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Minutes, January 8, 1993

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state, his University, and his community with patient, thoughtful, and sensitive leadership;

THEREFORE, BE IT FURTHER RESOLVED, that this resolution be spread upon the minutes of the Board with a copy sent to the Stroh family.

Chairman Rome reminded the Board that this meeting was a Meeting of the Whole of the Institutional Policy Committee, and turned the meeting over to the Chair of the Institutional Policy Committee, Trustee Altschuler.

Mr. Altschuler reported on the items discussed in the previous committee meeting. He then called upon Provost Tighe for his presentation regarding Academic Program Planning, Evaluation and Goals. Provost Tighe unveiled a process for planning and evaluating academic success at UConn that would offer external accountability through internal goal-setting and assessment. He described the process as the most complete model of its kind in the nation, one that allows faculty, department heads, deans, and administrators a substantive way to set individual and group goals, then measure progress toward meeting those goals. 7810 a

Provost Tighe's presentation identified the complexity of the University's mission and focused on three of the most important questions facing the University; i.e. its primary goals, progress toward those goals, and the meaning of excellence in teaching, research and service.

Dr. Tighe described a carefully developed model for measuring progress of academic programs towards goals in research, teaching and service, and identified a variety of strategies to be used which included the establishment of a set of advanced research centers. The Executive Summary of this presentation, listed as agenda Attachment A, is attached to the file copy of the Board minutes.

Chairman Rome, President Hartley, and members of the Board expressed their appreciation to Provost Tighe for his informative and creative presentation. Trustee Altschuler resumed the committee report which contained one action item.

On a motion by Mr. Altschuler, seconded by Mrs. Carrozzella, THE BOARD VOTED to approve the Creation of a Single Bachelor of Music Degree to Replace Three Existing or Discontinued Degrees. Background information listed as agenda Attachment B is attached to the file copy of the Board minutes. 7810 b

I.A. The report of the Chairman included the following items:

1. On a motion by Mr. Taylor, seconded by Mr. Saslow, THE BOARD VOTED to approve the minutes of the meeting of November 13, 1992.

January 8, 1993

2. Chairman Rome noted that the Consent Agenda contained Attachments D through F. On a motion by Dr. Lawrence, seconded by Mr. Leone, **THE BOARD VOTED** to approve the Consent Agenda (Attachment C) items as follows:

Contracts and Agreements for the University and the Health Center (D), Awards and Donations (E), and Medical Dental Staff Appointments (F). A copy of these agenda items are attached to the file copy of the Board minutes. - 7810 d
7810 e
7810 f

3. On a motion by Dr. Dowling seconded by Mrs. Carrozzella, **THE BOARD VOTED** to approve a formal list of the promotions, sabbatic leaves, changes in salary, and moving expenses as presented on the personnel list and listed as agenda Attachment G. - 7810 G
4. Chairman Rome advised that the UConn Marching Band, which had been invited to march in the Inaugural Parade to represent the State of Connecticut, had been successful in raising the necessary funds to finance the trip to Washington. The Chairman and the President thanked Dean Gray for his leadership in raising the necessary funds, and noted that many Connecticut citizens, individuals and corporations, also responded to the call for donations. Everyone is very proud of the UConn Marching Band, and looking forward to watching the parade.

B. The report of the President included the following:

1. President Hartley called upon Dr. Les Cutler to provide background on the Endowed Chair in Hepatitis Research. On a motion by Dr. Canzonetti, seconded by Mr. Altschuler, **THE BOARD VOTED** to approve the Creation of an Endowed Chair at the University of Connecticut Health Center in Hepatitis Research. This chair is to be known as the Herman Lopata Chair in Hepatitis Research. Background information on this item is listed as Attachment H and is attached to the file copy of the Board minutes. 7810 H
2. The President shared with the Board his recent activities that included the following:
 - a. The annual Day of Pride dinner held recently to honor outstanding high school minority students was a very successful event. The University continues to be a leader in providing opportunities for the success of minority students.

January 8, 1993

- b. President Hartley reported that he and Chairman Rome had met with the Governor recently to convey the needs of the University. President Hartley also attended a reception at the Governor's residence recently during which he was able to speak with others in State government about the needs of higher education.
 - c. Throughout the Christmas break, President Hartley has been working on the biennial budget. On December 23, the President met with Secretary Cibes to discuss UConn's needs and budget planning for the the biennial budget for 1994-95.
 - d. The President reported that he had attended the first lecture given by Professor John Davis, the chairholder of the Emiliana Pasca Noether Endowed Chair in Modern Italian History at the Historical Society Building in Hartford. Lieutenant Governor Fauliso and other government officials were also in attendance.
 - e. The Alumni Association hosted an orientation for new and alumni legislators on campus on December 10. President Hartley noted that he appreciated legislators visiting the campus personally to discuss the needs of UConn. The President expressed his thanks to Chairman Rome and the Trustees who attended.
 - f. President Hartley reported that he continues to Chair the New England Council of Presidents, a group which is made up of the six land-grant university presidents, which meets monthly to review issues relevant to public higher education.
3. The President called Trustee attention to a very brief update on the budget for fiscal year 1994 which had been distributed to Trustees. President Hartley noted that it was not designed to be a comprehensive document, since we have not yet received the Governor's budget and do not know what the Governor's recommendations will be.

President Hartley noted that we are anticipating a shortfall of approximately \$14.5M dollars. Most of that amount is the 1993 shortfall built into next year, plus the allotment recision which we received this year. Our actions continue to be those authorized by the Board which include a draw down on cash balances, a proposed tuition increase of 10%, a continuation of a hiring freeze with selective exceptions, and a target of \$14.5M in recommended cuts by the Provost's Program Review Committee. The

7810 N

January 8, 1993

recommendations of the Program Review Committee are expected by February and will be widely distributed.

The Governor will present his budget on February 3, and UConn administrators will continue to keep everyone informed of the implications of those recommendations for UConn.

An additional handout, a newspaper article, which linked state funding with enrollment, emphasized President Hartley's concern for the possibility of decreasing enrollment. Also attached was a cumulative summary of lost dollars and positions. In the past five years UConn has lost \$50M dollars in current services general fund dollars and 18% of its faculty and staff.

7810¹²

The President concluded by reiterating that UConn is the best investment that the state has, and we deserve general fund support both at the University and at the Health Center.

- C. The report of the External Relations Committee was presented by Chairman George Brown and included the following items:
1. The Committee met on December 15 and heard a status report from Scott Brohinsky, Director of Governmental Relations, on the Husky license plate bill.
 2. The remainder of the meeting was devoted to a report presented by Roger Thalacker, Director of the Alumni Association, from the committee on a magazine for parents, alumni and friends of the University. The Magazine Committee recommended the following:
 - a. that a University magazine be distributed twice each year to parents of students, alumni and friends of the University. The magazine should be similar to the quarterly publication now being produced by the Health Center, and the cost for producing such a publication should not exceed \$40,000 per issue. The External Relations Committee would serve as the editorial board.
 - b. Mr. Brown requested that Board members give consideration to this recommendation from a concept standpoint. He indicated that with the Chairman's approval and direction, the committee would bring a detailed recommendation to the March Board meeting for action.

January 8, 1993

Mr. Brown emphasized that the production of this publication would not be carried out at the expense of other publications already being produced. He indicated that this action would be a proactive step in recognizing Trustee responsibility for supporting development efforts at the University.

D. Mr. Leone's report for the Budget and Finance Committee included the following items:

1. A motion was introduced by Mr. Leone, seconded by Dr. Canzonetti, to approve the Policy for Managing Cash Reserves.

Mr. Leone informed the Board that the Budget and Finance Committee had reviewed the original resolution in the Board agenda and offered an amendment to the resolution as follows:

Insert as #3 on page 2: "The President shall recommend to the Budget and Finance Committee of the Board of Trustees the level of any reserves that should be held in accounts and programs under the jurisdiction of the Vice Presidents and Director of Athletics."

On a motion by Mr. Leone, seconded by Dr. Canzonetti, THE BOARD VOTED to approve the Policy for Managing Cash Reserves as amended. Background information listed as agenda Attachment I is attached to the file copy of the Board minutes. 7810 i

2. On a motion by Mr. Leone, seconded by Mr. Otha Brown, THE BOARD VOTED to approve a Transfer Agreement with the Commissioner of Environmental Protection whereby the University of Connecticut will accept responsibility for the care and control of the land and buildings which comprise the property known as the Bartlett Arboretum. Background information listed as agenda Attachment J is attached to the file copy of the Board minutes. 7810 j

E. Dr. Dowling's report for the Health Affairs Committee included the following:

1. On a motion by Dr. Dowling, seconded by Dr. Canzonetti, THE BOARD VOTED to add to the agenda A Month to Month Holdover Agreement of an Expired Lease at 270 Farmington Avenue, The Exchange.

January 8, 1993

2. On a motion by Dr. Dowling, seconded by Mr. George Brown, **THE BOARD VOTED** to approve the following four items with a single vote:

A Month to Month Holdover Agreement of an Expired Lease at 270 Farmington Avenue, The Exchange. 7810-0
Background information on this agenda item is attached to the file copy of the Board minutes.

Dr. Dowling noted a typographical error on Attachment K, and Trustees were requested to correct their copies of this attachment. The recommendation should read "That the Board of Trustees approve the transfer of \$10,000,000 on a quarterly basis, rather than \$2,500,000 (incorrect) for the 1993 calendar year from the John Dempsey Hospital to the University of Connecticut Health Center Finance Corporation to Fund Functions as set forth in Section 10a-250 et seq. of the Connecticut General Statutes." Background information listed as agenda Attachment K is attached to the file copy of the Board minutes. 7810 K

Revised General Fund Operating Budget Request of \$62,286,303 for the Fiscal Year 1993-94 and \$64,761,645 for the Fiscal Year 1994-95. Attachment L 7810 L

The Revised University of Connecticut Health Center's Biennial Capital Budget Request for fiscal years 1993-94 and 1994-95. Attachment M 7810 M

- F. Mr. Saslow's report for the Athletic Policy Committee included the following:
 1. The Athletic Policy Committee met on December 1, 1992, and held a general discussion about division 1A football followed by a discussion of gender equity.

Mr. Saslow noted that John Allen reviewed selected NCAA legislation and sought advice from the committee. After discussion, the committee supported one recommendation and rejected two other proposals. Mr. Saslow indicated that he would call another meeting of the committee in the spring.
- G. Mrs. Carrozzella, Chairman of the Student Life Committee, indicated that the committee was in the process of reviewing the "fighting words" section of the Student Conduct Code, and that a resolution may be brought to the Board for action in February.

-7810-
January 8, 1993

H. Chairman Rome advised the Board that tomorrow Governor Weicker would be announcing the appointment of a new Trustee to serve the unexpired term of Charles Stroh. Chairman Rome distributed copies of the resume of Mr. Richard Treibick, the Governor's appointee, who will be invited to attend his first Board meeting in February. 7810-P

On a motion by Mr. Leone, seconded by Dr. Lawrence, THE BOARD VOTED to go into Executive Session at 12:30 p.m. for the purpose of discussing matters of personnel, pending litigation and negotiations regarding collective bargaining.

All members of the Board noted above as present were present for Executive Session.

Items discussed during Executive Session were as follows:

1. Pending litigation was discussed. President Hartley, Vice President and Provost Tighe, Interim Vice President for Health Affairs and Provost Cutler, Attorney Shapiro, and Mr. McFadden were present for this entire discussion. Mr. Frank Labato and Mr. Ed Wilds were in attendance for part of this discussion.

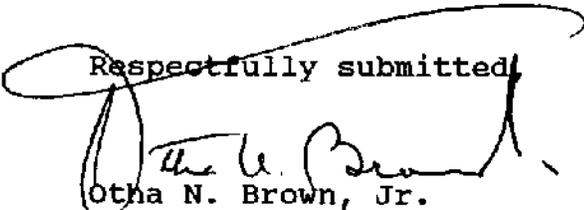
Executive Session ended at 12:45 p.m., and the Board returned to Open Session at 12:46 p.m.

On a motion by Chairman Rome, seconded by Mrs. Carrozzella, THE BOARD VOTED to add to the agenda the resolution of litigation regarding Maxey Flats.

On a motion by Chairman Rome, seconded by Mrs. Carrozzella, THE BOARD VOTED to authorize Mr. Shapiro to approve the University and Health Center's settlement of the Maxey Flats Superfund, proceeding for the amount of \$116,413.05. 7810-Q

No further business appearing, the meeting was adjourned at 12:50 p.m.

Respectfully submitted,


Otha N. Brown, Jr.
Secretary