | | |
|---|------------------------|
| • Greg Joseph, undergraduate student | Freshman housing |
| • Ben Carroll, undergraduate student | Freshman housing |
| • James Kremer, Professor
Marine Sciences, Avery Point | Coastal Studies degree |

When provided, copies of individual public statements are attached to the file copy of the Board minutes.

Chairman Gelfenbien asked Vice Chancellor Triponey to consider the issues raised by the students before making a final recommendation regarding freshman housing in the Northwest Quadrangle.

Trustee Bailey encouraged more discussions between the students and the administration. Chairman Gelfenbien asked the Student Trustees to participate in the upcoming discussions.

A. **The Report of the Chairman** included the following items:

Chairman Gelfenbien thanked Dean Hugh Macgill for hosting the Board meeting and recognized Associate Dean Laurie Werling for her efforts in preparing for the meeting. Chairman Gelfenbien introduced Dean Hugh Macgill, who welcomed the Board to the School of Law.

Chairman Gelfenbien noted with sorrow the passing of a friend and colleague, Trustee L.C. "Whitey" Heist. Trustee Berry read the following resolution in memory of Trustee Heist.

**L.C. "WHITEY" HEIST
1994-1999**

WHEREAS, The University of Connecticut suffered a tragic loss with the death of Trustee L.C. "Whitey" Heist on January 19, 1999; and

WHEREAS, Whitey Heist's five years of service on the Board was characterized by an exceptional degree of dedication, loyalty, and judgment; and

WHEREAS, Whitey Heist's service to the University began long before his appointment to the Board, with his leadership and guidance to the University of Connecticut's Downstate Initiative; and

WHEREAS, As a member of the Institutional Advancement and Financial Affairs Committees, and of the Board itself, Whitey Heist brought to the University the abilities that had guided him through his extraordinary career as one of the great leaders of Connecticut's business community; and

WHEREAS, Whitey Heist played an instrumental role in rallying support for the University across the state and particularly in the Fairfield County area; and

WHEREAS, Through his devotion to his family, his professional colleagues, his community, and to the University of Connecticut, Whitey Heist set a standard for all members of this institution; and

WHEREAS, The members of the Board of Trustees valued him greatly as a colleague and a friend;

THEREFORE BE IT RESOLVED, That the Board of Trustees of the University of Connecticut, on behalf of the entire University community, notes with sorrow the passing of Trustee L.C. "Whitey" Heist and acknowledges with deep gratitude his many years of service; and

BE IT FURTHER RESOLVED, That this resolution be spread upon the Minutes of the Board, with a copy sent to the Heist family.

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On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the resolution.

Chairman Gelfenbien called upon Chancellor Cutler to introduce Dr. Bruce Koeppen, Dean for Academic Affairs and Education at the University of Connecticut Health Center. Dr. Koeppen was recognized for his outstanding contributions as a prominent medical educator. Chancellor Cutler offered the following resolution:

WHEREAS, Bruce M. Koeppen, M.D., Ph.D., Dean for Academic Affairs and Education, School of Medicine, has received the 1998 Alpha Omega Alpha (AOA) Robert J. Glaser Distinguished Teacher Award; and

WHEREAS, Such selection is given to recognize prominent medical educators, and is administered by the Alpha Omega Alpha (AOA), a national medical honor society based in Menlo Park, California and the American Association of Medical Colleges based in Washington, DC; and

WHEREAS, Dr. Koeppen was nominated for his outstanding record as an educator and for his work as chief architect of the School's new curriculum which was fully implemented in the 1997-98 academic year; and

WHEREAS, The new and innovative curriculum, which is believed to better prepare students to practice medicine in the future, places strong emphasis on ambulatory-based clinical experience; development of strong problem-solving skills; and experience working in the offices of community physicians; and

WHEREAS, Under the new curriculum, students have consistently scored higher on national licensing exams; and

WHEREAS, This dedicated doctor has received a total of 11 teaching awards from his students, a testament that he is making a profound impact on them. In addition to receiving the Outstanding Teacher Award and the Committee Award for Meritorious Committee Leadership, Dr. Koeppen has been honored with the Charles N. Loeser Award, which is given to a teacher who "demonstrates a unique ability to evoke in [students] an enthusiasm for learning and a desire to emulate his/her own attributes of scholarly curiosity, and who has given wholeheartedly of himself/herself to advance their welfare and education"; and

WHEREAS, As an administrator, Dr. Koeppen served as the Associate Dean for Preclinical Education and Associate Dean for the Graduate School, overseeing the first two years of the curriculum, the Ph.D. program in biomedical sciences, the M.D./Ph.D. program, and the Masters in Public Health program. In 1992, he took on his current role as Dean for Academic Affairs and Education in which he oversees all of the school's educational programs, including graduate medical education; and

WHEREAS, Since 1982, Dr. Koeppen has contributed not only to the success of the School of Medicine, but to the reputation and stature of the University and its Health Center as a whole;

THEREFORE BE IT RESOLVED, That the University of Connecticut Board of Trustees, in recognizing his commitment to the academic successes of the medical and dental students, hereby congratulates and thanks him; and

BE IT FURTHER RESOLVED, That a copy of this resolution be spread upon the minutes of this meeting and a copy presented to Dr. Bruce Koeppen.

Chairman Gelfenbien presented Dr. Koeppen with a framed resolution and a recognition plaque. Dr. Koeppen thanked the Board for the honor.

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Chairman Gelfenbien called upon President Austin to introduce Dr. Thomas Terry, Associate Professor of Molecular & Cell Biology. Professor Terry was recognized for his outstanding contributions on teaching with the World Wide Web. President Austin offered the following resolution:

WHEREAS, Associate Professor of Molecular and Cell Biology Thomas M. Terry of the College of Liberal Arts and Sciences has been selected as the 1998-99 Connecticut Professor of the Year by the Carnegie Foundation for the Advancement of Teaching; and

WHEREAS, This award is given to outstanding teachers of undergraduates—one from each state—who excel as teachers and who influence the lives and careers of their students; and

WHEREAS, The Carnegie Award follows in succession a panoply of awards for teaching excellence and innovation which Professor Terry has received; and

WHEREAS, Professor Terry, who specializes in using technology—especially the World Wide Web—in his undergraduate courses, has played an important role, both at the University and beyond, in the development of undergraduate education through his innovative techniques and his outreach efforts; and

WHEREAS, His application of technology in education is part of a learning-oriented philosophy aimed not only at producing better teachers, but also at making students learn better;

THEREFORE BE IT RESOLVED, That the University of Connecticut Board of Trustees congratulates him on this very prestigious Carnegie award, commends him for the quality and extent of his undergraduate teaching and outreach, and applauds him for inspiring and motivating others; and

BE IT FURTHER RESOLVED, That a copy of this resolution be spread upon the minutes of this meeting and a copy be given to Professor Terry.

Chairman Gelfenbien presented Professor Terry with a framed resolution and a recognition plaque. Professor Terry thanked the Board and gave a presentation on **Teaching with the Web: a few highlights**. A copy of the **Handout** is attached to the file copy of the Board minutes.

Chairman Gelfenbien congratulated Dr. Koeppen and Dr. Terry for enhancing the quality of teaching and for creating innovative and enthusiastic teaching methods.

Chairman Gelfenbien introduced Mr. Paul Kobulnicky as the new Vice Chancellor for Information Services and University Librarian. Vice Chancellor Kobulnicky gave a presentation on **Information Technology and the University of Connecticut**. A copy of the **Handout** is attached to the file copy of the Board minutes.

Chairman Gelfenbien stressed the importance of information technology as a means of enhancing the productivity and competitiveness at the University.

Trustee Jacobs asked how the University compares with other public higher education institutions and state agencies. Vice Chancellor Kobulnicky stated the University is competitive with many educational institutions and state agencies and will strive to be a leader in information technology. Vice Chancellor Kobulnicky stressed the importance of defining the role of technology and determining ways to maximize the return on this important investment.

Trustee Leonardi asked Vice Chancellor Kobulnicky to provide a budget that will achieve greater enhancement of information technology. Vice Chancellor Kobulnicky could not estimate the costs associated with this massive effort until the University determines the role of information technology and applies it to the academic mission.

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1. On a motion by Ms. Leonard, seconded by Mrs. Berry, **THE BOARD VOTED** to approve the minutes of the meetings of November 10 and December 11, 1998.
2. On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the following items listed on the Consent Agenda as follows:
 - (a) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve Contracts and Agreements for Storrs and the Health Center (Attachment 1)
(A revised copy of approval item 4 of the Contracts and Agreements for Storrs was handed out at the Board meeting. A copy of the **Handout** is attached to the file copy of the Board minutes.)
 - (b) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the Medical and Staff appointments for November and December, 1998 (previously approved by the Health Affairs Committee). (Attachment 2)
 - (c) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve to approve the establishment of a Bachelor of Science in Engineering in Computer Engineering degree in the School of Engineering. (Attachment 3)
 - (d) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the extension of the present Summer Session Agreement to cover the Summer of 1999. (Attachment 4)
 - (e) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the notification to amend Article X -- The University Senate, A. Membership, of the University of Connecticut Laws and By-Laws, Twelfth Edition Revised, 1995. (Attachment 5)
 - (f) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the sale of the surplus land and buildings located at 98 Main Street in Noank-Groton, Connecticut. The property contains approximately 1.13 acres of land, a two-story marine laboratory building, a shop building, a storage shed, and a combination concrete and wood dock. (Attachment 6)
 - (g) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to authorize the conveyance of certain property abutting Shennecossett Road, Groton, Connecticut, to the City of Groton, and that an agreement between the City and the University be authorized for the purpose of adjusting the boundary line. (Attachment 7)
 - (h) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve an allocation increase for the Downtown Stamford Campus project in the amount of \$3,435,000 and a commensurate decrease in the amount of \$3,435,000 for the UCONN 2000 Deferred Maintenance and Renovations Lumpsum; and that the Board apply the \$2,000,000 proceeds from the sale of the former Scofieldtown Road property to the Downtown Stamford Campus project. (Attachment 8)

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- (i) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve changes in the constitution of the Undergraduate Student Government. (Attachment 9)
- (j) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve changes in the constitution of the Associated Student Government of the Torrington Campus. (Attachment 10)
- (k) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve a five-year lease agreement with New Boston Exchange, LP for 22,200 usable square feet, at The Exchange, Farmington, for the purpose of providing research and academic offices for the School of Medicine. (Attachment 11)
- (l) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve a five-year lease agreement with One Northwestern Drive Associates, LLC, of approximately 1,000 rentable square feet, at One Northwestern Drive, Bloomfield, for the purpose of providing clinical research space for the Department of Psychiatry. (Attachment 12)
- (m) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the John Dempsey Hospital Medical Staff Bylaws Revisions 11/98. (Attachment 13)
- (n) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to appoint Ronald C. Schurin as the Board of Trustees staff representative to the Canvassing Board for the Election of the Alumni Trustee. (Attachment 14)
- (o) On a motion by Mr. Berkley, seconded by Mr. Treibick, **THE BOARD VOTED** to approve the notification to amend Article XII -- The Divisions, B. Specific Functions, 2. The Division of Athletics of the University of Connecticut Laws and By-Laws, Twelfth Edition Revised, 1995. (Attachment 15)

- 3. On a motion by Mr. Treibick, seconded by Mr. Berkley, **THE BOARD VOTED** to approve the formal lists of **awards of tenure and sabbatic leaves**. Background information listed as **Attachment 16** is attached to the file copy of the Board minutes.

B. The **Report of the President** included the following items:

- 1. President Austin announced the appointment of Mr. John A. Feudo as the new Director of Alumni Relations. President Austin noted that Mr. Feudo was associate vice chancellor for university advancement and executive director of the Alumni Association at the University of Massachusetts. Mr. Feudo was not able to attend this Board meeting but will be formally introduced at the next meeting. President Austin commended the efforts of the Search Committee for the selection of an outstanding candidate.
- 2. President Austin reminded the Board that they heard a presentation last year regarding the University's affirmative action efforts and that the Board requested annual progress reports. President Austin congratulated the efforts of Ms. Irene Conlon, Director of Diversity and Equity, and her staff for their commitment to diversity but encouraged more

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proactive measures to increase the minority workforce on campus. The University has made the most progress in the areas of faculty recruitment and student outreach. In response to the Board's request for an annual report, President Austin introduced Ms. Conlon, who presented the **Annual Report on Diversity and Affirmative Action**. A copy of the **Handout** is attached to the file copy of the Board minutes.

Trustee Saslow asked Ms. Conlon to explain the dramatic minority workforce changes between 1990 and 1992. Ms. Conlon stated that the early retirement incentive and curtailed search activity were responsible for the sharp drop in minority hires.

Trustee Napolitano asked Ms. Conlon to define the standards used to set minority hiring goals for faculty. The University utilizes Census and new Ph.D. data from specific academic disciplines to set faculty hiring goals. Ms. Conlon presented the Board with a historical background about the University's negotiations with the Connecticut Commission on Human Rights and Opportunities (CHRO). The University gained approval to set goals and report hiring data for faculty by rank and academic discipline. Ms. Conlon confirmed that this method more accurately reflects the workforce population. This information is made available to faculty search committees during the recruiting process.

Trustee Jacobs asked Ms. Conlon to forecast minority workforce trends in the future and to respond to whether or not the University will be on target with the goals set forth. Ms. Conlon noted that it was difficult to predict specific trends because the hiring goals are based on current workforce patterns for the following year and the hiring goals fluctuate as the workforce changes. Ms. Conlon confirmed that the University workforce will become more diverse as the University community increases its sense of commitment and perseverance. Trustee Jacobs asked Ms. Conlon to provide the Board with a minority workforce graph that estimates minority hiring through the year 2008.

Trustee Smith asked whether or not the Health Center was included in Ms. Conlon's report. Ms. Conlon noted that historically the Health Center reports their hiring data separately to CHRO. Trustee Smith asked to have the Health Center's data be included in Ms. Conlon's annual report, and Chairman Gelfenbien stressed the importance of combining data under one report to reflect a unified University system.

Trustee Saslow described the University when he was an undergraduate student and noted that the University has made great strides in diversity among its students, faculty and staff.

Trustee Leonardi asked for progress reports at different job levels and by bargaining unit instead of for the total workforce population.

Chairman Gelfenbien raised concerns about the data presented in Ms. Conlon's report. He asked her to respond to the current trends of minority representation in candidate pools. Ms. Conlon stated women and minority representation is increasing in some disciplines, e.g. the sciences, especially in graduate populations where women and minorities are entering more non-traditional fields. As these trends increase, the University can expect even greater diversity in the University's junior faculty candidate pools. She further noted that the University will continue to make strides, but it takes time to build pools of qualified candidates. Ms. Conlon stressed that her office advises departments to develop unique outreach plans while striving for competitive interviewees. Ms. Conlon thanked the

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President, the Chairman, and the members of the Board for their support, guidance and commitment to diversity.

President Austin noted that through Ms. Conlon's efforts, the University has built a good working relationship with CHRO, which allowed the University to negotiate for a reporting structure that adequately reflects the University's unique workforce of faculty, research specialists, classified and unclassified staff.

Trustees Berkley, Ferris, and Saslow left the meeting at this time.

3. President Austin introduced Mr. Scott Brohinsky, Director of Governmental Relations. Mr. Brohinsky gave a presentation on **Progress Report: University of Connecticut Strategic Communications Plan**. A copy of the **Handout** is attached to the file copy of the Board minutes.

Trustee Naplolitano stressed the importance of ongoing research regarding the undergraduate experience. Mr. Brohinsky noted that the National Survey of Alumni reported that there is a direct correlation between a positive undergraduate experience and the number of graduates who become alumni members or important donors.

Trustee Jacobs encouraged more publicity about the University's successes and exciting ventures so that the public is made aware of the value of the University's educational programs.

Trustee Benedict discussed her views as an out-of-state student. She raised concerns about the view that Connecticut residents have about the University. She stressed that the University should reduce its emphasis on affordability and focus on the excellent educational opportunities the University has to offer. Trustee Benedict asked Mr. Brohinsky to explain what types of efforts were targeted toward educating high school students in Connecticut. Mr. Brohinsky noted that the Office of Enrollment Management has been working diligently to market the University's programs to the high schools around the State. He further noted that the Office of Enrollment Management strictly develops programs, promotional materials, and other strategies for high school students, their parents, and high school teachers.

Chairman Gelfenbien suggested that the undergraduate brochures be printed in other languages for greater marketability.

Trustee Abromaitis asked Mr. Brohinsky to address the use of the University's web page as a marketing tool for attracting undergraduates. Mr. Brohinsky reported that recent surveys conducted by his staff indicate that web pages are not the most widely used medium. He expects the trend to change in the future and is preparing to conduct more research on what constituents are using web pages, what information is being sought, and how the information is being used. Mr. Brohinsky further noted that the University's new web page will be oriented toward the external audience.

4. President Austin reported on the status of Division IA football, and stated that the Governor assured him that all issues regarding the stadium have been resolved. He also indicated that he sent letters to the Commissioner of the Big East and to President Lawrence of Rutgers, who is serving as the chair of the football committee, affirming our desire to be re-invited to the Big East Conference. President Austin noted that he is confident that the Big East will welcome UConn's participation at the Division IA level.

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President Austin confirmed that no academic resources will be diverted to the support of Division IA football.

Trustee Napolitano asked the President to review the timetable for the University's participation in Big East games. President Austin deferred to Mr. Perkins, who reported that he is working closely with the NCAA and the Big East regarding a waiver of the two-year transition period requirement. Mr. Perkins indicated that a written proposal will be submitted to the Big East very shortly and then the Big East will define the specific criteria.

Trustee Napolitano asked Mr. Perkins to explain what the Big East requirements are for scheduling games and asked Mr. Perkins to estimate when the University could participate. Mr. Perkins stated that the NCAA must certify the University's participation before the University can play any Big East games. Mr. Perkins expects to be playing Division IA football games as early as the 2000-2001 academic year.

Mr. Ellef left the meeting at this time.

5. President Austin referred to the status of the Tri-Campus issue, expressing concern that many curriculum opportunities are being delayed at important regional sites like Avery Point. President Austin announced that the University's will resubmit immediately the Role and Scope statements to the Department of Higher Education Board of Governors.
6. President Austin directed Trustee attention to the UConn 2000 Report. President Austin commended the work of Vice Chancellor Dale Dreyfuss, University Architect Larry Schilling, and their staff in the preparation of this report. In addition, President Austin commended Ms. Lori Aronson's concise assessment and presentation. Chairman Gelfenbien also commended the exhaustive efforts of Ms. Aronson on the UConn 2000 report.
7. President Austin directed Trustee attention to the Chancellor's Special Task Force Report on Community and Civility. President Austin recalled the frustration and embarrassment felt by the Board and the administration over last year's Spring Weekend activities. He noted the focus of this report was not on last year's events, but on ways to improve the current culture of the University community. President Austin introduced Vice Chancellor Vicky Triponey, who presented the **Chancellor's Special Task Force Interim Report and Recommendations on Community and Civility**. A copy of the **Handout** is attached to the file copy of the Board minutes.

Trustee Napolitano praised the outcome of the report and encouraged everyone to work hard to ensure that the University achieves the goals set forth. Vice Chancellor Triponey noted her commitment to supporting activities that promote a cohesive, caring, and mutually respectful community.

In response to Trustee Leonardi's question, Vice Chancellor Triponey stated the revised Student Conduct Code will be available within a year. She confirmed that student input is crucial. Vice Chancellor Triponey further expressed her concerns about law enforcement and visitors to campus events. She stated that more emphasis will be placed on functions that involve only UConn students and that are not promoted statewide. Vice Chancellor Triponey reported that the State police have been cooperative and instrumental in developing strategies for upcoming events.

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Trustee Jacobs indicated that he had attended a meeting held at the Student Union after the Spring Weekend event and reported that he was pleased with the genuine concern of many of the students present. He encouraged stronger communication between the administration and the students. Trustee Jacobs stated that this season marks a pivotal point in the University's history. Vice Chancellor Triponey concurred and added that this year's celebration must be successful as well as safe.

Trustee Collins noted that he has been discussing standards of behavior with students, staff and administrators.

Chairman Gelfenbien praised the efforts of Ms. Triponey for her leadership on the Task Force, and of Undergraduate Student Government President Elizabeth Erhardt and Student Trustees Brian Collins and Alyssa Benedict for their collaborative work with the Task Force. Chairman Gelfenbien remains hopeful that the measures and recommendations set forth by the Committee will avert the problems faced last year.

C. Vice-Chair Berry's **Report for the Academic Affairs Committee** included the following items:

1. Vice-Chair Berry reported that the Academic Affairs Committee met this morning. She referred to President Austin's comprehensive report on the Regional Campus Role and Scope statements and commented upon the University's next course of action. She reported that Vice Chancellor Maryanski will return to the Board of Governors with answers to the questions raised. Vice-Chair Berry noted that this obstacle not only impacts the Role and Scope statements of the regional campuses but program development. Vice-Chair Berry referenced Professor Kramer's concern about the delay of the development of the coastal studies program at the Avery Point campus. She noted that many students are seeking programs at regional universities, like the University of Rhode Island, and in turn, these universities are actively recruiting for the very best students.
2. Vice-Chair Berry directed Trustee attention to the **Enrollment Projections 1999-2000 and Beyond** handout. Because of time constraints, Chancellor Emmert and Vice Provost Steele were not able to present the Enrollment Projections to the Academic Affairs Committee or to the full Board; therefore, the presentation was deferred to the next Board meeting. Vice-Chair Berry stressed full Board participation and discussion of the issues surrounding the quality of the programming in the future and the impact that a greater student population will have on classroom size, the number of faculty and staff, dormitory space, parking, etc. A copy of the **Handout** is attached to the file copy of the Board minutes.

Trustee Collins noted his concern about presenting the enrollment figures at the next scheduled Board meeting. Chairman Gelfenbien requested that the Academic Affairs Committee hold a special meeting to update the Board prior to the next meeting.

Trustee Napolitano raised concerns about a further delay of program developments, i.e., the coastal studies degree, in view of the Department of Higher Education's pending review.

D. Vice-Chair Leonardi's **Report for the Financial Affairs Committee** included the following items:

1. Vice-Chair Leonardi reported that the Financial Affairs Committee met this morning. The Committee discussed a letter sent to the Board from State Representatives Lenny Winkler and Andrea Stillman regarding the sale of the

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Noank property at 98 Main Street in Groton. The Committee asked the administration to respond to the Legislators' about their proposal.

2. Vice-Chair Leonardi reported that the Committee reviewed the Financial Status and Progress Reports for 1997-98 and 1998-99. In addition, the Committee discussed the prioritization and allocation of funding for the UCONN 2000 Phase II projects. Vice-Chair Leonardi welcomed full Board participation.
3. Vice-Chair Leonardi deferred her report on the **Waterbury Capital Projects Report** to Vice Chancellor Dale Dreyfuss. Vice Chancellor Dreyfuss referred to **Attachment 18** of the agenda and gave a brief powerpoint presentation. Chairman Gelfenbien asked for a detailed report on immediate repairs to the Waterbury Campus. In response to the Chairman's request, Vice Chancellor Dreyfuss stated that the regional campuses follow various management models. At the Waterbury Campus, daily maintenance of the facility is regulated by local management and is not overseen by the Storrs campus. Vice Chancellor Dreyfuss agreed to consult with Vice Chancellor Maryanski to improve the situation.

Vice-Chair Leonardi stated that all the regional campuses require maintenance and funding will be made available through the UCONN 2000 Phase II allocation.

Trustee Benedict asked the administration to include students in the discussion of the renovation projects at the regional campuses.

Trustee Berry asked Vice Chancellor Dreyfuss to estimate the cost of renovations at Waterbury and asked whether or not the Board would have to take action on changing the current management models in order to facilitate repairs by the Facilities department at the Storrs campus. Vice Chancellor Dreyfuss stated that he would convey the Board's concerns to Chancellor Emmert and Vice Chancellor Maryanski. Vice Chancellor Dreyfuss deferred to Mr. Schilling regarding a cost analysis of deferred maintenance needs at the Waterbury Campus. Mr. Schilling itemized the major construction and renovation projects outlined in previous reports. Chairman Gelfenbien asked for details regarding immediate repairs. Trustee Downey raised similar concerns and suggested that the administration discuss the maintenance issues at the Waterbury Campus with the newly appointed director, Mr. Francis Brennan.

Trustee Abromaitis expressed disappointment about the scope of the proposal and asked for an interim report of repair projects before the next Board meeting.

Trustee Jacobs raised concerns about the disparity of renovation projects between the Storrs Campus and the regional campuses.

E. Vice-Chair Smith's **Report for the Health Affairs Committee** included the following items:

1. Vice-Chair Smith reported that the Health Affairs Committee met on February 5, 1999.
2. Vice-Chair Smith announced that the University of Connecticut Health Center's Affirmative Action Plan was approved by the Commission on Human Rights and Opportunities.
3. Vice-Chair Smith reported that the Office of Health Care Access cited the John Dempsey Hospital as the most cost effective hospital in the state for Fiscal Year 1997-98. Despite the cost-effectiveness measures, the Hospital is facing extreme financial challenges. Vice-

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Chair Smith indicated that the Hospital must become part of a larger health care network in order to remain solvent. Administrators have been pursuing a partnership for several years but concerns from area hospitals and other groups have delayed action. Chancellor Cutler will provide the Health Affairs Committee with an action plan between now and the end of the fiscal year.

F. Vice-Chair Bailey's **Report for the Student Life Committee** included the following items:

1. Vice-Chair Bailey reported that the Student Life Committee met on January 19, 1999.
2. Vice-Chair Bailey directed Trustee attention to a handout out concerning an amendment to Article II of the Student Trustee Election Committee Bylaws. The recommendation is intended to maximize student voter turnout by offering more voting options for students. Vice-Chair Bailey asked the Board for a motion to put the following recommendation on the agenda for approval:

- (a) On a motion by Ms. Bailey, seconded by Ms. Benedict, **THE BOARD VOTED** to add to the agenda an Amendment to Article II of the Student Trustee Election Committee Bylaws – The Student Trustee Election, Section F. Voting Procedures, 2. Election Procedures of the Student Trustee Election Committee By Laws, as amended February 4, 1997.

On a motion by Mr. Collins, seconded by Ms. Benedict, **THE BOARD VOTED** to approve an Amendment to Article II of the Student Trustee Election Committee Bylaws – The Student Trustee Election, Section F. Voting Procedures, 2. Election Procedures of the Student Trustee Election Committee By Laws, as amended February 4, 1997.

A copy of the **Handout** is attached to the file copy of the Board minutes.

Trustee Leonardi asked for a summary of the Bylaw change. Trustee Benedict reported that many students did not receive a student trustee election ballot last year because they lived off campus. In order to remedy this situation, the student trustees brought this issue to the Student Trustee Election Committee for consideration. The Committee unanimously approved the amendment to the Bylaws.

G. Trustee Abromaitis presented Vice-Chair Treibick's **Report for the Institutional Advancement Committee**, which included the following items:

1. Trustee Abromaitis reported that the Institutional Advancement Committee met on January 13, 1999.
2. Trustee Abromaitis directed Trustee attention to the **University of Connecticut Foundation, Inc. Development Reports for the Six Months Ending December 31, 1998**. Trustee Abromaitis announced that the report represents increases in donations in all reporting categories cited on page 1 of the Executive Summary. Vice President Allenby reported at the Committee meeting that the University is on target for the year-end goal of \$25 million. A copy of the **Handout** is attached to the file copy of the Board minutes.

Chairman Gelfenbien requested alternating schedules for the Academic Affairs and Financial Affairs Committee meetings on the same day as the Board meeting.

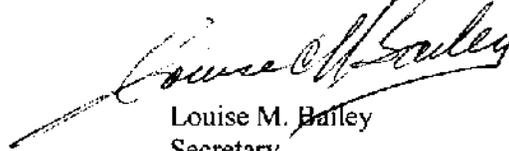
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Chairman Gelfenbien reminded the Board that the ceremony conferring a University Medal on Former Connecticut House of Representatives Speaker Tom Ritter will begin at 4:00 p.m. in the Starr Building at the Law School.

It was noted that the next meeting of the Board of Trustees is scheduled for **Tuesday, April 13, 1999 at 1:00 p.m.** at the **University of Connecticut Health Center, Farmington, Connecticut.**

There being no further business appearing, the Board meeting adjourned at 3:53 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Louise M. Bailey".

Louise M. Bailey
Secretary