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## Minutes, July 9, 1993

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# MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES UNIVERSITY OF CONNECTICUT

Held at University of Connecticut at Avery Point
Branford House July 9, 1993

The meeting was called to order at 1:25 p.m. by Chairman Rome. Trustees present were: Mrs. Carrozzella, Messrs. Altschuler, Otha Brown, George Brown, Canzonetti, Kleban, Lawrence, Leone, Mika, Saslow, Taylor and Treibick.

Trustees absent were Messrs. Blum, Carter, Dowling, Ferrandino, and Rich.

University staff present were: President Hartley, Vice President and Provost Tighe, and Vice President for Health Affairs and Provost Cutler, Vice Presidents Wiggins and Jones, Attorney Shapiro and Mr. McFadden.

All actions taken were by unanimous vote of the Trustees present, except as otherwise noted.

I.A. On a motion by Dr. Lawrence, seconded by Mr. George Brown, THE BOARD VOTED to go into Executive Session at 1:26 p.m. to discuss matters of personnel, pending litigation and negotiations regarding collective bargaining.

Items discussed during Executive Session were as follows:

- 1. Pending litigation was reviewed. President Hartley, Vice President and Provost Tighe, Attorney Shapiro and Mr. McFadden were present for this entire discussion.
- 2. Personnel matters were discussed. President Hartley and Mr. McFadden were present for this entire session. Vice President and Provosts Tighe and Cutler and Attorney Shapiro were present for a portion of this discussion.

Executive Session ended at 2:20 p.m., and the Board reconvened in Open Session at 2:21 p.m.

Mr. <u>Don McCloskey</u> addressed the Board regarding the proposed increase in tuition rate.

- II.A. The Report of the Chairman included the following items:
  - On a motion by Mr. George Brown, seconded by Dr. Lawrence, THE BOARD VOTED to approve the minutes of the meeting of June 11, 1993.

2. Chairman Rome noted that it was necessary to amend the Consent Agenda listed as (Attachment A) by amending Attachment B Contracts and Agreements, to add an additional contract over \$5,000 from the Department of Mental Health. On a motion by Mr. Altschuler, seconded by Mr. Kleban, THE BOARD VOTED to amend the Consent Agenda by the addition of this contract.

The Consent Agenda contained Attachments B through K. On a motion by Mr. Leone, seconded by Dr. Lawrence, THE BOARD VOTED to approve the following items listed on the Consent Agenda:

Contracts and Agreements for the University and the  $\sim 450$  — Health Center (B), Awards and Donations (C),— 7857 4 - Medical/Dental Staff Appointments (D), Gifts and Donations from the University of Connecticut - 7857 E Foundation, Inc. and the University of Connecticut Law School Foundation, Inc. (E), U. S. Department of Education's College Facilities Loan Program 7857 F
Application - Towers Dormitory Complex (F), Property 7857-6 Conveyance - Faculty Alumni Center (G), Release of Requirement of Board Approval for the Mortgaging of Property at 19 Eastwood Road, Mansfield, Connecticut (H), Lease Renewal at Thames River Campus with the Thames Valley Council for Community Action (I) 78571 Deferred Implementation of the Approved General University Fee Schedule for Graduate Students (J) , and 7857 J Uncas on Thames Hospital Utilization Review Program (K). A copy of these consent agenda items are attached to the file copy of the Board minutes.

- 3. On a motion by Mr. Saslow, seconded by Mrs. Carrozzella, THE BOARD VOTED to approve a formal list of the promotions, sabbatic leaves, changes in salary, and moving expenses as recommended by the President and as listed on the personnel list (Attachment L). A copy of the approved list is attached to the file copy of the Board minutes.
- 4. Chairman Rome noted that there was an additional personnel matter that required a separate Board action. Pursuant to the Board's review and discussion in Executive Session, and on a motion by Mr. Saslow, seconded by Mrs. Carrozzella, THE BOARD VOTED that a terminal appointment for 1993-94 be given to Dr. Richard Zeff.
- 5. Chairman Rome reported that the performance of the President and the Executive Secretary was reviewed during Executive Session. On behalf of the Board, Mr. Rome thanked and commended the President and the Executive Secretary for an outstanding job during the

past difficult year, and noted that consonant with other management increases, a 3% increase had been authorized for the President and the Executive Secretary.

- 6. At the request of the Chairman, and on a motion by Mr. George Brown, seconded by Mr. Saslow, THE BOARD VOTED to defer the election of the Vice Chairman and Secretary of the Board until the September meeting. It is expected that new Trustees will have been appointed by that time.
- 7. Attachment M which displayed the proposed 1993-94

  Board meeting schedule was discussed. Chairman Rome
  entertained comments from Trustees with regard to the
  location and number of Board meetings scheduled. Mr.
  Rome noted that he would prepare a recommendation for
  the next Board meeting which would propose a reduction 7857 M
  in the number of Board meetings from ten to possibly
  four. The By-Laws are silent on this issue.

Chairman Rome indicated that he would review the Board meeting schedule with President Hartley and generally look to a quarterly meeting with special meetings with appropriate notice. Trustee Leone reminded the Chair that some budget and finance items must sit on the table for a prescribed time. Mr. Rome indicated that those special items might be acted upon in technical sessions or that the by-laws may be amended to accommodate them.

Dr. Lawrence remarked that the volume of information that the Trustees must assimilate in a short time at Board meetings is often overwhelming and questioned whether the meetings scheduled in the new format would be considerably longer (a full day or two) to accommodate the additional information held over for two months.

Trustee Saslow and Dr. Canzonetti discussed their concerns with a decrease in the number of meetings, but noted they would support a reduction to eight meetings per year.

Chairman Rome requested adoption of the proposed schedule as presented, and reiterated that he would prepare a revised recommendation for Board consideration at the October meeting.

8. Trustees were requested to return the conflict of interest form from the John Dempsey Hospital which they received recently. The completion of the form is a requirement of the Joint Commission on Hospitals.

- 9. The Audit Subcommittee will meet in advance of the September 10 Board of Trustee meeting. The meeting date and time will be determined, and notification sent to all Trustees.
- 10. Chairman Rome called upon Trustee Saslow who offered a resolution in recognition of Alumni Trustee George Brown's service to the Board. On a motion by Mr. Saslow, seconded by Mr. Leone, THE BOARD VOTED approval of the following resolution:

### UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES

GEORGE R. BROWN 1989-1993

#### RESOLUTION

WHEREAS, George R. Brown has completed a four-year term as an alumni elected member of the Board of Trustees of the University of Connecticut, having served as the chair of the External Affairs Committee, as a member of the Health Affairs, Fund Raising, University Medals, and Athletic Policy Committees; and

WHEREAS, he has distinguished himself as an alumni representative who has undauntedly represented the desires and aspirations of the 90,000 alumni of the University, and who through his personal charisma and expertise founded and was the first president of the Friends of Soccer, chaired the Second Century Student Sports Center Campaign and started the Friends of Baseball group, for which the University has been the beneficiary; and

WHEREAS, George R. Brown has distinguished himself through service to others and has received the Albert N. Jorgensen Award from the Alumni Association for his outstanding contributions to the improvement of UConn's intercollegiate sports programs, the Outstanding Contribution Award from the UConn Club and the Friends of Soccer Honor Award for his dedication to each of these organizations as well as to the University; and

<u>WHEREAS</u>, he has been recognized as an individual who has given unselfishly of himself in service to the University and its alumni;

THEREFORE BE IT HEREBY RESOLVED, that the Board of Trustees of the University of Connecticut records its gratitude to George

R. Brown for his service to the alumni of the University of Connecticut and to the University in general and extends to him its best wishes for the future; and

BE IT FURTHER RESOLVED, that this resolution be spread upon the minutes, with a copy sent to Mr. Brown.

Several Trustees complimented Mr. Brown on his many accomplishments and his involvement and leadership in the community as well as to the University as an Alumni Trustee.

Mr. Brown thanked the Board for this recognition, and noted his appreciation to the staff of the President's Office and the Board of Trustees' staff for their dedication and support during his tenure.

- 11. Other announcements from the Chair included the groundbreaking ceremonies for The Senator Thomas J.

  Dodd Archive and Research Center which is scheduled for Sunday, October 10, 1993, at 2 p.m. in Storrs, and the ribbon cutting for the new Student Union entrance which will take place at 10 a.m. on Thursday, September 2, 1993.

  All Trustees are invited to attend.
- B. The report of the President included the following:
  - 1. President Hartley discussed his Annual Report of Significant Activities 1992-93, which included some of the major achievements, activities and highlights of the University during the past year. The President thanked the Board, the faculty, the students and the alumni for their support over the past year, and he noted that these accomplishments took place during the State's difficult fiscal crisis and reflected the dedication and hard work of the entire University family. A copy of the report is attached to the file copy of the Board minutes as agenda

    Attachment N

Included among the most notable achievements is the <u>legislative addback</u> of \$17.9 million for the Biennial Fiscal Years 1993-94 and 1994-95, the elimination of the \$2.6 million UConn Foundation deficit, the improvement of campus facilities with 212 construction projects worth \$268 million dollars, the successful handling of the meningitis 7857 y outbreak, and the securing of substantial extramural funding.

2. President Hartley reviewed his <u>Strategic Goals for the Year 2000</u>. He noted that these draft goals, if developed further by the Trustees, could become the starting point for the development of a comprehensive strategic plan. A Task Force on Strategic Planning could coordinate the

input of the University community, including the Board and the University Senate, in the development of the plan. A copy of the President's Strategic Goals is attached to the file copy of the Board minutes as agenda Attachment(0.)

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3. On a motion by Dr. Canzonetti, seconded by Mr. Saslow, THE BOARD VOTED to grant emeritus status to Barbara Rosen (Associate Professor of English), Muriel Lessner (Associate Professor of Nursing), and Lois Torrence (Director of Institutional Research) in accordance with the University Laws and By-Laws Article XV.I.5 Retirement. Background information listed as agenda Attachment P is attached to the file copy of the Board minutes.

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4. President Hartley called upon Provost Tighe, who introduced <u>Richard Cooper</u>, <u>Director of the Marine Sciences Institute</u>. He reviewed the mission of the Marine Sciences Institute and the Marine Sciences Department. Dr. Cooper focused on the future goals of the Center for Coastal Marine Sciences and Technology which included the use of robotics, environmental monitoring systems, research and development, and student training. An outline of his presentation is attached to the file copy of the Board minutes.

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- C. There was no report from the External Affairs Committee.
- D. Mrs. Carrozzella's report for the Student Life Committee included the following items:
  - Chairman Carrozzella noted that this committee met on May 26 and approved its meeting schedule for the year. On September 10, the full Board will hear a presentation about the student alcohol and substance abuse policy.
  - 2. The Committee will meet again on September 21 and at that time will discuss financial aid with the Vice President for Finance and Administration. On October 27 the Committee will meet with the two co-chairs of the President's Commission on the Status of Women. All Trustees are invited to attend each of these meetings.
- E. Mr. Altschuler's report for the Institutional Policy Committee included the following:
  - 1. The Committee heard a discussion of the proposal

for a new Bachelor of Science degree in Environmental Science which would complement the University's research and teaching mission. The proposal was developed by a team of faculty from several UConn schools and departments.

- 2. An explanation of the plans of Academic Affairs for meeting the <u>budget</u> shortfall in FY 94 was also presented by Provost Tighe. The strategy involves 7857 X improved scheduling efficiency and adjustment in faculty teaching loads.
- The Committee also received the 1993 report of the Provost's Committee on University Information Technology for review.
- F. Mr. Leone's report for the Budget and Finance Committee included the following items. Please note that Attachments E through J were approved as part of the Consent Agenda.
  - An original motion introduced by Mr. Leone, seconded by Mr. Rome, to approve the FY 1993-94 Unrestricted Operating Budget of \$281,355,061 (Schedule A) including a State Appropriation of \$135,532,815 (Schedule B) and Tuition related budget of \$68,638,000 (Schedule C) as amended.

The amendment introduced by Trustee Taylor, seconded by Trustee Mika, which was to add the words "to restore to the Student Affairs Division \$100,000 of the \$175,000 that the budget takes away" was accepted.

On the final motion by Mr. Leone, seconded by Mr. Rome, THE BOARD VOTED to approve the FY 1993-94 Unrestricted Operating Budget of \$281,355,061 (Schedule A) including a State Appropriation of \$135,532,815 (Schedule B) and Tuition related budget of \$68,638,000 (Schedule C) and to restore to the Student Affairs Division \$100,000 of the \$175,000 that the budget takes away. Student Trustee Mika voted in opposition. Background information listed as agenda Attachment Q is attached to the file copy of the Board minutes.

There was considerable <u>discussion</u> regarding a tuition increase. An original motion introduced by Mr. Leone, seconded by Mr. Rome, to ratify a Tuition increase of 10.0% that was tentatively approved with the FY 1994-95 biennium Operating Budget request was amended. As a result of the 10% increase, it is estimated that tuition revenues will total \$66,864,000.

Trustee Carrozzella and Student Trustees Taylor and Mika spoke against raising tuition. Considerable discussion followed. An amendment introduced by Trustee Taylor, seconded by Trustee Mika, to add "that for 1995-96 the goal be that the University does not raise the tuition by more than the cost of living" was accepted.

On the final motion by Mr. Leone, seconded by Mr. Rome, THE BOARD VOTED to ratify a Tuition increase of 10.0% that was tentatively approved with the FY 1994-95 biennium Operating Budget request and that for 1995-96 the goal be that the University does not raise the tuition by more than the cost of Living. Trustees Carrozzella and Mika voted in opposition of the amended motion. Background information listed as agenda Attachment(R) is 7857 R attached to the file copy of the Board minutes.

- G. Dr. Dowling's report for the Health Affairs Committee was presented by Mr. Leone and included the following. Please note that Attachment R was approved as part of the Consent Agenda.
  - 1. On a motion by Mr. Leone, seconded by Mr. Altschuler, THE BOARD VOTED to approve the University of Connecticut Health Center Biennial Capital Budget for fiscal years 1993-94 and 1994-95 as amended, and the Five Year Capital Facilities Plan be approved as presented. Background information listed as agenda Attachment S is attached to the file copy of the Board 7857 S minutes.
  - 2. On a motion by Mr. Leone, seconded by Dr. Canzonetti, THE BOARD VOTED to approve the University of Connecticut Health Center General Fund and Tuition Fund Operating Budget Request of \$53,687,579 for the Fiscal Year 1993-94 and \$56,749,929 for the Fiscal Year 1994-95.

    Background information listed as agenda Attachment T is attached to the file copy of the Board 7657 T minutes.
  - 3. On a motion by Mr. Leone, seconded by Mrs. Carrozzella, THE BOARD VOTED to authorize the John Dempsey Hospital to enter into an agreement with the University of Connecticut Health Center Finance Corporation to purchase, on behalf of the Hospital, any or all of the assets in the Hospital's approved 1993-1994 capital budget. Also, that the Board authorize the transfer of up to \$3,500,000 on an assemeded basis, from the John

Dempsey Hospital to the Finance Corporation to provide funding for the purchase of these capital assets. Background information listed as agenda Attachment(U is attached to the file copy of the Board minutes.

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On a motion by Mr. Leone, seconded by Mrs. Carrozzella, THE BOARD VOTED to approve the John Dempsey Hospital Proposed Operating Budget for the Fiscal Year ending June 30, 1994. Background information listed as agenda Attachment V is attached to the file copy of the Board minutes.

7857 V

Mr. Leone reported on the activities of the Joint Conference Committees of the John Dempsey Hospital and Uncas on Thames Hospital and noted that the quality of care at both institutions remains high. Requirements of the Joint Committee on Accreditation of Hospitals Organization are up to standards at both facilities.

As a matter of information for later Board discussion, Mr. Leone noted that both the Joint Conference Committee and the Health Affairs Committee discussed the need for a physician assistant and an advanced nurse practitioner program at the University. Both the School of Allied Health Professions and the Health Center will have a role in developing those programs. Provosts Tighe and Cutler will meet to discuss the development of the program at the Storrs and the Farmington campuses.

H. The next meeting is scheduled for Friday, September 10, 1993, at 10:30 a.m. at the University of Connecticut, Bishop Center, Storrs, Connecticut.

No further business appearing, the meeting was I. adjourned at 3:40 p.m.

ectfully submitted,

Secretary