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## Minutes, June 25, 1999

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**MINUTES OF THE MEETING  
OF THE BOARD OF TRUSTEES**

THE UNIVERSITY OF CONNECTICUT

University of Connecticut  
Bishop Center  
Storrs, Connecticut

June 25, 1999

The meeting was called to order at 12:40 p.m. by Chairman Roger Gelfenbien. Trustees present were: James Abromaitis, Alyssa Benedict, Louise Berry, Brian Collins, John Downey, Shirley Ferris, Linda Gatling, Claire Leonard, Irving Saslow, Jennifer Smith, and Peter Ellef, who represents the Governor's Office. Trustee Berkley participated by telephone.

Trustees Bailey, Cicchetti, Jacobs, Napolitano, Sergi, and Treibick were absent from the meeting.

University Staff present were: President Austin, Chancellor and Provost for Health Affairs Cutler, Vice President Allenby, Senior Vice Chancellor for Health Affairs Wilder, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Academic Administration Maryanski, Vice Chancellor for Information Services and University Librarian Kobulnick, Vice Chancellor for Student Affairs Triponey, Assistant Attorney General Shapiro, Dr. Schurin, and Ms. Locke.

All actions taken were by unanimous vote of the Trustees present, except as otherwise noted.

**EXECUTIVE SESSION**

On a motion by Mrs. Ferris, seconded by Mrs. Berry, **THE BOARD VOTED** to go into Executive Session at 12:42 p.m. to discuss matters that would result in the disclosure of public records described in Section 1-19 (b) of the Connecticut General Statutes. The Chairman noted that on the advice of counsel only staff members whose presence was necessary to provide their opinion would be permitted to attend Executive Session.

Trustees present were: Abromaitis, Benedict, Berry, Collins, Downey, Ferris, Gatling, Gelfenbien, Leonard, Saslow, and Mr. Ellef, who represents the Governor's Office.

Matters that would result in the disclosure of public records described in Section 1-19 (b) of the Connecticut General Statutes were discussed. President Austin, Chancellor and Provost for Health Affairs Cutler, Vice President Allenby, Vice Chancellor for Business and Administration Dreyfuss, Vice Chancellor for Academic Administration Maryanski, Vice Chancellor for Student Affairs Triponey, Assistant Attorney General Shapiro, and Dr. Schurin were present for this discussion.

Executive Session ended at 12:50 p.m. and the Board returned to Open Session at 1:32 p.m. At this time, Trustee Berry left the meeting and Trustee Smith joined the meeting. Trustee Berkley participated by telephone. Assistant Attorney General McCarthy joined the meeting at this time.

A. **The Report of the Chairman** included the following items:

Chairman Gelfenbien introduced Mr. Michael J. Martinez as the newest member of the Board. His term begins on July 1, 1999.

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Chairman Gelfenbien recognized outgoing Board members and University staff. Trustee Abromaitis read the following resolution in honor of Trustee Jennifer C. Smith.

**JENNIFER C. SMITH**

**WHEREAS**, Jennifer C. Smith is concluding six years of distinguished service as a member of the University of Connecticut Board of Trustees; and

**WHEREAS**, She has during her term of office made a deep and lasting contribution to the University, its students, and its faculty; and

**WHEREAS**, As a member of the Health Affairs Committee from 1993 to 1999, and as Chair of the Health Affairs Committee for the past five years, Jennifer Smith has contributed immeasurably to the progress of the Health Center's mission of teaching, research, and community service; and

**WHEREAS**, In all aspects of her service on the Board of Trustees, Jennifer Smith has been a forceful advocate for excellence, promotion of diversity, strategic planning and fiscal responsibility; and

**WHEREAS**, In the full range of her professional and community service activities, Jennifer Smith has demonstrated vision, ability, and commitment, and sets a high standard for all who serve on this Board and in other positions of responsibility at the University;

**THEREFORE BE IT RESOLVED**, That the Board of Trustees of the University of Connecticut records its heartfelt gratitude to Jennifer C. Smith for her service to the University and extends to her its best wishes for the future; and

**BE IT FURTHER RESOLVED**, That this resolution be spread upon the minutes, with a copy sent to Ms. Smith.

Chairman Gelfenbien and Trustees Leonardi and Berkley commended Ms. Smith's leadership and commitment in her role as Vice-Chair of the Health Affairs Committee and congratulated her on becoming a member of the University of Connecticut Foundation Board of Directors.

Ms. Smith thanked the Board for its recognition and appreciation.

On a motion by Mrs. Gatling, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the resolution.

Trustee Benedict read the following resolution in honor of Trustee Brian J. Collins.

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**BRIAN J. COLLINS**

**WHEREAS**, Brian J. Collins will complete his term as student-elected trustee on June 30, 1999, and has served the Academic Affairs, Audit Subcommittee, Health Affairs, Student Life, and Strategic Planning Committees, and also as a student representative on the Advisory Search Committees for the President and Chancellor and Provost for University Affairs; and

**WHEREAS**, He has experienced life as an undergraduate and graduate student and in so doing has distinguished himself as an outstanding spokesman for the students of the University of Connecticut in all academic and financial matters, and in all strategic plans and decisions affecting the quality of student life; and

**WHEREAS**, Brian J. Collins has served as president of the Undergraduate Student Government, the first popularly elected two-term president in the University's history, and has also served as a senator of the Undergraduate Student Government, and as student representative to the University Senate and its executive committees; and

**WHEREAS**, In his role as student trustee, Brian J. Collins has been a staunch advocate for student interests, has worked to increase student awareness of the responsibilities of the Board of Trustees, has lobbied for the UCONN 2000 initiative, and has played an instrumental role in promoting a sense of community at the University of Connecticut; and

**THEREFORE BE IT RESOLVED**, That the Board of Trustees of the University of Connecticut acknowledges its gratitude to Brian J. Collins for his enthusiasm, commitment, and dedicated service and extends to him its best wishes for the future; and

**BE IT FURTHER RESOLVED**, That this resolution be spread upon the minutes, with a copy sent to Mr. Collins.

Chairman Gelfenbien and Trustee Benedict expressed their personal sentiments and recalled Brian's strong record of student advocacy and dedication to the University.

Trustee Collins thanked the Trustees for their recognition and for having the opportunity to serve on the Board.

On a motion by Mrs. Gatling, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the resolution.

Trustee Leonardi read the following resolution in honor of Mrs. Barbara M. Simmons.

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**BARBARA M. SIMMONS**

**WHEREAS**, Barbara M. Simmons has served the University of Connecticut with extraordinary dedicated and competence for thirty-eight years; and

**WHEREAS**, Mrs. Simmons began her career as a secretary in the Controller's office and rose over time to the position of Executive Assistant to the Vice Chancellor for Business and Administration, and in that capacity serves as Secretary to the Financial Affairs Committee of the Board of Trustees; and

**WHEREAS**, In performance of her duties Mrs. Simmons has played a vital role in assuring that the Office of Business and Administration fulfills its complex responsibilities in a timely, procedurally correct and responsive manner; and

**WHEREAS**, As Secretary to the Financial Affairs Committee, Mrs. Simmons has made possible the effective operation of this Committee over the course of a critical period in the University's history; and

**WHEREAS**, Mrs. Simmons is retiring from her position at the University of Connecticut; and

**WHEREAS**, The Board of Trustees and her colleagues will miss Barbara Simmons both personally and professionally;

**THEREFORE BE IT RESOLVED**, That the Board of Trustees of the University of Connecticut records its gratitude and friendship to Barbara M. Simmons, and extends its best wishes to her in retirement; and

**BE IT FURTHER RESOLVED**, That this motion be spread upon the minutes, with a copy provided to Mrs. Simmons.

Trustee Leonardi expressed appreciation for her competent and dedicated service to the Board and to the University.

Mrs. Simmons thanked the Board for its recognition and appreciation.

On a motion by Mrs. Gatling, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the resolution.

Trustee Collins and Mr. Ellef left the meeting at this time.

The following members of the public addressed the Board on the topics noted:

- |   |  |
|---|--|
| • Toniann Alfieri, President, USG   | USG fee increase and technology fee        |
| • Anita Bologna, UConn Alumnus  | University seal and University colors      |
| • Linda Cavanaugh, UConn Alumnus  | University seal                            |
| • Dr. Robert McKay, UConn Alumnus<br>Vice President of International Affairs<br>Federation of Turkish American Assoc. | <i>Black Dog of Fate</i> by Peter Balakian |

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- Negat Olgac, UConn  
Professor of Mechanical Engineering      *Black Dog of Fate* by Peter Balakian
  - Baki Cetegen, UConn, Associate  
Professor of Mechanical Engineering      *Black Dog of Fate* by Peter Balakian
  - Arppie Charkoudian  
former director of Jorgensen Auditorium      Armenian response to *Hartford Courant*  
article published on June 25, 1999
  - George Aghjayan      *Black Dog of Fate* by Peter Balakian
  - Stella Rustigian, UConn Alumnus      *Black Dog of Fate* by Peter Balakian

When provided, copies of individual public statements are attached to the file copy of the Board minutes.

1. On a motion by Ms. Leonardi, seconded by Mr. Berkley, **THE BOARD VOTED** to approve the minutes of the meeting of April 13, 1999.
  2. On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the following items listed on the Consent Agenda as follows:
    - (a) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the Contracts and Agreements for Storrs and the Health Center. (Attachment 1)
    - (b) On a motion by Ms. Bailey, seconded by Ms. Benedict, **THE BOARD VOTED** to approve the Medical Staff Appointments for February, April, and May, 1999 (previously approved by the Health Affairs Committee.) (Attachment 2)
    - (c) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the naming of the ground floor of the Health Center's Academic Research Building as the "John G. Rowland Center for Biosciences." (Attachment 3)
    - (d) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the creation of a Department of Pathology and Laboratory Medicine as per Article VII.3 in the University of Connecticut Laws and By-Laws. (Attachment 4)
    - (e) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve Richard A. Garibaldi, M.D., Professor and Chairman, Department of Medicine, as the chairholder of the James E. C. Walker/Physicians Health Services Chair in Primary Care Medicine. (Attachment 5)
    - (f) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the rate schedule for water and sewer charges effective July 1, 1999 for non-University facilities. (Attachment 6)

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- (g) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve increases in rental rates for the Fiscal Year 1999-00 as indicated for the following residential properties:

1. Residential Single and Multi-family – 1.7% - see details in Attachment I.
2. Mansfield Apartments -- 2.7%
3. Northwood Apartment – 2.7%
4. Lakeside Guest Facility – 2.7%
5. Greek Houses – 2.7%

(Attachment 7)

(A revised copy of Attachment III-1 was handed out at the Board meeting.  
A copy of the Handout is attached to the file copy of the Board minutes.)

- (h) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the establishment of a Bachelor of Science in Business Administration degree in the School of Business Administration [SBA] as part of the Stamford Campus Undergraduate Program. (Attachment 8)

- (i) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to approve the reappointment of Mr. Leon J. Zapadka as the Board representative to the Connecticut Agricultural Experiment Station Board of Control for a three-year term beginning July 1, 1999 pursuant to Connecticut General Statutes Chapter 426, Sec. 22-79. (Attachment 9)

- (j) On a motion by Mr. Berkley, seconded by Ms. Leonardi, **THE BOARD VOTED** to appoint Deborah Muirhead and Dorothy Imagire as members of the Louise Crombie Beach Memorial Foundation. (Attachment 10)

3. On a motion by Ms. Smith, seconded by Mrs. Gatling, **THE BOARD VOTED** to approve the formal lists of awards of tenure and sabbatic leaves. Background information listed as Attachment 11 is attached to the file copy of the Board minutes.

B. The Report of the President included the following items:

1. President Austin noted with sorrow the passing of Robert H. Gray, Dean of the School of Fine Arts, and acknowledged his important contributions to the University.
2. President Austin reported that the search for a new Chancellor and Provost for University Affairs is underway and that the search committee, headed by Dr. Ronald Taylor, has consulted with an external search firm. President Austin anticipates a list of finalists by the end of the summer.
3. President Austin noted that he formed a small committee, including Trustees and administrators, to define what the University's traditions are and to consider what traditions should be retained. President Austin will report to the Board sometime during the fall.
4. President Austin gave a brief report on the status of UCONN 2000. He informed the Board that the Office of Policy and Management has the authority to rescind a percentage of the University's 1999-00 appropriation. Although the University has been protected from State

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rescissions in the past, the University could stand to lose up to \$850,000 per year at Storrs and up to \$350,000 per year at the Health Center.

President Austin reported that the General Assembly has retained University control over UCONN 2000 projects and has given the University more flexibility in purchasing. He also noted that the administrative cap for Storrs-based programs will remain at 3.58% and 3.47% in the next two fiscal years.

5. President Austin reported briefly on the status of Division IA football. President Austin informed the Board that he and Director Lew Perkins have been in contact with Big East Presidents and their athletic directors about the University's progress toward Division IA status and the construction of a football stadium in Hartford.
6. President Austin deferred a full report on regional campuses issues until a later date. He informed the Board that he will meet with Interim Chancellor Maryanski and Trustee Leonardi to discuss in greater detail the programmatic needs at all the campuses and the capital projects at Waterbury. President Austin opened the floor for questions. Trustee Berkley asked the President to elaborate on the status of the Waterbury Campus. President Austin responded that the University received an allotment of \$6 million in new bonding authorization, \$2 million of which is designated for planning and design of a new campus facility in a different location. President Austin also noted that an additional \$20 million, \$5 million each year over the next four years, has been designated to launch strategic programming initiatives at the regional campuses. As a result of budget cuts, the allotment was reduced to \$500,000 a year. President Austin stated that program objectives must be modified from the original plans. He has asked Interim Chancellor Maryanski to prepare several options for the Board to review.

C. Vice-Chair Leonardi's **Report of the Financial Affairs Committee** included the following items:

1. On a motion by Ms. Smith, seconded by Ms. Benedict, **THE BOARD VOTED** to approve an **Unrestricted Operating Budget** consisting of \$452.9 million of revenues (including State Support of \$240.6 million and net Tuition and Fees revenues of \$173.5 million) and \$452.9 million of expenditures. Background information listed as **Attachment 12** is attached to the file copy of the Board minutes. **Revised copies of page 1 and Attachment A** were handed out at the Board meeting and are attached to the file copy of the Board minutes.

Trustee Leonardi noted that the Academic Affairs Committee will conduct a full analysis of the student financial aid issues raised during the budget workshop, in particular, additional sources of funds and projected costs for students.

2. On a motion by Ms. Smith, seconded by Ms. Benedict, **THE BOARD VOTED** to approve, for the 1999-00 fiscal year, one new fee and an adjustment in another fee and, for the 2000-01 fiscal year, approve an adjustment in one fee. Background information listed as **Attachment 13** is attached to the file copy of the Board minutes.

Trustee Leonardi asked Vice Chancellor Dreyfuss to describe the recommended fee adjustments for student services. Vice Chancellor Dreyfuss reported that this year the University instituted an application fee for participation in the High School Co-op Program. In addition, the Undergraduate Student Government (USG) fee for Storrs Campus undergraduate students will be increased from \$12 to \$15 per semester effective in Fall 1999. The students

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approved this increase in a special USG referendum held in Fall 1998. In the same referendum, the Undergraduate Student Government put forth a proposal for a residence hall or technology fee. The students approved a single charge of \$125 per semester to be applied to the room rate charge effective the fall 2000. This fee represents a single, less expensive charge for telephone, cable television, and Internet services.

In response to Chairman Gelfenbien's questions, Vice Chancellor Dreyfuss confirmed that the technology fee would be charged by semester to all undergraduate and graduate students living in University residence halls. Vice Chancellor Dreyfuss agreed to consider ways to provide services to off-campus students.

Trustee Leonardi raised concerns about students who may not want access to all the services provided under this fee. Vice Chancellor Triponey confirmed that 90% of the on-campus student population requests cable television and telephone services, and over half of the population requests Internet access. She confirmed that this fee is the most cost-effective solution.

Trustee Berkley asked for more details regarding the status of the Waterbury Campus. Chairman Gelfenbien responded that additional state funding has been provided for the Waterbury relocation effort. Trustee Berkley questioned the source of the \$6 million for planning and design of a new facility. Chairman Gelfenbien received confirmation from Associate Vice President John Maloney that \$2 million of the \$6 million allotment has been designated for planning and design of the new Waterbury facility. Trustee Leonardi confirmed that the State bonding authority allocated funding for this purpose. She further emphasized that no University operating funds or UCONN 2000 funds would be utilized at Waterbury. Trustee Leonardi asked the Board and the administration to develop a plan that outlines new program initiatives and sources of funding for the increased operating budgets at all the regional campuses. Trustee Berkley reiterated similar concerns at the Stamford Campus. Chairman Gelfenbien assured the Board that every effort will be made to resolve this issue before the next legislative session.

3. Trustee Leonardi directed Trustee attention to the FY 1999-2000 Capital Budget in Attachment 14. She noted that the Capital Budget meeting was held on May 26 and a telephone Board of Trustees meeting was held on June 14 to approve the capital budget for the upcoming year. A commitment was made to the Board at that time to discuss the capital budget and the UCONN 2000 Phase II projects (Attachment 15) in further detail.
4. Trustee Leonardi asked the administration to meet with representatives from the Division of Athletics and Vice Provost Susan Steele to discuss the consolidation of student services in one location on campus, specifically, the building dedicated for the new Undergraduate Center. Currently, the Counseling Program for Intercollegiate Athletes (CPIA) provides exclusive student support to the student-athletes. Trustee Leonardi asked for a report at the next Financial Affairs meeting.

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D. Vice-Chair's Smith 's **Report of the Health Affairs Committee** included the following items:

1. On a motion by Ms. Leonardi, seconded by Ms. Smith, **THE BOARD VOTED** to authorize the John Dempsey Hospital and UConn Medical Group to contract with the University of Connecticut Health Center Finance Corporation to provide enhancements to the revenue/receivable systems, on behalf of the Hospital and Medical Group, from The Huntington Group and further authorize the transfer of up to \$340,000 to fund said contract. Background information listed as **Attachment 16** is attached to the file copy of the Board minutes.
2. On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to add to the agenda a five-year lease agreement with New Boston Exchange, LP, for 5,017 square feet, at The Exchange, Farmington, for the purpose of providing administrative offices for the Correctional Managed Health Care operation.

On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to approve a five-year lease agreement with New Boston Exchange, LP, for 5,017 square feet, at The Exchange, Farmington, for the purpose of providing administrative offices for the Correctional Managed Health Care operation. A copy of the **Handout** is attached to the file copy of the Board minutes.

3. On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to add to the agenda an agreement to authorize the John Dempsey Hospital to contract with the University of Connecticut Health Center Finance Corporation to provide management services for the hospital's maternity unit, for the period July 1, 1999 through June 30, 2004, with Women's Health USA and further authorize the transfer of \$2,200,000 to fund said contract.

On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to authorize the John Dempsey Hospital to contract with the University of Connecticut Health Center Finance Corporation to provide management services for the hospital's maternity unit, for the period July 1, 1999 through June 30, 2004, with Women's Health USA and further authorize the transfer of \$2,200,000 to fund said contract. A copy of the **Handout** is attached to the file copy of the Board minutes.

4. On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to add to the agenda an agreement to authorize the UConn Medical Group to contract with the University of Connecticut Health Center Finance Corporation to provide generalist OB/GYN services for the period July 1, 1999 through June 30, 2004, from Physicians for Women's Health, LLC and further authorize the transfer of \$525,000 to fund said contract.

On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to authorize the UConn Medical Group to contract with the University of Connecticut Health Center Finance Corporation to provide generalist OB/GYN services for the period July 1, 1999 through June 30, 2004, from Physicians for Women's Health, LLC and further authorize the transfer of \$525,000 to fund said contract. A copy of the **Handout** is attached to the file copy of the Board minutes.

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5. On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to add to the agenda the University of Connecticut Health Center Operating Budget for Fiscal Year 1999/2000.

On a motion by Ms. Leonardi, seconded by Mr. Downey, **THE BOARD VOTED** to authorize the University of Connecticut Health Center Operating Budget for Fiscal Year 1999/2000. A copy of the **Handout** is attached to the file copy of the Board minutes.

6. Trustee Smith expressed her gratitude to Chancellor Cutler and his staff for their outstanding achievements and diligent management of the Health Center.

F. Trustee Benedict presented Vice-Chair Bailey's **Report of the Student Life Committee**, which included the following items:

1. Trustee Benedict reported that the Student Life Committee met on April 27, 1999. The Committee discussed the University's traditions, both current and past, and the possibility of forming a committee. One of the newest traditions is the Midnight Breakfast, the second of which was held on May 5 from 11:00 p.m. to 1:00 a.m. at the South Campus Dining Hall. The Committee stressed the importance of building a sense of community between faculty, staff, and students and hoped that this event would become a lasting tradition at the University.
2. Dr. Triponey gave a final report on Spring Weekend 1999. She congratulated the students and the police for their efforts to improve communication and to work toward changing the culture of behavior. Trustee Benedict thanked Vice Chancellor Triponey for her dedication and commitment.
3. Dr. Triponey updated the Committee on two searches in the Division of Student Affairs. A search is underway for an assistant vice chancellor for student affairs and the position has been filled for a one-year special events coordinator.

G. Trustee Berkley presented Vice-Chair Treibick's **Report of the Institutional Advancement Committee**, which included the following items:

1. Trustee Berkely reported that the Institutional Advancement Committee met via telephone on June 14, 1999. Vice President Allenby reported that as of May 31, \$21.5 million in gifts had been received - a 35% increase over the same period last year.
2. Trustee Berkley noted that the Committee unanimously recommended to the full Board for action at its July 21, 1999 meeting, a naming opportunity in recognition of former director of the Institute of Materials Science, Dr. Leonid V. Azaroff. The naming of Room 18A in the Institute's x-ray suite, the "Leonid V. Azaroff X-Ray Crystallographic Laboratory", was made on behalf of a very generous gift from Rogers Corporation.
3. Trustee Berkley reported that the Committee discussed the draft Institutional Advancement budget documents in advance of the Board of Trustees budget workshop.

There was no report from the Academic Affairs Committee.

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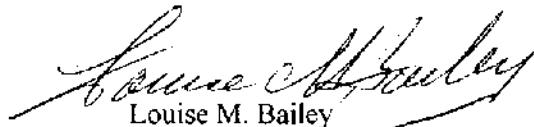
Chairman Gelfenbien asked President Austin to update the Board on the site of the UConn/Pfizer Center of Excellence in Vaccine Research. President Austin summarized his memorandum of July 1 to the Board of Trustees. He also thanked the Master Plan Advisory Committee for their extensive analysis and open review process. President Austin informed the Board that the Committee recommended a modified site, farther north and east of the original site, but concluded that if the site [modified] caused significant delays or otherwise jeopardized the UConn/Pfizer partnership, then it would deem the original site acceptable. President Austin confirmed his decision to approve construction on the site originally approved for the facility.

Chairman Gelfenbien asked Board members to consider their committee assignments and to submit requests or changes to Dr. Ronald C. Schurin.

Chairman Gelfenbien reminded the Board that the next scheduled Board meeting would be held on Wednesday, July 21, 1999 at a location to be determined.

There being no further business appearing, the Board meeting adjourned at 3:14 p.m.

Respectfully submitted,

  
Louise M. Bailey  
Secretary